

NEWS SUMMARY

GENERAL

UK fog
crashes
kill at
least 10

At least 10 people were killed in one of Britain's worst motorway crashes when 22 cars and lorries collided in fog at Godstone, Surrey, south of London. Many of the victims were hurled to death in their vehicles when a petrol tanker exploded.

Fog which blanketed much of the South-east of England led to the closure of five motorways. In north London two underground trains collided, killing a driver and injuring six passengers.

Rebels call truce

El Salvador's left-wing guerrillas are to call a unilateral truce at Christmas, despite the impasse in peace talks with the U.S.-backed Government of President José Napoleón Duarte. The rebels will suspend all military action for four days from December 23 and for four days from December 31.

U.S. accuses Iran

The White House accused Iran of actions that encouraged the hijackers of a Kuwaiti airliner who murdered two U.S. officials during a six-day siege at Tehran airport. It called on Iran to prosecute the hijackers or extradite them to Kuwait.

Chile bombing

A bomb exploded in the Santiago Stock Exchange, injuring 18 people, three seriously, a government spokesman said.

Death sentence

The captain of a Spanish tanker has been sentenced to death by a Nigerian court on charges of trafficking in oil. He was found guilty of buying fuel from travelers in Nigerian waters at below official market prices.

Basque protest

Workers set up burning barricades on roads around Bilbao during a one-day general strike in the region to protest against government plans to cut jobs in local shipyards.

Nato attack claim

A Belgian Marxist group, the Fighting Communist Cells, claimed responsibility for six explosions which hit Nato fuel pipelines in Belgium. The bombs caused fires and damage to the network which supplies Nato's front-line troops in West Germany. No one was hurt.

Cuba-U.S. deal

Cuba and the U.S. are close to agreement on the repatriation of 2,500 Cuban criminals and mental patients who fled to the U.S. in 1980. Administration officials in Washington said.

East-West appeal

Bonn's Minister for Inter-German Relations appealed to East Berlin for the release to the West of an estimated 70 East Germans camped in the West German embassy in Prague since October.

Briefly...

Norway said it would press for an international trade boycott against South Africa.

President Reagan will visit Canada in March, Canadian Prime Minister Brian Mulroney said.

Ethiopia could face another famine next year without 800,000 tonnes of extra food aid, a UN official said.

Financial Times

We apologise for any typographical errors in this edition resulting from action by the National Graphical Association and Sogat members in the FT reading room in London.

BUSINESS

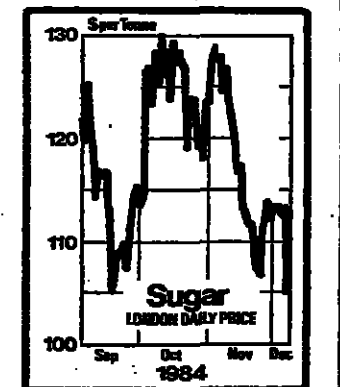
Salen
set for
crucial
meeting

SALENINVEST, Sweden's leading shipping group which is fighting to save its financial collapse, is expected to have operating losses in excess of SKr 800m (\$90.8m) before ship and other asset sales, according to new estimates. The group's board is to meet today to consider the results of a second control audit. Page 17

WALL STREET: The Dow Jones industrial average closed up 6.07 to 1,178.33. Section III

TOKYO stocks recovered some of an early fall, but the Nikkei-Dow market average was still 66.94 lower at 11,250.83. Section III

LONDON gilts and equities were hit by money supply data. The FT Ordinary index closed 0.2 off at 930.1. Section III



SUGAR values came under renewed pressure yesterday. The London daily raw sugar price was fixed \$8.5 lower at \$105 a tonne, reflecting Monday's sharp fall in futures values, while on the futures market nearby values lost another couple of dollars. Page 34

DOLLAR weakened in London to DM 3.0870 (DM 3.0820), FFf 9.4650 (FFf 9.4725) and SwFr 2.5510 (SwFr 2.5525) but edged up to Y248.90 (Y248.75). Its exchange index on Bank of England figures was 142.5 (142.6). In New York it was DM 3.0871, SwFr 2.5517, FFf 9.4775, Y248.15. Page 35

STERLING lost ground in London, easing 45 points to \$1.1985. It was also lower at DM 3.70 (DM 3.72), FFf 11.2225 (FFf 11.30), SwFr 3.0575 (SwFr 3.07) and Y296 (Y297). Its exchange index was 74.7 (74.8). In New York it was \$1.1995. Page 35

GOLD finished unchanged in London at \$328.75. It closed in Zurich at \$328.55. In New York the Comex February settlement price was \$329.3. Page 34

HONG KONG has lost an estimated HK\$13bn (\$1.8bn) in funds under management as a result of a tax change unveiled in last spring's budget. Local businessmen claim the move has undermined the colony's status as a leading financial centre. Page 16

BRAZIL will fall by a wide margin to reach the key money supply targets set by the International Monetary Fund under the terms of its current letter of intent, now undergoing revision. Page 4

INTERNATIONAL PAPER of the U.S., the world's largest paper producer, said it would take a pre-tax charge of about \$150m in the fourth quarter, mainly to cover anticipated losses from the sale or closure of some wood products manufacturing facilities.

LUFTHANSA, the state-controlled West German airline, plans to invest DM 550m (\$183m) between 1985 and 1991 on improving and expanding cargo operations. Page 15

BRITISH PACIFIC BUILDING, the Vancouver-based property investment company, is to be sold. The company is expected to raise C\$100m (\$75.1m). Page 15

ICI AUSTRALIA improved net earnings to A\$54.7m (\$34.8m) from A\$24.07m for the year to September 30. Sales were 11.7 per cent higher. Page 16

French and UK
telecom chiefs row
over co-operation

BY GUY DE JONQUIERES IN LONDON

FRENCH and British telecommunications officials clashed yesterday over the prospects for European collaboration.

M. Jacques Dandoux, director-general of the French state telecommunications administration, rebuked Britain for dragging its heels on proposals for closer EEC co-operation. He was speaking at the Financial Times World Telecommunications Conference in London.

M. Dandoux said he was astonished that British Telecom had included no EEC manufacturers among the companies which it had recently invited to bid to supply alternatives to the System X digital telephone exchanges made by Plessey and GEC.

This was despite strong French efforts in the past 18 months to get BT to agree to reciprocal public exchange purchases. France had originally hoped to persuade BT to buy E 10 exchanges from its main manufacturer, C&T Alcatel.

"Does the UK have a sort of insular hesitation to co-operate with the Germans, Italians or French? M. Dandoux asked. "Or is it simply that British Telecom's productivity is not equal to that of other leading European network operators and that this would be revealed by use of our equipment and methods?"

Sir George Jefferson, BT's chairman, said that the organisation had not asked any EEC-based supplier to bid for exchange orders because none had met its technical and price criteria. This was "a source of great disappointment," he said.

Telecommunications policies in the UK and the rest of Europe had failed to produce internationally competitive supplier industries. Instead, many telecommunications manufacturers had become introverted and non-risk taking captives of monopoly purchasers.

The three companies on BT's short list are Northern Telecom of Canada, ATT-Phillips, a joint venture between American Telephone & Telegraph and Philips of the Netherlands, and Thorne Ericsson, jointly owned by Thorne EMI and Sweden's LM Ericsson.

M. Dandoux said that France had recently reached bilateral agreements in telecommunications with West Germany and Italy. "Our friends in British Telecom tell us that the UK is different from other EEC countries," he said. "All I can say is that we do not know how to deal with this 'special' country and that all sorts of questions cross our minds."

Sir George said that as a privately owned company operating in a liberalised home market, BT faced commercial pressures more directly than telecommunications monopolies in other European countries.

Although it would be natural for British companies to seek to expand in Europe, restrictive national policies made this difficult. He doubted that rapid progress could be made towards creating a truly open European market able to support an internationally competitive industry.

BT would continue to work for closer European collaboration, however, and would seek to ensure that it was based on "commercially realistic" policies.

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British banks to open
up clearing system

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON

BRITAIN'S 10 leading commercial banks have decided to broaden membership and control of the UK payments clearing system.

A report published by the banks yesterday also urges that the clearing system be restructured to take account of electronic banking which is steadily replacing paper-based methods.

The restructuring is the largest of its kind in the 200-year history of UK clearing.

The UK system has been criticised as a bank monopoly for some time. The report, which has been 10 months in preparation, was widely hailed as a welcome step towards greater openness.

The report also recommends that the long-pending applications of Citibank of the U.S. and Standard Chartered be approved, and the banks admitted as soon as possible. Citibank would thus become the first foreign-owned UK clearing bank.

Clearing is the means by which banks transmit and settle payments with each other, mostly with cheques and credit instructions. To a growing extent, however, this is being done electronically through the Bankers' Automated Clearing Services (BACS) and the Clearing House Automated Payment System (CHAPS).

Clearing is done by the 10 clearing banks with others using them as agents for a fee. The report's main recommendations are:

● The establishment of three limited companies (with provision for more as needed) to handle the main paper, bulk and electronic clearing functions. Any institution accounting for more than 2 per cent of the clearing volume of a company would be eligible to join it, subject to other conditions like Bank of England approval and readiness to abide by the rules and pay costs.

● The creation of an umbrella body to which all company members would belong, as well as an associate membership of all financial institutions using the clearing system through the agency of a full member. The report estimates that as many as 400 banks and building societies (home loan societies) could join.

The changes will be implemented next year.

Mr Denis Child, the deputy group chief executive of National Westminster Bank, which chaired the working party which prepared the report, said: "We believe that we have come up with a robust solution to a complicated series of questions, and are creating a flexible structure that will remain effective in the light of future changes in membership, in clearing systems, in banking technology and in the payments industry as a whole."

Details, Page 9

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Details, Page 9

Continued on Page 14

Lex, Page 14; Money markets, Page 35

British
money
supply
surges

By Philip Stephens
in London

THE most closely watched measure of Britain's money supply, sterling M3, surged by 2.75 per cent last month, pushing its annual growth rate well above the Conservative Government's target range.

The Treasury and Bank of England, however, were last night seeking to play down the significance of the unexpectedly sharp rise, which they said was partly attributable to the rapid build-up of funds ahead of the British Telecom issue.

It represented the largest monthly increase since the abolition of credit controls on the banks in July 1980, and took sterling M3's annual growth since February to 12.25 per cent compared with the official target range of 6 to 10 per cent.

British Government officials made it clear yesterday that the "distortions" caused by the run-up to the BT offer meant that there was no justification for a rise in interest rates to dampen the demand for money.

The Bank of England took the unusual step of releasing an official commentary which said the figure "was almost certainly erratically high."

Statistics from the clearing banks showed a rapid build-up of deposits - particularly wholesale sight deposits - just ahead of the BT issue, which in turn coincided with the end of the banking month on which the money supply figures are based.

It was also being pointed out in Whitehall that the annual growth rate of the narrow money measure, M0, which was unaffected by the BT sale, is at 6 1/2 per cent, well within its 4 to 6 per cent target range.

The view that the sterling M3 figure was distorted was shared by most economists in UK financial institutions, but the scale of the rise none the less caused some unease over the underlying trend of the money supply.

In particular, concern focused on the level of the public sector borrowing requirement, which at £2.6bn (\$3.12bn) was far higher than most forecasts and prompted speculation that government spending was running well ahead of its target.

That fear, coupled with the apparent buoyancy of credit demand, has dashed any remaining hopes in London of a further cut in interest rates before the end of the year.

Yesterday government securities

Continued on Page 14

Lex, Page 14; Money markets, Page 35

Carbide 'did
not know of
plant details'

BY PAUL TAYLOR IN INSTITUTE, WEST VIRGINIA, JOHN ELLIOTT IN BHOPAL, INDIA, AND TERRY DODDSWORTH IN NEW YORK

UNION CARBIDE, the embattled U.S. chemicals group, said yesterday that it had no direct involvement in the detailed design or construction of the Bhopal plant in India, where more than 2,000 people died last week in the worst-ever industrial disaster.

Company officials, facing a barrage of reporters' questions at Union Carbide's plant in Institute, West Virginia - the only other Union Carbide facility which manufactures methyl isocyanate (MIC) - revealed what was seen as a startling lack of knowledge about the Bhopal plant, which is run by Union Carbide India, a 50.9 per cent subsidiary of the U.S. parent group.

Union Carbide also said:

● Its involvement in the design of the Bhopal plant was confined to supplying general process safety standards to the Indian subsidiary.

● The Indian subsidiary was responsible for the detailed design of the Bhopal MIC unit, the selection of equipment, and the plant's construction.

● Union Carbide U.S. does not have any detailed plan of the Bhopal plant.

● The U.S. group does not know what specific safety features and equipment were operating at Bhopal at the time of the disaster.

In Bhopal, however, senior Union Carbide executives said U.S. scientists and technicians played a leading role in setting up and running the Bhopal plant through the 1970s and Mr Warren Woerner, an executive from the U.S. parent company, was in charge of the operation until he returned to the U.S. at the end of 1982.

He was the last executive from the parent company to be stationed at the plant but up to then there had been batches of 10 to 12 technicians and managers living in Bhopal for periods averaging three months, it was said.

Losses of between \$4m and \$5m have been made on an annual turnover of \$15m in the last couple of years by the pesticides plant in Bhopal, the Indian executives said.

It has also become clear that management and labour problems developed at the plant in the wake of the losses. Low morale and shutdowns of production meant the plant was not being operated in the same way as Union Carbide's U.S. plant.

Production of MIC was halted on October 22 because of a decline in orders for pesticides. Production was not expected to restart until next April and many of the 650-strong workforce, which was being trimmed, had little work to do.

Mr Browning said the U.S. group, which has manufactured MIC at its West Virginia plant for 17 years, supplied basic safety standards for the manufacturing process at Bhopal. But he added: "Responsibility for the detailed design is that of the Indian affiliate."

"My understanding is that the design was executed in India and the choice of pumping and piping origin and things of that sort were made there, all of them designed to respond to the process safety standards we had told them were necessary."

He admitted, however, that Union Carbide was "available for consultation" during the design and construction of the plant and said that "a large number of Americans" were present on the site and did become involved in the plant's operation when it was started up and before it was handed over to the Indian company.

Continued on Page 14

Lex, Page 14; Money markets, Page 35

Sprinkel sees \$
remaining strong

BY DAVID MARSH IN PARIS

THE U.S. expects no significant weakness in the dollar in spite of prospects that the current account deficit will increase from a record \$100bn by \$10bn - \$20bn next year.

Mr Beryl Sprinkel, Under-Secretary for Monetary Affairs at the U.S. Treasury, said in Paris last night.

Declaring that "gloomysayers" forecasting a dollar slump had been wrong in the past and would be "wrong in the future too," Mr Sprinkel said there were signs that upward pressure on the currency could slacken and it could drift down as economic growth in other countries picked up. He said, however, that there were no contingency plans for checking any possible sharp decline in the dollar.

Mr Sprinkel, in Paris for international monetary meetings at the Organisation for Economic Co-operation and Development (OECD) this week, said the second Reagan Administration would maintain its commitment to anti-inflationary policies while redoubling efforts to cut growth in budget spending.

He said the main factors boosting

the visible trade deficit - \$115bn this year and also likely to increase by \$10bn to \$20bn next year - were the U.S. growth differential this year, cuts in Latin American imports, and the effects on competitiveness of the strong dollar.

He said he was confident that the deficit could continue to be financed by continuing capital inflows seeking investment opportunities.

The Reagan Administration was ready to accept some short-term slowdown in economic growth as the price for further cuts in government spending designed to reduce the federal 3 per cent deficit. At present this is 5 per cent of GNP, and is planned to fall to 4 per cent in fiscal year 1986, 3 per cent in 1987 and 2 per cent in fiscal 1988.

A meeting of the Group of Ten deputies, of which Mr Sprinkel is the U.S. representative, this week would be continuing work on a report aiming to improve the international monetary system. This was commissioned at the Williamsburg summit last year, and is due to be remitted to finance ministers in mid-1985.

Spain to fund
counter-bid
for Carbonell

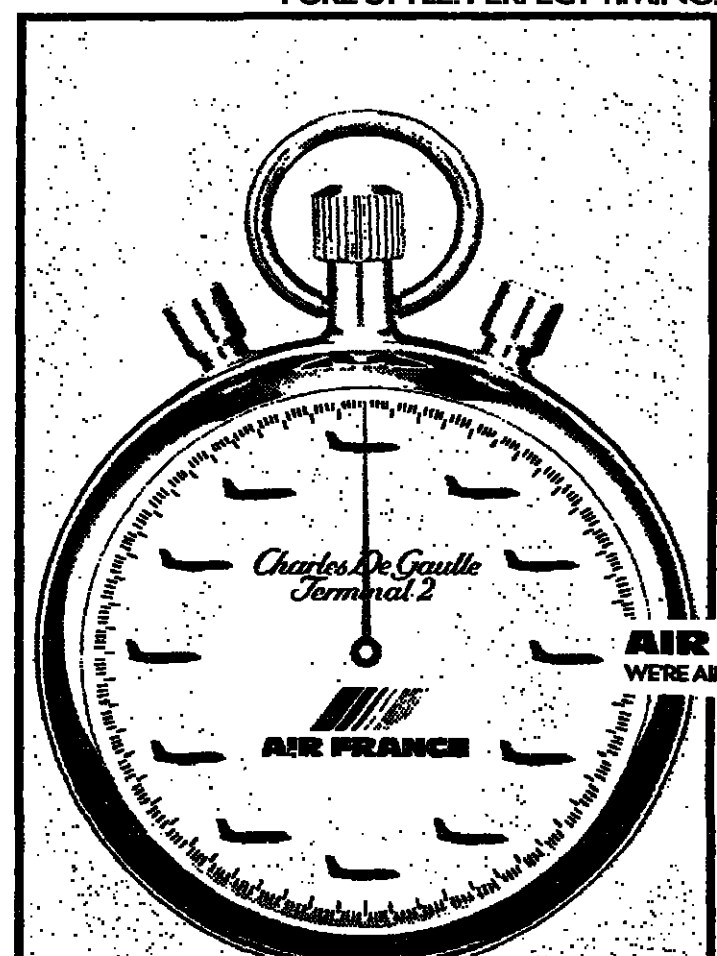
By Our Financial Staff

SR CARLOS Romero, Spain's Agriculture Minister, has offered financial backing for a consortium to buy Carbonell y Compania de Condoba, the country's biggest olive oil producer and prevent Lesieur of France from continuing attempts to takeover the company.

Mr Romero said that a plan to put together a consortium of Spanish buyers was in an advanced stage of negotiation.

There was an over-reaction to Lesieur's bid for Carbonell, but it brought the desired effect, he said. "Now there is a move on to keep Carbonell in Spanish hands."

Lesieur attempted to buy Carbonell, in June from Banco Hispano Americano for Pta 4bn (\$23.3m), but the Government blocked this move by withholding Cabinet approval, required on takeovers of Spanish firms by foreigners. The Government is opposed to Lesieur taking a dominant position in Spain's cooking oil market, which it would have through its recent majority share acquisition of vegetable oil producer Koipe and its takeover of Carbonell.

AIR FRANCE CHARLES DE GAULLE TERMINAL 2:
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CONTENTS

Europe	2
Companies	15, 17
America	4
Companies	15
Overseas	3
Companies	16
World Trade	4
Britain	9, 10
Companies	19-22
Agriculture	34
Arts - Reviews	11
World Guide	11
Commodities	32
Crossword	35
Charterlines	35
Editorial comment	12

Eurobonds	26
Euro-options	35
Financial Futures	34
Gold	26
Int. Capital Markets	36
Law	28
Letters	28
Lex	14
Management	23
Market Monitors	23
Men and Matters	12
Mining	21
Money Markets	35
Raw materials	34
Stock markets - Bourses	25, 26
Wall Street	22-25, 27
London	23, 29-31
Technology	8
Unit Trusts	32, 33
Weather	14

Romania: new canal off to slow start	2
Latin America: curbs on foreign investment eased	4
Technology: making silicon chips more complex	8
Editorial comment: UK insolvency; property taxes	12
U.S. tax reform: Mr Regan's explosive package	12
New Caledonia: winds of change	13
Lex: UK money supply; Smith & Nephew	14
Sweden: Saleninvest plays out its hand	17
Hong Kong: tax reform leads to HK\$13bn outflow	16
Singapore: Survey	Section IV

OVERSEAS NEWS

Black labour unrest mounts in S. Africa over sacked workers

By Anthony Robinson in Johannesburg

BLACK trade union efforts to obtain the re-instatement of over 5,500 black workers sacked by the Sasol Synthetic Oil-From-Coal Company after the two-day work boycott last month are becoming the focus of rising labour militancy in South Africa.

The 150,000-strong Council of Unions of South Africa (Cusa) yesterday announced its support for a national strike in support of the sacked workers.

The second largest black union, the Federation of South African Trade Unions (Fosatu), with 115,000 members, earlier announced it would soon be releasing a "programme of action" to protest against the sacking of the workers who are mainly members of the Fosatu-affiliated Chemical Workers Industrial Union (CWIU).

Union organisers are contacting trade unions in Europe and the U.S. with the aim of bringing international pressure on Sasol and ensuring that the greater awareness of South African problems in the U.S. and elsewhere also extends to labour issues.

Both Mr Chris Dlamini, the president of Fosatu, and Mr Pieter van der Merwe, leader of Cusa,

were among the 11 trade unionists arrested on November 14 after the work stayaway. They were released last week.

Five of the 11 arrested men, including Mr Thami Mali, the 26-year-old chairman of the Soweto area committee of the United Democratic Front and self-proclaimed revolutionary, were charged with subversion under article 54 of the Internal Security Act on their release. A trial date has been set for January 31.

Reuter adds from Cape Town: South Africa has responded to President Reagan's claim to be using quiet diplomacy to push for change here by saying the country would not allow others to prescribe for it.

State-run Radio South Africa yesterday quoted Mr P. W. Botha, Foreign Minister, as saying the South African Government would take decisions on reform and security on the basis of what it considered to be the country's interest.

South Africa would not allow itself to be prescribed to, particularly not through demonstrations and radical actions by foreign pressure groups, Mr Botha said.

Syria to buy nuclear power plant from USSR

By Our Middle East Staff

SYRIA confirmed yesterday that it has reached agreement with the Soviet Union for the purchase of a nuclear power plant. Mr Kamel al-Baba, the Syrian Minister responsible for power generation, said in Damascus on his return from the Soviet Union that studies would begin shortly to select one of three possible sites.

Syria had unsuccessfully negotiated with several Western suppliers for the purchase of nuclear technology before turning finally to the Soviet Union. It is believed that Syria anticipates that a 440 Mw plant will be operational by 1991.

Syria and the Soviet Union signed in 1980 a 20-year treaty of friendship and co-operation.

Israel is certain to view the Soviet decision with alarm, whatever safeguards there may be against Syria using the nuclear facilities for anything but peaceful purposes. In June 1981 the Israeli air force bombed and substantially destroyed a French-supplied nuclear reactor on the outskirts of Baghdad, the Iraqi capital.

Israel and the U.S. have also strongly opposed efforts by Libya to acquire nuclear technology.

Peking speeds communes break-up

By Mark Baker in Peking

MORE THAN 6,000 townships have been created in China this year as the campaign to dismantle Chairman Mao's beloved commune system gathers momentum.

The shift away from the agricultural collectives is central to the Government's staggering objective of moving more than 240m people—about a quarter of China's population—off the land by the turn of the century.

The new towns are replacing communes as the basic unit of government and Communist Party administration. They are being developed as centres for new rural-based industries, service trades and private businesses, as well as residential areas.

Peasants remaining in agricultural work are being encouraged to specialise and introduce new technologies to boost productivity, and contract farming areas are being expanded for greater efficiency.

By the middle of this year, China had a total of 5,698 towns—2,900 of them created since January when the Communist Party issued a major document detailing the rural reform plans.

The Ministry of Civil Affairs predicted yesterday that there would be nearly 10,000 towns by the end of this month.

Fewer than 2,000 towns existed in China at the time of the 1949 revolution and no towns were created from the late 1950s when Mao declared

that "setting up a people's commune is like going to heaven."

By the early 1960s the number of communes rose from 24,000 to 74,000 and it was considered virtual heresy to challenge their value in China's economy until the present leadership won control.

Du Runsheng, the head of the Communist Party's rural policy research bureau, announced in March that between 30 and 40 per cent of agricultural workers would have to be redeployed in rural-based industries and in developing new townships. He said this was essential if China was to achieve its goal of quadrupling

production by the year 2000.

About 320m Chinese are classified as agricultural workers, but when dependents are considered the redeployment plans are likely to affect a total of between 240m and 320m people on present population figures alone.

Between 1978 and the end of last year, China's industries had absorbed 32m agricultural workers—a tenth of the agricultural workforce—who had been made redundant by the success of agricultural reforms.

The Civil Affairs Ministry said that in Central Anhui Province 270,000 peasants had moved to towns to work in manufacturing and service industries this year.

Sabotage suspected in Taiwan pit disaster

ENGINEERS HAVE been sent down a coal mine in Taiwan to probe the possibility of sabotage in a pit explosion which killed at least 78 miners, Reuter reports from Taipei.

Mining officials said engineers who conducted preliminary investigations at the Haisham Iken mine near Taipei had not ruled out the possibility of sabotage in last Wednesday's explosion and subsequent cave-ins.

A preliminary report by official investigators yesterday said the mine and the local fire department had been warned of an explosion before the disaster.

They quoted several mining experts as saying the blast was probably caused by explosives and not by gas as was earlier suspected.

Mining engineers would be sent down deeper into the pit for further investigation and analysis as rescue work proceeded, they said.

Some 14 kg of dynamite taken down the pit for demolition work had not been accounted for.

Rescue workers yesterday found 28 more bodies in the shattered pit, bringing the death toll to 78, police said. Seventeen people were still trapped 1,400 metres underground, they added.

Hong Kong agreement queried in China

By Colina MacDougall

FO RTYE first time public opinion in parts of China has questioned Peking's draft agreement with Britain over the future of Hong Kong.

An article in the Chinese Press, reprinted in excerpts in the left-wing Hong Kong paper Wen Wei Po, reports that inland provinces have raised four queries as to why and how China negotiated the draft agreement, initiated in September and approved on Wednesday by the British House of Commons.

The questions are: why should China hold talks at all with Britain since Hong Kong is Chinese territory; does not Deng Xiaoping's concept of "one country, two systems," designed to justify Hong Kong's retention of capitalism, not violate China's constitution; will not the draft agreement give Britain a chance to interfere in China's internal affairs and will not the establishment of Hong Kong as a Special Administrative Region in 1997 make it a fait accompli?

The article deals effectively with these questions by adducing the need to maintain Hong Kong's stability and prosperity and stressing China's demand throughout the talks for recognition of its sovereignty.

Nevertheless, it is significant that these questions should be asked, especially in parts of China unlikely to benefit at first hand from Hong Kong's existence as a capitalist centre.

David Dodwell, in Hong Kong, writes: Hong Kong's Legal Department launched a pilot scheme yesterday to train nine Chinese language experts to draft local laws in Chinese.

The experimental eight-month course is the first step taken by Britain's colonial authorities to prepare the territory for legal reforms ahead of 1997, when mainland China resumes sovereignty over what will then be the Hong Kong special administrative region.

Philippines misses IMF deadline

By Peter Montagnon, Euromarkets Correspondent

MONDAY NIGHT'S deadline for banks to reply to the Philippines' request for a \$825m (£771m) credit passed without total subscriptions reaching the critical mass required by the International Monetary Fund.

Manufacturers Hanover, which negotiated bank credit negotiations with the Philippines, declined yesterday to comment on the subscriptions received, but bankers say they failed to reach the 80 per cent level sought by the IMF as a precondition for approving its own \$815m credit to the Government of President Ferdinand Marcos.

But they stressed that a failure to meet the first deadline does not mean that the loan has failed. The IMF itself was still planning yesterday to discuss the Philippines' loan application at its board meeting on Friday.

The Philippines had given banks only 10 days to reply to the loan request, and this may not have been long enough for some to obtain the required internal approvals.

Some banks have, however, criticised the Philippines' re-scheduling package which the loan is due to accompany for being unspecific on the treatment of private sector debt. This issue is still being discussed between the Philippines and top commercial bank creditors.

The IMF traditionally insists on confirmation that bank loans are available before approving an economic adjustment programme for a debtor country because it fears that without adequate financial support the programme itself could fail.

But the Philippines is working to a very tight schedule as it is counting on IMF approval for its programme in time to start negotiations next week with the so-called Paris Club of creditor governments on the rescheduling of a further \$1.1bn in official debt.

Australian Cabinet reshaped

By Lachlan Drummond in Sydney

TWELVE of Australia's 27 ministerial positions have been stopped or reshaped, to form the second Labor administration of Mr Bob Hawke. The overall number and the faces remain unchanged, however.

The Cabinet has been expanded from 15 to 17 with both left and right-wing ministers added to the inner council. The moves follow the first meeting of the parliamentary Labor Party since the December 1 election, which returned Labor with a surprisingly slim 14-16 seat majority in the expanded 148-seat House of Representatives.

The most senior change announced by Prime Minister Hawke, was that of Deputy Prime Minister Lionel Bowen who relinquished the Trade portfolio to become Attorney General, replacing Senator Garath Evans who has been appointed Minister for Resources and Energy.

Mr Bowen's protectionist views have not sat happily at the Trade Ministry against the more free market tendencies of the Hawke Government most often espoused through Mr Paul Keating who remains Treasurer.

Mr John Dawkins, the former Finance Minister, is moving to the Trade Ministry. Mr Gordon Scholes has been dropped as Defence Minister to the junior post of Territory Minister. Mr Kim Beazley, the former Aviation Minister, takes up an expanded defence portfolio.

The other Cabinet newcomers, the left's Mr Brian Howe, has taken the Social Security part of the portfolio of Senator Don Grimes with the senator retaining the community service section of the newly split brief.

Mr Bill Hayden, the former party leader, retains his post as Foreign Minister. The Prime Minister has taken on additional responsibilities by assuming the youth affairs brief.

Moroccan central bank supports debt package

By Francis Ghiles

FIFTEEN months after Morocco launched efforts to re-schedule about \$530m in medium and long-term debt owed to commercial banks between September 1983 and December 1984, agreement has been reached between the authorities in Rabat and the Kingdom's foreign creditors about the role of Morocco's central bank.

The financial terms of the settlement were agreed last spring and provide for an eight-year rescheduling of all the debt falling due in the final four months of last year and 90 per cent of the debt falling due in 1984. Repayments are due to begin after a grace period of three years and the borrower will pay an interest rate margin of 1½ per cent over London Eurodollar rates.

However, Morocco refused to provide a formal central bank guarantee, pointing out that the charter of the Banque du Maroc neither allows that institution to borrow abroad nor indeed guarantee foreign loans.

The compromise solution is that the central bank will sign a "foreign exchange availability letter" which gives an undertaking to the banks that the Banque du Maroc will strive to make available sufficient funds needed for the refinancing.

The agreement is expected to be signed early next year after which both parties will get down

to negotiating the rescheduling of that part of the Kingdom's debt falling due over the next few years. Meanwhile, the Kingdom is expected to draw the last tranche of the SDR 300m (£246.6m) IMF standby loan arranged last March before the end of the year.

Morocco has succeeded in cutting back its treasury deficit as a percentage of gross domestic product (GDP) to 7.03 per cent, as recommended by the IMF, but has failed to trim its current account deficit as a percentage of GDP below 10.48 per cent.

Government spending will rise for the first time in two years, in 1985. Investments will increase by 12.3 per cent to Dirhams 49.6bn (£4.1bn) and current spending by 11 per cent to Dirhams 21bn.

The trade deficit would have been worst this year but for the excellent performance of the tourist sector and the higher than usual flow of remittances from Moroccan workers abroad.

The rise in GDP, which was a modest 0.6 per cent last year, is expected to be higher this year and plentiful rain since early November provide comfort to the farming sector, which employs more than half of Morocco's 24m people.

Meanwhile, the order of the day remains, in the words of the Minister of Finance, M. Abdelatif Joubiri, "extreme rigour."

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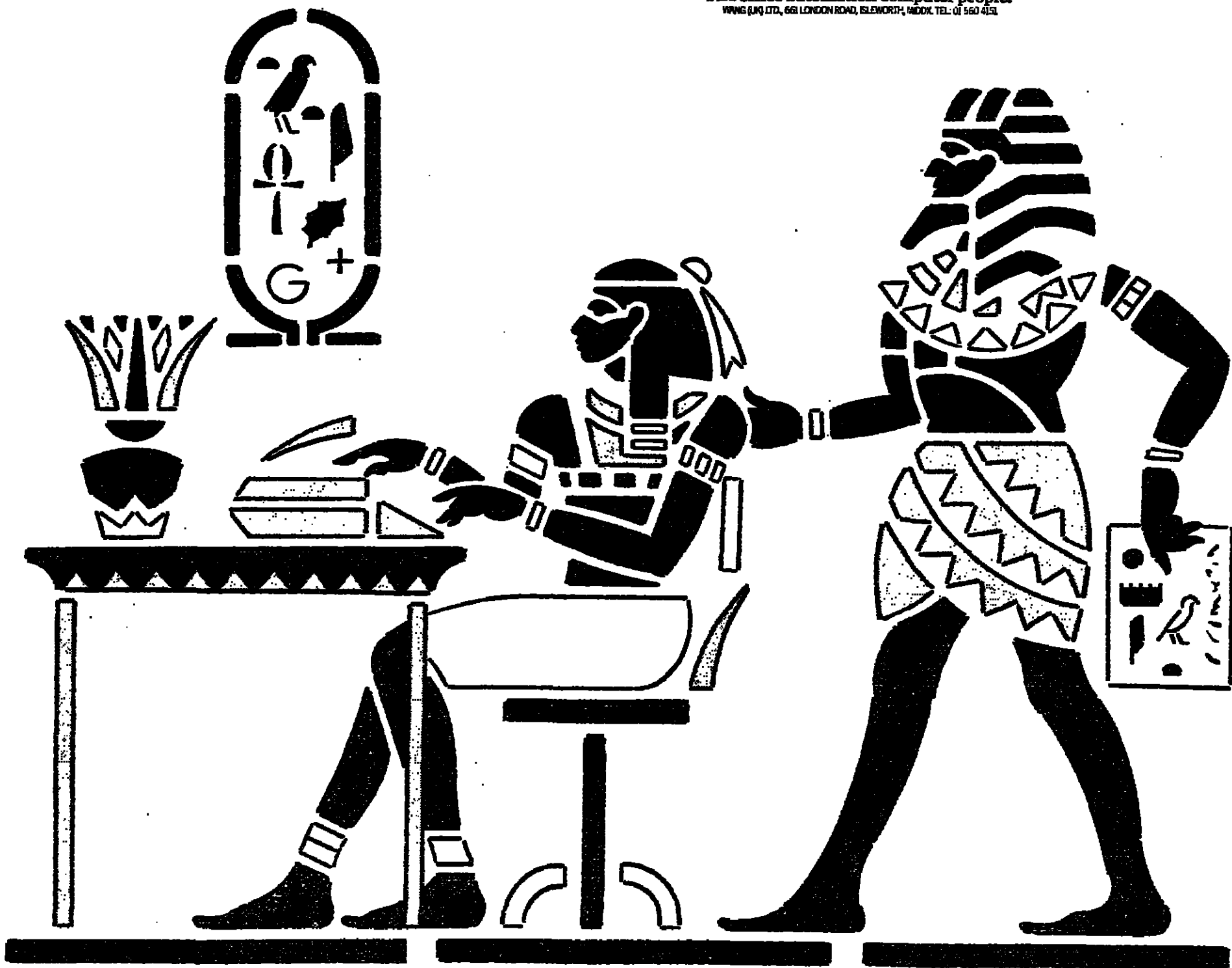
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AMERICAN NEWS

Brazil will not reach key IMF money supply targets

BY ANDREW WHITLEY IN RIO DE JANEIRO

BRAZIL WILL fail by a wide margin to reach key money supply targets set by the International Monetary Fund (IMF) under the terms of its current letter of intent, now undergoing revision.

According to figures released by the central bank in Brasilia, means of payment have grown 166.6 per cent and monetary base by 183.5 per cent in the 12 months to the end of November, nearly double the approved levels.

The latest IMF targets for 1984 for the two indicators - upwardly revised during the course of the year to accompany inflation - were both 65 per cent.

Negotiations in Brazil with a visiting IMF team about a new economic programme for 1985 were broken off unexpectedly a week ago. They were resumed discreetly in Washington last Saturday, it was learned yesterday.

In an interview yesterday with O Globo, a leading daily newspaper,

Sra Ana Maria Jul, deputy head of the IMF's Atlantic division and a regular member of the IMF's negotiating team for Brazil, said the team probably would not return to Brazil this week as previously announced.

The negotiations in Washington are understood to be focusing on ways of achieving an operational fiscal surplus, which is demanded by the IMF for next year.

To achieve the target of a 2.5 to 3 per cent surplus believed to have been settled on implies either further tax increases or more cuts in public spending, beyond those achieved during the first two years of the IMF programme.

In November, the central bank reported that the monetary base grew by 12 per cent and the means of payment by 17.8 per cent. Rural credit operations were to blame, according to the bank - notably wheat purchases and financing of foreign trade.

Peru seeks \$400m loan to repay interest

BY MARGARET HUGHES IN LONDON

PERU IS trying to negotiate a loan of \$400m to enable it to pay overdue interest owed to creditor banks on its \$12.6bn foreign debt. Peru is now over five months in arrears to 300 creditor banks with some \$230m overdue in interest payments.

It is understood that Peru wants three countries - Mexico, Spain and Venezuela - to put up \$100m each, with the remaining \$100m to be provided by its leading creditor banks.

Peru held three days of talks in New York last week with its 12-bank advisory group led by Citibank, which has now teleaxed to other creditor banks with details of the Peruvian proposals and a request that they should continue to roll over the outstanding debt.

Negotiations are said to be at a very delicate stage. Banks are re-

luctant to put up new money for Peru, yet are anxious that some interest is paid before the end of the U.S. bank accounting period.

Peru still has some \$300m outstanding from a \$450m credit committed by its creditor banks this year as part of a \$2.6bn rescheduling package agreed in April, but still to be signed to cover maturities extending to mid 1985.

The drawdown of the third payment of \$100m due in September was, however, prevented by Peru's failure to roll over some \$2bn in short-term debt. The final instalment of another \$100m, due this month, was contingent on Peru's complying with its programme with the International Monetary Fund (IMF).

Nuclear war 'would blot out sunlight'

By Reginald Dale, U.S. Editor, in Washington

A MAJOR nuclear exchange could blot out sunlight with tons of smoke and dust, plunging most of the northern hemisphere into a period of severe cold and dark for up to 20 weeks, according to a scientific report commissioned by the Pentagon.

The report by the prestigious National Research Council, published yesterday, was less doomsday than past predictions by other scientists of a nuclear winter that would end virtually all life on earth.

The study, which limited itself to the atmospheric and climatic effects of a nuclear exchange and did not cover radioactive fallout or biological consequences, said much more research was necessary.

The unfortunate but unavoidable fact is that, even though we are 40 years into the nuclear age, much of the basic information needed to assess the likelihood and extent of global atmospheric consequences of a nuclear exchange simply does not exist," the report said.

Its findings are based on a hypothetical exchange in which half the world's nuclear arsenal - about 25,000 warheads with a force of 6,500 megatons - would be fired.

Reagan to visit Canada

PRESIDENT Ronald Reagan is to visit Canada in March to further the improvement in U.S.-Canadian relations dating from September's election of Mr. Brian Mulroney as the country's Conservative prime minister, our Washington correspondent writes.

U.S.-Canadian relations became increasingly strained under the Liberal government of Mr. Pierre Trudeau, not least because of Mr. Trudeau's policy of regulating foreign investment and increasing Canadian ownership of the country's key industries. Mr. Mulroney last week announced a major reversal of those policies.

Falklands press UK for 200 mile fishing zone

BY HUGH O'SHAUGHNESSY.

AN international scramble for the deep-sea fish stocks around the Falkland Islands, which could yield catches worth \$200m a year, has prompted the Falkland Islands government to try and exploit their potential.

The government in Port Stanley is continuing to press Britain to declare a 200-mile fishing zone around the islands and this month it begins a study of the inshore fishing

potential of the territory.

The 13-metre Grimsby-registered vessel the Coastal Pioneer arrived in Port Stanley late last month to explore potential catches of crab, king crab, clams and scallops. The Falkland Islands government is hoping to establish a small industry, with the high value catches flown to markets from the airport now being completed.

Port Stanley is continuing to press Whitehall to extend the present three-mile limit and charge licence fees to the increasing numbers of foreign trawlers working the Falkland waters for cod, hake and blue whiting.

A commercial survey of the yield of the deep-sea fisheries carried out by British trawler owners J. Mary and Sons suggests that an annual catch

worth \$200m could be taken from Falkland waters.

Fleets from the USSR, Poland, East Germany, Spain, Japan and Taiwan are now fishing intensively in waters around the islands. Dues received from foreign trawlers received by the Stanley harbour master have risen from less than £2,000 in 1976-77 to £261,324 in 1983-84.

According to the Falkland

Islands Association in London the licensing of trawlers, with a 200 mile fishing limit, cleared around the Falklands, could yield a net profit to the islands of \$7m a year.

The British Government has so far refused to declare such a limit lest it damage still further the possibility of some eventual agreement with Argentina about the future of the islands.

Latin America eases way for investors

For decades, governments have been wary of allowing foreign capital to return to the position of dominance which it occupied at the beginning of the century. Hugh O'Shaughnessy reports on a shift in policy.

limitations.

Venezuela which in the 1970s had been severe in its implementation of Decision 24 is now seeking to attract foreign investors by scrapping many local restrictions. Foreigners are now being allowed on to the boards of Venezuelan companies and are being permitted to buy Venezuelan real estate.

Peru, which in the days of the nationalist military government of the 1960s and early 1970s, chased out foreign oil companies has recently signed a big exploration contract with Shell. Argentina is doing the same.

To the north, Mexico which developed a maze of regulations to stop its economy being too dominated by the U.S. investors

next door is relaxing those regulations. In February the government in Mexico City announced that it would henceforth allow majority or total control of companies in selected areas to pass to foreigners if they provided large numbers of new jobs, created exports and brought new technologies. The first fruits of this change in attitude is the IBM project to invest \$300m in a new factory near Guadalajara to produce micro-computers.

The decision which is expected to be announced shortly to allow IBM to have 100 per cent control of its new factory is seen as a highly important precedent in Mexico. Nevertheless, there are parts of the Mexican government machine which are firmly against opening the doors too wide to foreign investors and they can be counted on to make things difficult for overzealous capitalists from abroad.

A recent survey by the U.S. Department of Commerce finds that the official policy of the vast majority of the 36 Western Hemisphere countries welcomes foreign investment. It is not at all certain that they will succeed. Brazil has done well in the past, but success for Latin America as a whole may have to wait till the region emerges from the most dramatic setback since the Great Depression. By then, however, when Latin America is beginning to grow again, governments may start reimposing the curbs on foreign investment they are gingerly dismantling today.

As the Latin Americans step up their efforts to attract foreign investment, it is not at all certain that they will succeed. Brazil has done well in the past, but success for Latin America as a whole may have to wait till the region emerges from the most dramatic setback since the Great Depression. By then, however, when Latin America is beginning to grow again, governments may start reimposing the curbs on foreign investment they are gingerly dismantling today.

With so many contradictory factors at work it is difficult to foresee whether Latin America will finally end up with any big new flows of foreign capital. The World Bank estimates that over the next decade private direct investment in all developing countries will rise by 11 per cent a year. A poll of 52 large multinational companies undertaken by the U.S. Department of Commerce, showed that one in five were planning to locate a new foreign investment between 25 and 50 per cent in real terms in the five years to 1987.

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WORLD TRADE NEWS

BA, Vickers in line for China project

BY MARK BAKER IN PEKING

BRITISH AIRWAYS and Vickers, the UK engineering group, have begun negotiations with the Chinese government on building a \$50m aircraft maintenance centre in Canton.

British Airways officials predict the deal could be worth between \$10m and \$25m for the two companies.

They said talks were still at the "exploratory stage" but they believed the companies' experience and expertise would give them an advantage in securing the deal.

The Civil Aviation Administration of China (CAAC) approached the two British companies seeking a bid for the project. But British Airways officials expect strong

competition for the contract. Indonesia has decided to resume direct trade links with China. Kieran Cooke reports from Jakarta. The Indonesian foreign Minister, Dr Mochtar, said Indonesia could no longer afford to ignore the China market. He said a policy decision had been made on resuming direct trade rela-

tions, suspended since 1967 following Indonesian allegations that Peking was behind a Communist coup attempt.

At present, the bulk of trade between the two countries goes through middlemen in Hong Kong and Singapore. China has already reacted favourably to the move

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Saudi form chemical venture with Europeans

By Finn Barre in Riyadh

SAUDI ARABIA is joining forces with Finnish and Italian companies to produce the chemical compound necessary to raise octane in unleaded petrol.

The Saudi Arabian Basic Industries Corporation announced yesterday that it will sign a joint venture agreement on Sunday with Neste Oy of Finland and Enichem of Italy, to create the Saudi-European Petrochemical Company.

Sabir will own 70 per cent of the project. Enichem and Neste Oy and Arab Petroleum Investments Corporation (Aparco) will each own 10 per cent of the project.

Saudi-European Petrochemical Company will produce 500,000 tonnes per year of methyl tertiary-butyl ether (MTBE) from 1988.

Sabir officials said that the name Saudi-European Petrochemical Company was selected to make the point that its products are part produced by European companies.

The Saudis are worried about European protectionism against their products. This concern is shared by other Arab producers such as Libya and Kuwait, both of whom are also part of the joint venture.

Arab Chamber of Commerce meeting in Paris last week heard a warning from the Arab industry that Arab nations will consider retaliating if the European Economic Community continues to levy tariffs against Arab producers of petrochemicals.

Richard Johns writes: The project will absorb about 13-14 per cent of Saudi methanol production capacity amounting to 1.25m tonnes a year from the two plants half-owned by Sabir which came on stream this year.

Sabir's joint venture partners are Celanese/Texas Eastern and Mitsubishi. They expect the MTBE project to process output from the two plants, both located at Jubail, in almost equal proportions.

Sabir always intended to move downstream into MTBE production but the timing of the announcement may well have been prompted by last week's agreement by EEC environment ministers to make lead-free petrol at a 95 octane rating (two degrees higher than that available in the U.S. and Japan) by 1989.

The imposition of a 13.5 per cent tariff on Saudi methanol this summer has caused tension in relations between the EEC and the Gulf Co-operation Council grouping six Arab oil producers in the region and raised the possibility of retaliatory trade restrictions by them.

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UK PARTNERS EYE \$500m DEAL

Bus makers jostle for first place in Bangkok race

BY CHRIS SHERWELL IN JAKARTA

THE WORLD'S biggest bus manufacturers, including a specially selected team from Britain, are drawing battle lines for slices of a \$500m (£400m) contract to reorganise and re-equip the vast public bus operation in Thailand's congested capital of Bangkok.

The outcome is not only important for this sprawling city's 5.5m residents, it also has significant implications for the Thai Government's domestic standing, and it offers the bus manufacturers a prestige contract guaranteeing jobs and future business.

Vying with Leyland in this no-holds-barred contest will be Van Hool of Belgium and Volvo of Sweden. Mercedes Benz of West Germany, Isuzu of Japan and Renault of France, MAN of West Germany and Pegas of Spain are also in the race.

Governments are going to be asked to help via grants of aid and by bending the so-called "consensus rules" controlling the rates of interest for international projects.

This is likely to be a test for the British Government, which has only to match the competing offers and, in Thailand, is still smarting from its painful involvement in an abortive oil refinery contract.

Unlike that case, the Thai Government will stand behind foreign borrowings relating to the bus contract, which ought to encourage Whitehall. But a successful bid for what is potentially one of Britain's biggest export orders could still hinge on the strength of the Government's prior commitment to it.

The aim of the project is to rescue the Bangkok Mass Transit Authority (SMTA), which runs the city's bus system, from its financial mess. The authority operates 5,100 mostly old buses on 119 routes, carries 5m passengers a day and employs 23,000.

According to the Thais themselves, it is also close to bankruptcy. Losses last year amounted to Baht 788m (£55m), equivalent to more than B2m a day, and the accumulated debts of Baht 4bn are crippling.

Three quarters of the prospective value of the contract lies in the supply of buses, spares, computer hardware, maintenance facilities and deposits. The rest lies in the consultancy and management needed to formulate and implement a sophisticated strategic plan embracing all aspects of Bangkok's bus operations.

Domestically, the project will help the four-party coalition

government in Thailand and especially Mr. Samak Sundaravej, the Minister of Communications, and his political party. While the heavily subsidised bus fares will almost certainly have to rise, which will pose a delicate political problem, people will have improved bus services and the BMTA debt problem will at last go away.

For the manufacturers, the rush is already on. Those who have followed the project since it was mooted some two years ago have a decided advantage for the terms of reference are detailed. Some latecomers will be unable to beat the January 15 deadline.

Already the front runners are reckoned to be the British, the Belgians and the French, with the Japanese and Germans for Thailand and, indeed, for Southeast Asia - bringing up the rear. But all this could change, for the skirmishing over the coming weeks and months could be messy.

The British team consists of Leyland and the UK government-owned National Bus Company, along with MVA Consultants of London, which has already done a study of Bangkok's bus system. The consortium's financial advisers are Wardleys.

Body-makers Van Hool of Belgium have previously been linked with chassis-builders Volvo of Sweden for the project, and they are likely to bid jointly. It is not clear who would

provide the management and system input, however, either for the bus or for any offer from Renault, which is also a strong contender.

The disadvantage for the two Japanese bidders, who actually have assembly lines in Thailand, is that they do not build high-capacity buses. Defeat for them would close a currently lucrative market, as they supply and maintain much of the BMTA fleet. As they have no share of the rural market, dominated by Mercedes-Benz, a Bangkok deal for the West German group would, by the same token, give it a highly favourable position.

The deal is one of three major transport projects for Bangkok. The Thais have also decided in principle to build a \$600m elevated rail system and a \$250m extension of the city's fledgling expressway system.

Some people wonder whether Thailand can afford all three, given its current budget and foreign borrowing constraints.

It is now clear, however, that the bus project has progressed the furthest and has full political endorsement, while the others, for which prospective bidders have also been sounding out the Thais, may only see the light of day in 1986-87.

This simply adds to the urgency. With the next general election due by 1987, the bus venture could be the last major project in Thailand before the government changes.

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Eximbank lifts U.S. hopes for Egypt N-plant deal

BY TONY WALKER IN CAIRO

THE U.S. Eximbank decision to provide credit backing for American companies seeking contracts to build Egypt's first nuclear power station has significantly improved prospects for Westinghouse of the U.S. which is competing with European bidders.

Eximbank announced its support last week on the eve of final negotiations between companies and Egypt's nuclear power authority. It had previously refused credit backing on the grounds that Egypt's nuclear programme did not make economic sense because of low electricity prices.

Final negotiations involve a French-Italian consortium

headed by Framatome: Kraftwerk Union of West Germany and a Westinghouse venture with Mitsubishi of Japan.

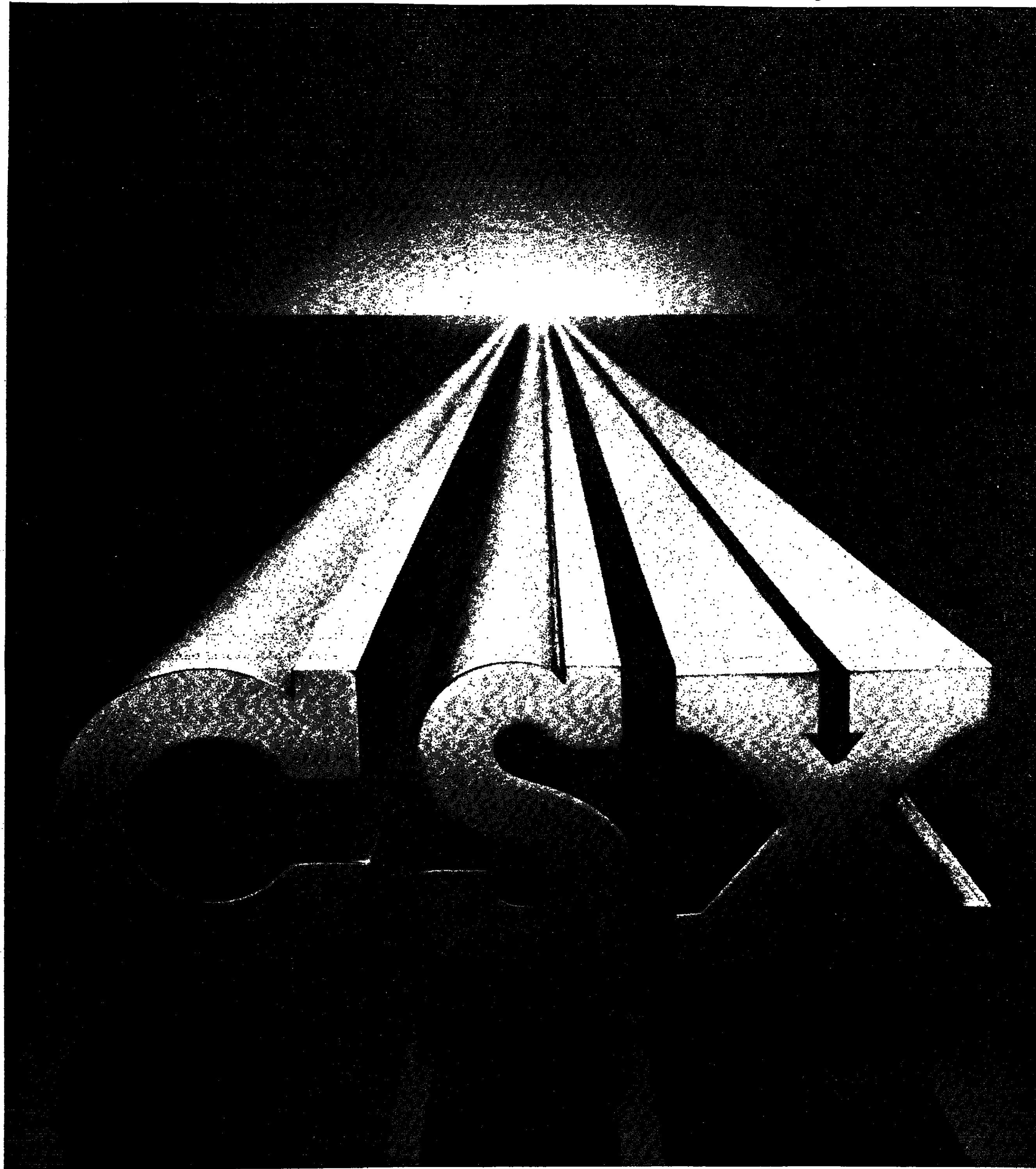
Until Eximbank reversed its decision on the project, the French-Italian consortium was the clear front runner by virtue of the some \$1.5bn (£1.2bn) in credits for the project guaranteed by the French and Italian governments.

Mr. Maher Abaza, Egypt's Minister of Electricity, said last month he expected a decision on the successful tenderer by March.

Egypt's parliament, the People's Assembly, voted last week after several days of debate to support the government's nuclear programme.

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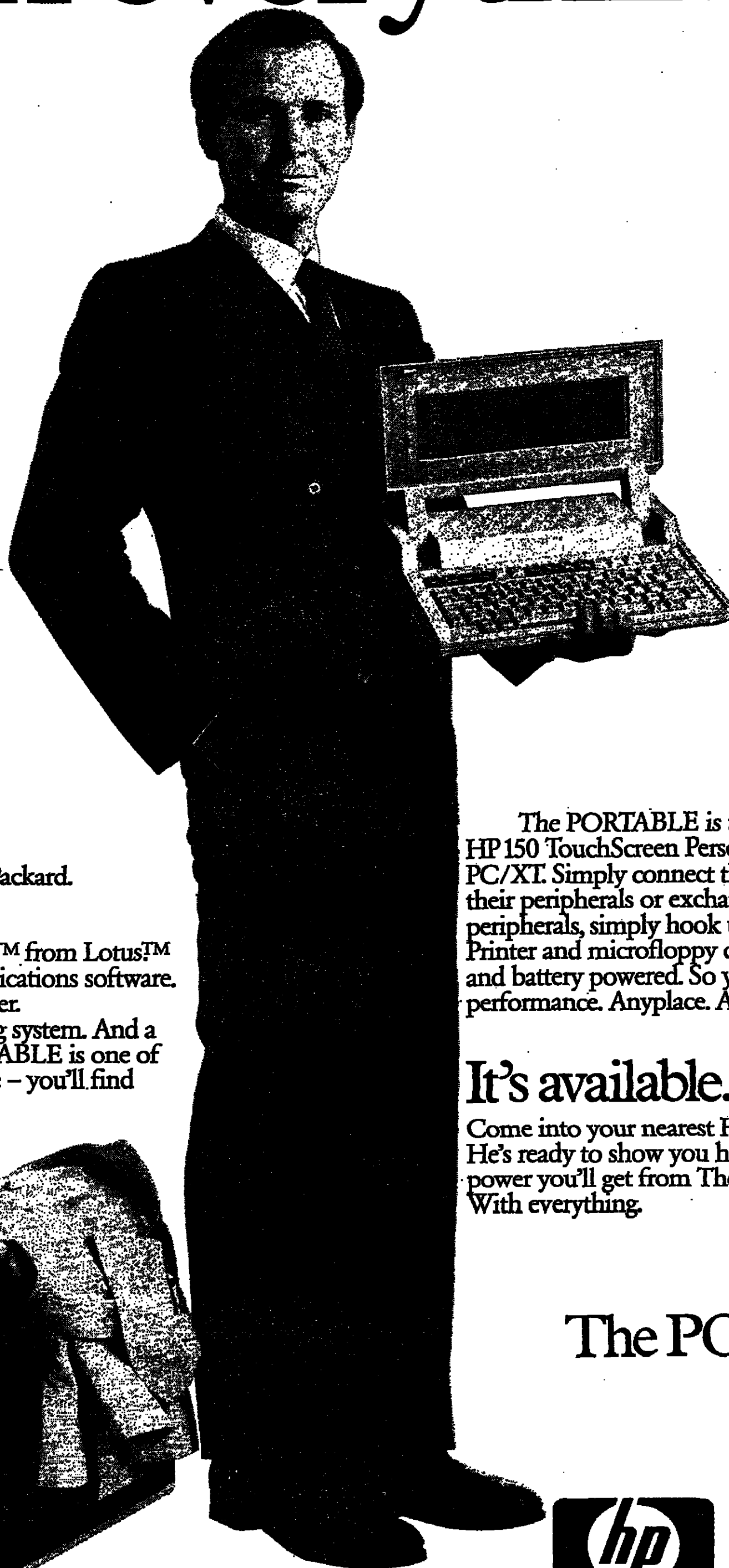
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MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

IS THERE a way that companies which traditionally have competed strongly for markets can share the burgeoning costs of research without jeopardising their competitive position? GEC believes that there is. Moreover, it has evidence to back its confidence, culled from Europe's first big industrial collaboration in pre-competitive research.

"We've got the 'company chemistry' going between companies with no history of talking to each other," says Dr Derek Roberts, GEC's technical director.

Pre-competitive research was invented in Japan but is spreading to the U.S. and Europe. To take one example—so deep-rooted are modern manufacturing processes in the basic sciences, research into one vital technique may mean exploring several expensive routes. But if companies can be persuaded to share such scientific studies, and pool findings, they might save money—millions of pounds—and yet remain free to choose what to use from the pool.

At the EEC, Viscount Etienne Davignon persuaded 12 large European companies to support an experiment in pre-competitive research for information technology. Aptly, it was named ESPRIT—the European Strategic Programme of Research in Information Technology. The EEC offered to match, pound for pound, money committed by the 12 to ESPRIT.

The 12 founding members—the ESPRIT industrial group, as they call themselves—are GEC, ICL and Plessey (UK), Siemens, AEG and Nixdorf (W. Germany), Thomson-CSF, CGE, and Bull (France), STET and Olivetti (Italy), and Philips (the Netherlands). They work through a round table of chief executives for broad policy, and an eight-man steering committee of research chiefs which established the shape and size of the programme. But other companies have joined in, and even have leadership of projects. The 12 now account for less than half the programme.

Because ESPRIT is an experiment in stiffening Europe's industrial sinews, it embarked initially on a pilot programme of 36 projects. In addition, one project was designed to serve ESPRIT itself, by developing an information exchange network for rapid communication between the collaborators.

Altogether, about 200 ECU were committed jointly by the EEC and industry to the pilot projects, out of 1.5bn ECU (about £1.33bn) total envisaged for a five-year ESPRIT programme. The work is divided between the laboratories of collaborators. English is the working tongue.

GEC elected to participate in eight of the pilot projects,



GEC's Derek Roberts: enthusiast for collaborative research

A shared approach to scientific study

David Fishlock reports on pre-competitive research in Europe

including the information exchange network, which is based upon a GEC proposal.

The pilot projects are now being evaluated for inclusion in the main ESPRIT programme. David Speake, formerly Marconi's technical director and now GEC's main link with ESPRIT, says one thing it has demonstrated already is the value of starting with a reasonably precise plan.

The ESPRIT plan consists of six areas of technology, of which three are "enabling technologies," two are applications or "demonstrator" projects, and one is infrastructure for ESPRIT. The six are set out as a matrix together with the total allocation of funds to each area. Speake believes that about 80 per cent of the pilot projects set up through this plan will survive current scrutiny to continue as part of the main ESPRIT programme. All but one in which GEC has participated look like surviving.

The one that went awry had eight participating companies under the leadership of CIT-Alcatel, and aimed to define design rules for computer integrated manufacture.

"Ill-conceived," is how Darryl Hooper, who manages GEC's

central research, sees this project. Everyone wanted to participate in it, but no one thought very deeply about how to do it, he says.

It failed, says Hooper, because there were too many collaborators, not enough effort by any one of them, and too little cash for the magnitude of the problem.

Nevertheless, he believes ESPRIT learned a valuable lesson—that it can be easier to stop collaborative research than one's own research. Stopping research is one of the most difficult problems of research management. But Darryl Hooper contends that the psychological and emotional problems involved may be more easily handled in a peer group. This project simply stopped itself.

But the main aim of pre-competitive research is to achieve something like a three-to-one gearing of effort by pursuing separate options and pooling experience. Against this theoretical gain must be set the inevitable disruption of any one participant's own research programme because of time-consuming communications.

GEC says it is particularly pleased with the way ESPRIT is fostering its "company

chemistry" with Thomson-CSF. They are partners, along with CSELIT (project leader), AEG and Plessey, in a collaboration in advanced techniques for communicating with computers.

The project splits cleanly in two, however. GEC and Thomson collaborate on speech analysis. Currently, GEC and Thomson see speech communication for different applications—GEC for robotic inspection and Thomson for medical scanning. But Hooper sees it as an "enabling technology," potentially applicable to a wide range of projects.

The main task of the pilot phase was to see whether you can work together," says Geoff Bown, head of a GEC-led project in computer-aided design of silicon chips with up to a million transistors. Bown says the bureaucrats in Brussels underestimate the importance of this aspect in their eagerness to persuade their political paymasters ESPRIT really is working.

Bown—whose partners are AEG, Bull and Plessey—believes three or four partners will fail to take proper advantage of Europe's shortage of skills.

As he sees it, it will be essential to exchange staff between laboratories in order to get the best collaboration (GEC and Thomson plan to exchange researchers next year). As a collaboration the research will be slower and more costly because of the extra man-hours—perhaps 25-30 per cent—involved in making the collaboration work.

GEC proposed the longest-running ESPRIT project—now entering its third year—to develop an information exchange system for ESPRIT itself. Although the programme is funded for only five years, enthusiasts for ESPRIT see it in business for a decade at least. Bull heads this project administratively, but GEC has technical leadership—"to spread the management load."

According to Richard Bittlestone, project leader, it will put ESPRIT researchers online next year. When the programme peaks in 1986 about 1,500 researchers will be interconnected by computer and electronic mail.

As Darryl Hooper sees it, partners in ESPRIT projects are playing a dual role. Not only are they developing advanced techniques, they are also auditing each other's progress. He believes that this self-auditing of industry's research may prove more critical than the auditing done by government laboratories in the past, and more satisfactory than criticism from "outsiders."

His boss, Derek Roberts, says that no matter how enthusiastic Brussels was being about pouring funds into ESPRIT, had the pilot projects failed to establish the right "company chemistry," there would have been much less eagerness to set the main projects started.

In fact, inter-company attitudes are "extremely encouraging—a very open attitude very quickly emerged on the pilot projects." In pressing ahead quickly with pilot projects, ESPRIT was "smarter than Alvey," Derek Roberts says.

The Alvey programme, Britain's response to the Japanese quest for a "thinking computer," is only just starting its first research. The plan is to link it into the ESPRIT information exchange net.

Roberts, who was in at the birth of both programmes, says there is still an unresolved problem with the ES50m Alvey programme, of the role of universities. He has no doubt that it is the job of university partners in Alvey to help industry, and not vice versa.

Viscount Davignon, in setting up ESPRIT, made sure that industry was at the centre. "The Alvey people have to be reminded that it is an industry programme," says Roberts.

Designs for the real world

CHRISTOPHER LORENZ

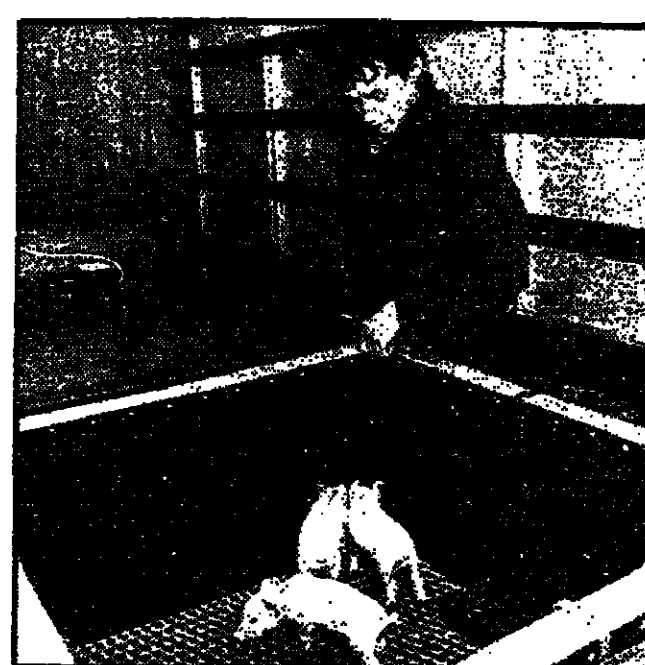
BRITAIN'S budding designers seem at last to have realised that their work must be commercially viable to have an impact.

After several years of being flooded with socially useful products for the old and disabled—hardly any of which, sadly, have gone into production—the judges of the 1984 Design Council Schools Design Prizes found that this year's entries included an unprecedented number of hard-nosed projects.

The dozen winners, announced yesterday, fully reflect the change. For example Alec Milligan's orphanage for piglets, and Matthew Leach's solar-powered fridge for vaccines, combine social value with perceived market potential.

This year's competition attracted a record crop of 305 entries. More significant, for the light it sheds on the rapid growth of design and technology teaching in Britain's schools, is the fact that the entries came from 154 schools, compared with 135 last year and only 95 in 1982.

Equally illuminating is the fact that several of the prize-winners are studying at well-known independent schools; the wishes of Sir Keith Joseph, the Education Secretary, to have design taught



Alec Milligan with his orphanage for piglets. An expert in the breeding and feeding of pigs, thanks to his work on his grandfather's farm, he knows how difficult it can be to hand-rear piglets rejected by their mothers (sows can seldom manage to feed a litter of more than ten). His cheap low-tech orphanage provides a hygienic environment, complete with carefully controlled temperature. If piglets are too hot, he says they suffer from heatstroke; if they are too cold, "they can shiver to death."

right across the social spectrum, seem gradually to be becoming reality.

The design competition, now in its eighth year, is sponsored by a major industrial company for three years at a time. Before Thoro EMI (for which 1984 was the last year of sponsorship), it was backed by GEC and Rolls-Royce. A sponsor for 1985-87 has yet to be found.

Commenting on the range of entries and winners, the chairman of the judging panel, Dr Robert Smith, who is director of Kingston Polytechnic, said that "things are beginning to move. Many schools are picking up the

message that design is to do with industry. Five years ago they weren't nearly as aware."

The 1984 winners also include: an optical fibre alarm system for bicycles, a pair of trousers that convert into a skirt; a stylish chair shaped like a cloud; a stability warning device for tractors; an arrow flight analyser; a car mechanic's trolley; an architectural project for a leisure centre; a portfolio of fashion designs; a nappy-changing table and a horizontal bandsaw. The winning designs will be on show at London's Design Centre during March.

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Lengthy wind-up

Some 40 years ago, to help a friend start up a new business, I invested in some of the shares. The man died three years ago, and the business was sold, but the winding up of the limited liability company has not yet been completed. The assets of the company do not exceed £25,000. Each time I write to the solicitor who is

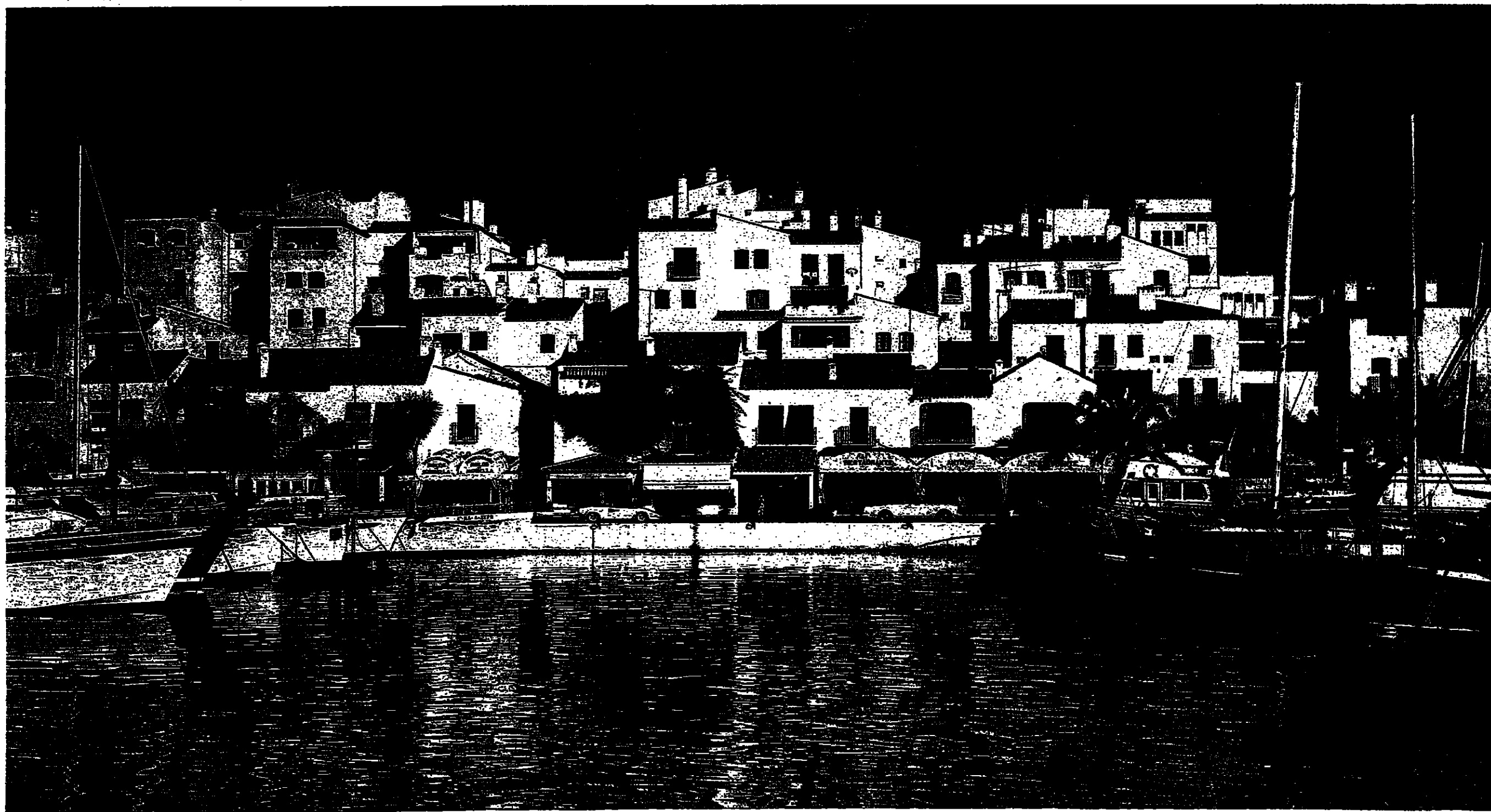
responsible for the winding-up, I am told that the matter is still in the hands of the accountants but should be finalised shortly. Last year they were confident that it should be completed by the end of the year but this did not happen. The matter still drags on with no apparent end in view.

Should not an annual report be prepared and distributed to the shareholders so long as the company continues to exist even though it is no longer trading? What are the questions that should

be asked to ensure that the matter is being dealt with in the most expeditious manner?

A directors' annual report would not be prepared, but the liquidator must file and circulate accounts annually in a voluntary winding-up and every six months in a compulsory winding-up. We suggest that you communicate with the liquidator direct.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.



How to actually enjoy February.

Of course, February can be fun if you like to ski. And you don't have to come to Spain for that. But what if you like to ski, and to play golf, and to sail, and you want to enjoy them all in the same holiday? You have to come to Spain for that. The weather's mild and sunny, and our

many world-class golf courses welcome tourists. You can play holes and keep your game alive until Spring weather comes to the north.

The next day, an hour and a half's easy drive away, you can forget your bad strokes while enjoying great

slopes in the mountains nearabled Granada. Sailing? Of course. And sunning, strolling, shopping and sightseeing. It's all here in Spain. One thing not to expect is peace and quiet. February is Carnival month, and in Spain that means fiestas and dancing everywhere, with colorful

costumes, parades and parties where you will be part of the fun. So put your dark, short February days behind you. Come to where the days are longer, the sun shines brighter and the music never stops.

Come to Spain, where the greens are greener.



Spain. Everything under the sun.

TECHNOLOGY

EDITED BY ALAN CANE

AIRBORNE MEASUREMENT METHODS

How to tune a helicopter

BY ALAN CANE

CONVENTIONAL air sickness is bad enough but "helicopter sickness" is awful. It is those with vulnerable stomachs when they fly in a helicopter which is "out of tune"—in other words, vibrating brutally because of out-of-balance forces in its rotating machinery.

But if out of tune helicopters cause their passengers stomach ache, their operators feel the pain elsewhere as they see their profits eaten up all too readily by grounded machines.

Mr David Bloxham, managing director of a company offering a novel solution to the problem observes: "One of the most fundamental aspects of running a helicopter fleet is aircraft availability."

"Grounded aircraft are a big

headache and an extremely expensive one. Where there is a military threat, availability becomes absolutely vital."

What Mr Bloxham and his company, HeliTune MCT, are selling will not prevent helicopters slipping out of tune, but it is reckoned to make the job of restoring them to health quicker and easier—even for the comparatively unskilled.

HeliTune's device is called the Rototuner; among its customers are the RAF, Sikorsky and Westland Helicopters.

The Rototuner makes possible the analysis of every kind of vibration in the helicopter together with rotor tracking and balancing. What is more it can all be done while the helicopter is in flight by almost anybody, HeliTune claims.

"There is no need to engage specialist engineers or commit existing hangar crews to expensive familiarisation, training and refresher courses."

ENERGY CONSERVATION

Quick-fire heating

HEATING UP chunks of metal is an intrinsic part of many heavy industries. But often the furnaces in which these jobs are done are ill-designed and so waste energy, according to engineers at British Gas.

Workers at the corporation's Midlands Research Station in Solihull have designed small, quick-fire heaters that are designed to blast measured amounts of energy at components of specific shapes.

In such hardware, in which less energy is wasted in heating up a large chamber, fuel expenditure can be considerably reduced, according to British Gas.

Fairbank Brearley of Bingley is selling the heaters under

licence to the corporation. It has installed one such device at a Sheffield factory that turns out railway sleepers.

In the plant, owned by Cooper and Turner (part of the Glynwed group), bolt heads are forged out of pieces of steel about 20 cm long. The steel segments are passed on notched rails through the furnace while it is heated to 1,200 degrees C. As the metal segment is discharged, it is picked up by a robot arm and passed into a forging press where the head is formed.

According to Cooper and Turner, the energy consumption of the furnace is half that of the old rotary-hearth furnace that previously featured in the production process.

The advantage is that, if the wafers are properly designed and manufactured, the electronics engineer has in one component a vast amount of computer power. This can then be slotted into place in a finished system, which could be anything from a memory store to a satellite terminal.

But to design such wafers is a formidable task. Electronics engineers would have to create electrical connections between the myriad of individual circuits on the wafer. They would also have to build in redundant circuits so that if one fails a back-up can take over.

Wafer-scale integration also puts strains on process engineers. In conventional

THE RACE TO WAFER-SCALE INTEGRATION

Big memories at Sinclair's Metalab

BY PETER MARSH

ONE OF the first commercial products from Sinclair Research's new laboratory in Cambridge is likely to be a solid-state version of the Winchester disk stores used in large computers, according to Sir Clive Sinclair, chairman of the company.

The device would be based on wafer-scale integration, a technique in which memory circuits are packed economically in large slices of silicon. Wafer-scale integration is one of several technologies under development at Sinclair's Metalab, which employs about 50 people, nearly half the total staff of the company.

Sir Clive says he hopes to sell the new memory store next year. The device could be used in the computers sold by Sinclair Research—or could plug into those produced by other companies.

In wafer-scale integration, circuits are created on a slice of semiconductor in much the same way as in conventional integrated-circuit production. The positions of the circuits are defined in a printing technique and then particular atoms are deposited to alter the electrical properties of the semiconductor.

In established processes, a circular wafer of silicon treated in this fashion is cut up to produce several hundred small "chips" a few millimetres square that are mounted on plastic to form the finished component.

In wafer-scale integration, the cutting stage is abandoned. Instead, then circuits are left in position on the wafer—which then forms part of the memory or processing architecture of a computer or some other items of electronic hardware.

The advantage is that, if the wafers are properly designed and manufactured, the electronics engineer has in one component a vast amount of computer power. This can then be slotted into place in a finished system, which could be anything from a memory store to a satellite terminal.

But to design such wafers is a formidable task. Electronics engineers would have to create electrical connections between the myriad of individual circuits on the wafer. They would also have to build in redundant circuits so that if one fails a back-up can take over.

Wafer-scale integration also puts strains on process engineers. In conventional



Can Sir Clive, right, succeed where Gene Amdahl, left, shown holding the prototype of his ill-fated chip, failed?

manufacturing of semiconductors, up to 50 per cent of individual chips are thrown away after testing has shown they are faulty.

With the newer process, a company would need to be confident that a much higher proportion of the wafers that it is turning out will work. To

Whatever happened to Trilogy's chips?

TRILOGY AND its wafer scale integration project is one of the semiconductor industry's heroic failures.

The company was established by Gene Amdahl, one time top IBM computer designer and architect of the Amdahl plug compatible machinery which gave IBM such a fright in the mid-1970s.

Only a year ago, its prototype wafers were looking spectacularly good: 30 per cent faster than any known chip, Amdahl was claiming, and running 50 degrees cooler than IBM's equivalent circuitry.

He estimated the mean time between failures for his chips at more than 600 years.

The company attracted substantial shareholders including Sperry, Digital Equip-

jettison anything greater than a few per cent would threaten the economics of the process.

Several electronics companies around the world have examined wafer-scale integration. So far the technology has failed to leave the research stage to form a part of a commercial process.

The main job of the Metalab team is to produce what Sir Clive calls a "metacomputer"—a machine that works according to principles of artificial intelligence so that it has rudimentary reasoning powers. Sir Clive hopes to create such a computer by the early 1990s.

It could form part of consumer products. For example, such hardware could be incorporated into home-based medical advice systems that diagnose ailments for people without the need to consult a doctor.

Researchers at the Cambridge laboratory are working on several aspects of the metacomputer, for instance semiconductor processing (this includes wafer-scale integration), novel computer architecture such as parallel processing and software languages with which engineers would write the instructions for the new machine.

Sinclair Research has not so far joined the Government's Alvey programme, a scheme backed by £200m of state cash to marshal the country's expertise in advanced computing research. In the programme, companies and academic groups jointly conduct specific projects in computing and electronics.

Sir Clive thinks it is in his company's best interests to put all its research activity behind a single-minded scheme to create a particular form of machine rather than spread out its work over several collaborative projects.

TECHNOLOGY

THE INTERNATIONAL MAGAZINE OF ELECTRONIC BANKING & FINANCE

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Handling

Gantry robot

A GANTRY robot from Jungheinrich is aimed at industrial handling problems such as pack palletisation, order picking, machine tool loading/unloading and the movement of materials in flexible manufacturing systems.

The longitudinal axis (left to right) consists of a strong steel section with ball bush guides, housing a rack and pinion. Running on this with 2,500mm of movement is the lateral axis (front to back) member, a steel section beam on which runs a torsion-resistant vertical beam with grippers at the lower end.

The machine can be freely programmed in all three axes, and a variety of vacuum pads and grippers can be fitted. More on 061 958 7312.

Computing

More power for IBM PC

A COMPLETE hardware and software package allowing IBM personal computer users to access videotex services and use the computer as a text terminal is offered by Thorn EMI DataTech of Feltham, Middlesex (01-896 1477).

Based on DataTech's Vx543 suite of dual / software personal computer modem, the package includes videotex and database software on a floppy disc and a comprehensive instruction manual. The company claims that even novices to such equipment can use videotex "within a short time of unpacking the box."

Visual and audio prompts are provided at each stage of operation.

The package can also be used for micro-to-micro communications, using the auto-dialling facilities to set up links over the telephone network at 300 bits/sec (full duplex) or 1,200 bits/sec (half duplex).

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UK NEWS

Mineworkers' area set to widen division in union

BY PHILIP BASSETT, LABOUR CORRESPONDENT

NOTTINGHAMSHIRE (Notes) looks set to become the first area of the National Union of Mineworkers (NUM) to end the 13-month-old overtime ban which up to now has been observed by all NUM areas, including all those not on strike.

That fresh blow to the already badly split NUM is likely to consolidate or even increase coal production, and might make power cuts - the striking miners' main hopes of winning the dispute - even less likely to happen.

Signs of the move in Nottingham came as the leaders of other mining unions began to detect indications from senior officials of the National Coal Board (NCB) that they might be ready for talks with the NUM on the right terms.

Leaders of the NUM Nottingham area will meet next week, on December 20, to consider the full results of branch meetings on whether to continue the ban on overtime, which began on October 31 last year and has been up to now rigorously maintained throughout the NUM.

So far, a majority - thought to number about 17 - of the area's 21 branches are understood to have voted to abandon the overtime ban.

The remainder will vote over the weekend. Only one or two branches have voted to maintain the ban. If, as now seems likely, most branches vote to abandon the ban, production in the area, where last week 330,000 tonnes of coal were mined, might increase. NCB officials accept that the ending of the overtime ban in the area might have a significant effect on overall production levels, since time-consuming maintenance work could be switched back to its normal weekend position.

Coal production in Nottingham and other working areas has been a principal factor in keeping going the key Midlands power stations. Branches are now voting heavily in favour of an important change in the area union's rules, which would shift the final union authority from the left-led national NUM to the moderate-led Nottingham area.

Nottingham miners are voting in favour of deleting Rule 30 of the area

union, on the relationship of the area and national rules, which states now: "In all matters in which the rules of the (area) union and those of the national union conflict, the rules of the national union shall apply, and in all cases of doubt or dispute the matter shall be decided by the National Executive Committee of the national union."

Deletion of that rule might be necessary to allow the overtime ban to be formally abandoned by the Nottingham area. At the last-but-one meeting of the Nottingham area council, a move to abandon the ban was rejected because the area council felt that it was a constitutional national decision, although the last meeting then decided to put the issue out to this branch testing of opinion.

Ending the overtime ban, plus amending the area rules to allow it to remain NUM membership but gain full autonomy, would be a severe blow to Mr Arthur Scargill, NUM president, and the union's national leadership. It would make it difficult for the national union to apply any disciplinary measures - already clouded by legal action - against Nottingham miners or their leaders.

Area leaders are also considering a further constitutional move that would probably make permanent the shift against the left seen in the area in the summer.

Leaders of the British Association of Colliery Management (BACM) and the pit deputies union (NACOS) yesterday detected a possible significant shift in the NCB's attitudes during a meeting with Mr Ian MacGregor, NCB chairman.

Union leaders said that even though publicly the NCB was insisting there was no point in meeting the NUM for further discussions, in private NCB officials seemed to be willing to hold further talks.

Such talks, though, would have to come from an initiative from some body other than the two main parties, and the initiative itself could only be considered if it held out the prospect of a positive movement.

Trades Union Congress (TUC) leaders monitoring the miners' dis-

pute will meet again today, and some involved were indicating yesterday that today's meeting might see an important step forward.

Mr MacGregor is likely to be pressed to explain the NCB's attitude towards any further talks when he makes a "state-of-the-union"-style address on the industry to a meeting of the BACM executive in London.

BACM leaders are also likely to maintain the pressure exerted both by their union and NACOS at yesterday's meeting of the Joint Policy Advisory Committee with the NCB over Mr MacGregor's comments last week about the possible future privatisation of the mining industry.

Mr Alan Wilson, BACM general secretary, and Mr Peter McNeisty, NACOS general secretary, said last night that they had tried in the meeting to obtain an assurance from Mr MacGregor that mining would remain a nationalised industry.

Mr McNeisty said that Mr MacGregor had evaded a direct answer, but had simply explained the context of his original statement, which was made in reply to a question about making pits NUM co-operatives.

The NCB said that 90 striking miners returned to work for the first time yesterday.

Mr Owen adds an indignant Sir Michael Havers, the Attorney General, denied in the House of Commons yesterday that he had undermined the traditional impartiality of his office by ensuring that Price Waterhouse, the accountants, were able to discharge their role as sequestrators and seize the assets of the National Union of Mineworkers.

He insisted that as "guardian of the public interest" he had had no alternative but to seek the authority of Treasury ministers to indemnify Price Waterhouse in respect of the costs they incurred in tracking down the £3.5m "hoax" pulled out of the country by the NUM in an attempt to avoid the £200,000 fine imposed on it for deliberate contempt of court.

HIGH COURT OFFICIAL, APPOINTED TO COLLECT £200,000 FINE ON TGWU

Union's assets may avoid seizure

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE TRANSPORT and General Workers' Union (TGWU) - Britain's biggest union - may escape sequestration of its assets after its failure to meet Monday's deadline for payment of a £200,000 fine for contempt of court.

Mr Justice Hodgson - who, when he imposed the fine on November 25, said that the TGWU was guilty of "one of the worst cases of disobedience of the orders of the court that there can ever have been" - yesterday decided to call in a High Court official, the Queen's Remembrancer, to collect the fine.

That means that, instead of total seizure or freezing of its £54m assets, which would seriously affect its ability to operate, the union probably faces nothing worse than the loss of property sufficient to cover the fine and legal costs or, more likely, an order enabling the money to be taken.

The union was penalised for disobeying a court order to call off a strike of its members at Austin Rover, the BL subsidiary, unless strike action was approved by a union ballot under the 1984 Trade Union Act.

The expectation was that, if it found itself faced with sequestration of its assets, it would direct the sequestrators to a union bank account with enough money to cover the fine and costs. Such an approach to the Queen's Remembrancer would still probably be the cheapest way of disposing of the matter.

Austin Rover had suggested that it would be unwilling to return to court to initiate sequestration proceedings, as the dispute at its plants had ended, and would do so only at the judge's request.

That left the judge with the options of calling the company back, or treating the fine as a debt owed to the court. Yesterday he chose the latter course, and instructed the Queen's Remembrancer to act on the court's behalf as a creditor of the union.

The Queen's Remembrancer is Master Bickford Smith, senior Master of the Queen's Bench Division of the High Court. A master is a junior judge dealing with pre-trial procedural matters. He will instruct the Treasury Solicitor to act for him. Men and matters, Page 12

Rogue businessmen face new sanctions

BY ALISON HOGAN

AN ASSURANCE that "honest and responsible directors have nothing to fear" from the Government's Insolvency Bill was given yesterday by Mr Alex Fletcher, Minister for Consumer Affairs.

The Bill, published yesterday, includes tough punitive measures to curb delinquent directors and rogue liquidators. Under it, directors of companies that go into compulsory liquidation will be automatically disqualified from taking other directorships. Directors also face personal liability in case of wrongful trading.

The Government has maintained the automatic disqualification measure despite fierce criticism at this "draconian" approach from the Institute of Directors and other bodies. They fear it will result in people hesitating to offer their services, especially to companies starting up or needing restructuring.

Mr Fletcher said he expected a lively debate as the Bill made its

passage through parliament and that it "should encourage directors to think positively about their functions and responsibilities." The Bill is expected to become law next summer.

The minister is determined to maintain a distinction between voluntary and compulsory liquidation, arguing that if a director does nothing and allows the continuation of a loss-making company until the court has to intervene in its affairs, "then the presumption must be that they have been negligent."

He has conceded a three-month period in which a director may appeal to the court against the automatic disqualification.

The Government has conceded that a public utility such as electricity, water and telephone can no longer assume a preferential claim and threaten to withdraw essential services to companies in receivership.

Editorial comment, Page 12

Shipyard managers to attempt buyout

BY MARK MEREDITH AND IAN RODGER

THE MANAGERMENTS of two Scottish shipyards, Yarrow on the Clyde and Hall Russell at Aberdeen, are attempting a combined employee buyout.

The proposal emerged as British Shipbuilders (BS) put the two yards up for sale yesterday as part of the plan to privatise all its warship yards.

BS, which is state-owned, also revealed that its trading loss in the first half of 1984-85 was £7m, down from £58m a year ago. The corporation is forecasting a reduction in its trading loss to £50m for the full year to March 31 1985, compared with the record £161m loss in 1984-85.

The managements of the Yarrow and Hall Russell yards believe their yards are complementary Yarrow, with 5,500 workers, constructs large warships, specialising in the Type 23 frigate for the Royal Navy. Hall Russell, with 800 workers, makes

smaller vessels, such as offshore patrol boats and salvage vessels.

Mr James Milne, managing director of Hall Russell, said: "Our products are compatible, enabling us to reach more of the market." Hall Russell would be able to call on Yarrow's design and marketing strengths.

Other bids may emerge. Yarrow, the company which owned the Yarrow yard before nationalisation, has said it might make an offer for its former subsidiary. Companies with North Sea oil interests may be interested in Hall Russell as a supply base or to have it make offshore support vessels.

Yarrow Shipbuilders had pre-tax profits in the year to March 31 1984 of £11.5m compared with £2.7m in 1982-83. Hall Russell's pre-tax profits were £741,000 in 1983-84 compared with £766,000. Offers must be submitted to Lazard Brothers, the merchant bank, by January 21.

Lawson defends economic objectives

By Philip Stephens

MR NIGEL LAWSON, the Chancellor of the Exchequer, yesterday firmly rejected suggestions that the Government's economic strategy was indifferent to people's social needs.

In an apparent reference to recent Labour Opposition and backbench criticism that the Government should do more for the unemployed, Mr Lawson said that his objectives were as much social and political as economic.

He said that the present policy of forging a "strategy for enterprise" through greater privatisation, increased share and home ownership, increased competition, and less state interference, offered the only hope of creating a healthier social order.

Speaking to the Institute of Directors, Mr Lawson said that the Government's central aim remained to "create a society in which public ownership really does mean ownership by millions of individual members of the public."

The success of the British Telecom flotation illustrated the potential for such a widening of ownership, which would provide the path to growth and prosperity and the way in which jobs could be created.

The success of the privatisation policy had already been reflected in the improved results of companies taken out of state ownership.

Profits forecast

YESTERDAY'S report on the Trustee Savings Bank (TSB) quoted outdated profit figures provided by the brokers de Zoete & Bevan. TSB's 1983 pre-tax profits were £155m before a special £51m pension provision, and de Zoete is now forecasting a 1985 profit of £150m.

CITIBANK SET TO STIMULATE COMPETITION

New democracy promised for 'club' of bank clearers

BY DAVID LASCELLES

IF BRITAIN'S big banks have been accused in the past of running the UK clearing system as a secretive monopoly (a charge they have always vigorously denied), the Child Report should change all that.

With yesterday's proposals by the report, the clearing banks lean over backwards to throw membership open to almost everybody in sight (some 400 banks and building societies will be able to join if they wish). They also promise to run it openly and fairly, which should reassure those who cannot or choose not to join.

Much of the report, which is the size of a telephone directory, is only of academic interest for the general public and even the business world, which will notice little difference. However, it marks an important shake-up in the way the billions of cheques and payments made in the UK each year will be processed. It also recognises that the building societies have become a considerable force in the banking world and that new forms of payment, such as cashless shopping, are on their way.

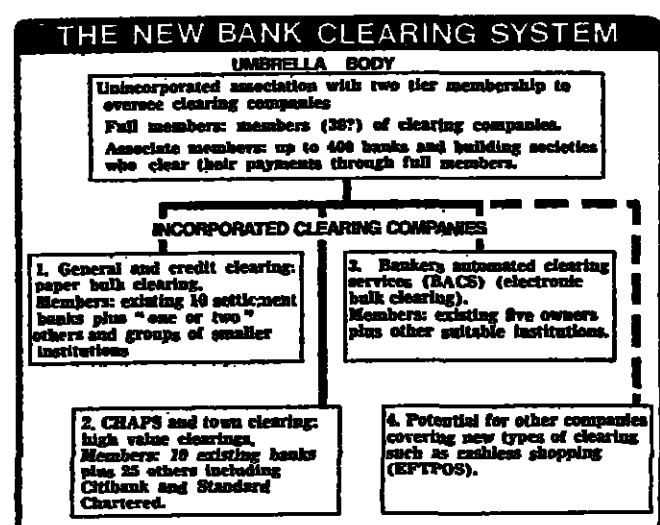
Clearing in England and Wales (Scotland and Northern Ireland have their own systems) is at present done through the 10 members of the Bankers' Clearing House. Those are the Bank of England, Barclays, Trustee Savings Bank, Co-operative Bank, Lloyds, National Westminster, Midland, National Giro, and Commercial and Williams & City's which belong, respectively, to NatWest and Royal Bank of Scotland.

All other banks clear through those banks which act as their agents. However, although the UK has one of the swiftest and most reliable clearing systems in the world, the big clearing banks have never been able to dispel the suspicion that they run it as a club that stifles competition.

Only a year ago, the National Consumer Council in a report on retail banking recommended the Government to review that monopoly if the clearing banks had not themselves done something within two to three years.

At the same time, the applications by Citibank (the first foreign bank to seek entry) and Standard Chartered, along with the whole technological revolution that is sweeping through UK banking, prompted the clearers to take their own initiative. Ten months later, the Child Report is the result.

The chief recommendation is that clearing should be split into its separate functions, each of which would be run by a limited company owned by institutions that meet clearly defined criteria. Those would be mainly an ability to settle payments through an account at the Bank of England, and an actual



or potential 4 per cent share of the volume that passes through the company. (That is very small, but since the big clearers already account for three quarters of the volume, the scope for the rest is limited, although they will be able to band together in groups to join.)

Clearing's new democracy will be created through an umbrella body that will oversee the companies and to which any institution that uses the clearing system may belong. It promises to be a massive, unwieldy organisation with hundreds of members who will try to form policy through consensus. It may well be that true power will continue to reside with the big clearers through their dominance of the operating companies.

The Bank of England will also retain what amounts to a veto over full membership by refusing to grant an institution a settlement account. The Bank will not say how it will judge a suitable applicant, which conflicts with the openness for which the Child Report is striving, although there is no reason to suppose it would act arbitrarily.

There will also be quite a big cost barrier to becoming a fully fledged clearer: new members will have to contribute to the cost of setting up a clearing system (that is small for paper-based clearing but hefty for new electronic networks like Bacs and Chaps, probably £150,000 to £200,000). There is also the cost of equipping and staffing their own internal systems.

It suggests that there will not be a big rush of new full members. Only Yorkshire Bank of the non-members presently has the volume to qualify for general clearing, and a couple of dozen other banks might be eligible for "big ticket" Chaps and Town Clearing, including Cit-

bank and Standard Chartered. The biggest potential membership for general clearing lies with the building societies: the biggest ones may eventually join individually, and the smaller ones may form themselves into groups.

The clearing banks doubt that the new system will reduce the cost of clearing (having denied that it is a monopoly they could hardly claim otherwise). However, the entry of an aggressive new member such as Citibank is bound to stimulate competition in the market for clearing services.

Citibank has long aspired to be a full British bank, and clearing membership will both boost its status and add to the formidable range of services it already offers to the corporate customer. On the retail side it has about 50 branches in the UK. It intends to build that up to about 200 and reach into hundreds more towns through shared cash machines, by which time it will probably be eligible for general clearing membership, too.

No special conditions have been attached to Citibank's pioneering effort to join UK clearing, although as a foreign bank, it had to satisfy the Bank of England that it will not pull the plug if some future U.S. President engineers a repeat of the Iranian assets freeze.

Standard Chartered has about 100 branches and plans to link up with building societies to increase its retail presence. Membership of Chaps and Town Clearing will initially benefit its correspondent and corporate banking business.

Payment Clearing Systems. Review of organisation, membership and control by members of the Bankers' Clearing House. Banking Information Service, 10 Lombard Street, London EC3N 3AR. Summary free. Report £10.

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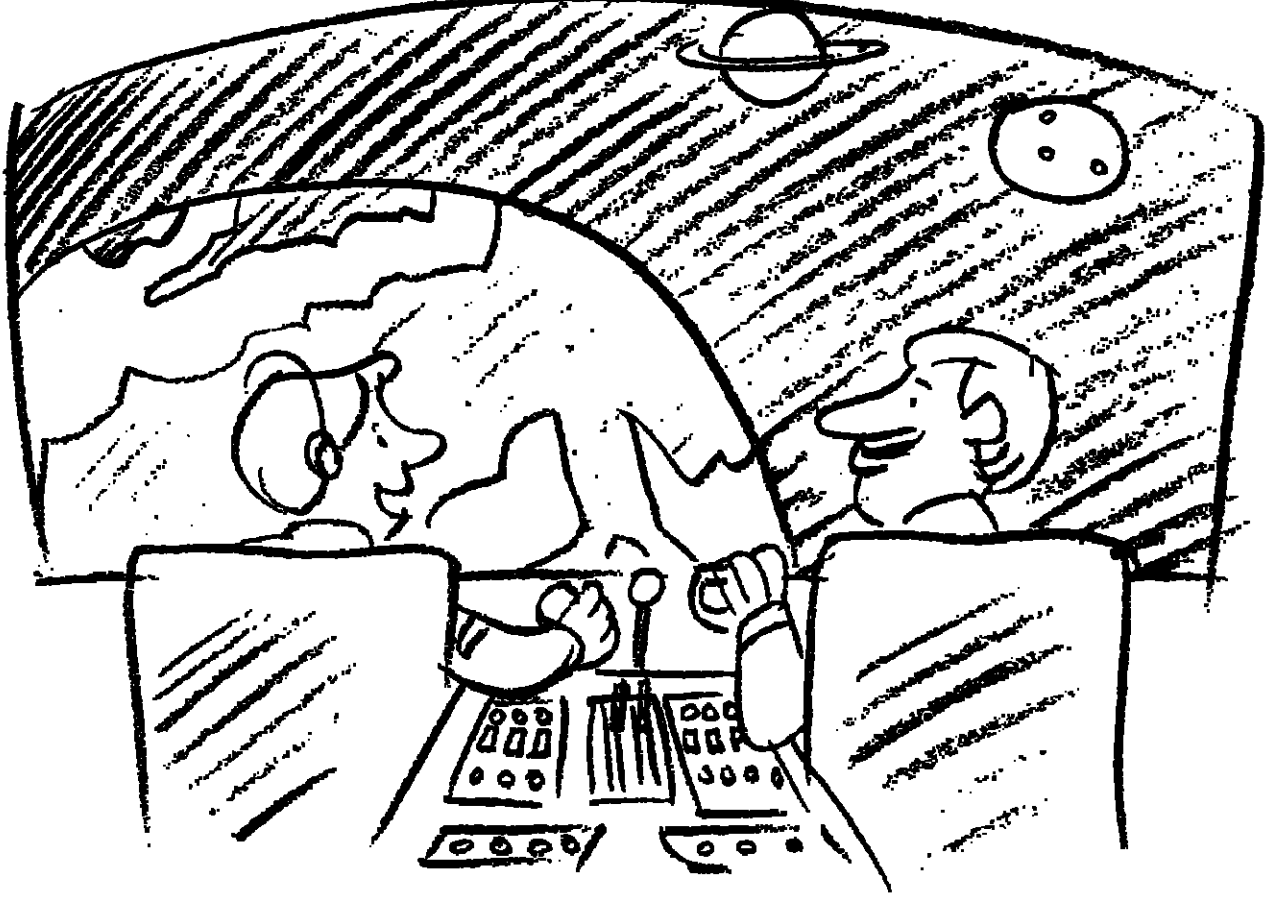
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UK NEWS

Industries hit by rising cost of heavy fuel oil

BY MAURICE SAMUELSON

THE RISING price of heavy fuel oil has become one of the main areas of concern for British manufacturing industry as it tries to curb its energy bills.

Although world crude oil prices continue to slip, heavy fuel oil, used for space and process heating, has risen 31 per cent in the past 12 months.

Manufacturers say that is having a dramatic effect on energy-intensive industries, such as paper and board, for which heavy fuel oil supplies a third of its energy needs.

The price of heavy fuel has been rising steadily as modern refineries produce less of it than in the past. Its price has also been strengthened by its heavy use in British power stations instead of coal during the present miners' strike.

Customers in the UK also complain that it attracts an 8 per cent excise duty, which, it is claimed, is twice as high as the average continental European tax.

In other forms of energy, however, UK industrial customers concede that they are not usually worse off than European competitors, a finding that is expected to be confirmed shortly by a study being prepared by the Confederation of British Industry, the employers' organisation.

According to the Paper and Board Industry Federation, UK gas prices are cheaper than on the Continent and UK coal is also cheaper than in some countries, although not France.

Electricity prices for UK industry are also more competitive. They have fallen slightly in real terms since 1982, although the very-high-load consumers, such as the steel industry and some chemical plants,

remain at a disadvantage compared with parts of the Continent.

The next change in UK industrial electricity prices is to take place on April 1, and the worst that customers may expect is a marginal rise in real prices.

Simultaneously, however, talks are taking place about the flexible load management terms that enable most large industrial customers to buy cheaper power at off-peak times of the day or night.

The Electricity Council, the umbrella body of the electricity industry, is considering whether to renew those terms for a second three-year period, or whether to renew them for only one more year, during which time fresh terms would be announced.

More than 100 big industrial companies, with an average winter demand of more than 6 Megawatts, have taken advantage of the contract load terms since 1981. They enjoy price reductions ranging from 7 per cent to 21 per cent in return for agreeing to switch off their electricity supply at short notice.

However, the system is of little value to some plants that use large amounts of electricity continuously. Separate discussions are being held on how their prices can be reduced other than by taking advantage of off-peak tariffs.

Under a new proposal, those sites power prices would be linked to specially negotiated tonnages of cheaper coal supplied to power stations by the National Coal Board.

The Electricity Council says it is ready to consider the plan if it can reconcile it with its statutory obligation not to discriminate "unduly" among its different customers.

Enterprise buys first onshore oil stake

By Maurice Samuelson

ENTERPRISE Oil, the former oil production arm of the British Gas Corporation, has obtained its first onshore exploration interest since it was privatised this year.

It has become the operator in an exploration area near York, North England, where it has acquired a 25 per cent interest from Weeks Petroleum, Lenoir Oil and Whitehall Petroleum. Its stake will increase to 50 per cent if seismic tests justify applying for a drilling licence on the block next year.

Enterprise also announced yesterday that it had arranged to acquire a 25 per cent offshore interest in Block 29/14b, 220 miles due east of Dundee, Scotland. The block is part of a licence granted in 1978 and held by Britoil and Amerada Hess Exploration.

Enterprise has now farmed into a total of seven blocks on the UK Continental Shelf, one onshore in the UK, and overseas in France and Ireland.

Since being launched, it has steadily tried to widen its exploration interests in promising areas that will be part of the forthcoming ninth round of exploration concession in the North Sea.

It is now involved with seven different operators in eight acreages to be allocated under the ninth round.

Total Oil Marine said it had plugged and abandoned well 9/9a-A, close to the Frigg Field in the North Sea, after finding gas and condensate. The company said the result was "fairly encouraging and could be a discovery."

Total, the operator, has a 33.3 per cent stake in the well; Elf UK has 66.6 per cent.

Annual savings of £1.5bn sought in Whitehall spending

BY ANDREW TAYLOR

THE PRIME MINISTER has asked government departments to prepare detailed proposals aimed at saving up to £1.5bn a year through more efficient purchasing of goods and services.

A small but senior team of executives will be established to co-ordinate spending worth around £7.5bn a year. At least three of the five-man team, including its head, are expected to be appointed from the private sector.

The decisions follow recommendations in a Whitehall review, published yesterday, which highlights purchasing inefficiencies by civil servants.

The report by the Management and Personnel Office (MPO), responsible for Civil Service organisation, calls for a more professional approach by departments purchasing items ranging from paperclips to computer software.

Recommendations range from bonus payments for good purchasing to recruitment of experienced private-sector managers to improve departmental buying skills. The report also calls for specialised training for purchasing officers, less bureaucracy and more streamlined procedures.

The report claims its recommendations could save at least £400m, or 5 per cent of annual expenditure, and might save as much as £1.5bn. It recommends departments to establish individual targets for savings.

The MPO criticises the lack of contact between officials and suppliers. It says companies should be given early warning of departments' requirements, so that they can organise accordingly. Companies that fail to win orders should be told why, so that their performances can improve.

Examples of poor purchasing practice are given in the report. In one case, an architect on assignment to the Pacific island of Tuvalu required £1,000 of draughtsman's equipment. All the items could have been bought from shops close to the architect's offices. Most could have been bought, at no loss, in Fiji.

Instead, the contracts went to tender and the taxpayer ended up paying £2,700, including administration and freight charges, to buy and ship goods worth £1,000. By the time the items arrived, the architect had left.

The MPO recommends a more commonsense approach to purchasing. It says procedures are too bureaucratic for the risks involved. At the Foreign and Commonwealth Office, 17 separate procedures were identified between the arrival of a purchasing requisition and an order being placed with a supplier.

"The effect of excessive double-checking is directly to increase costs and delay actions," says the report. "Senior staff become burdened with unnecessary work and junior staff become demotivated if they are used as post boxes."

Officials are also criticised for requesting specifications that suppliers find difficult and expensive to meet. The report quotes a Ministry of Defence order that might have been up to 50 per cent cheaper without "inessential additions" requested by the ministry.

In another instance, it is claimed the Home Office could cut its bread bill by 14 per cent by using a Ministry of Defence supplier that charged 6p a loaf less.

The MPO proposes a strict timetable for the implementation of its recommendations. It says the new central purchasing team should report to the Prime Minister annually and should make its first report by June 1986.

Shareholder pressures 'a benefit for BT'

BY GUY DE JONQUIERES

BRITISH TELECOM's new private shareholders would put more commercial pressure on the company's board than parliament did while BT was a nationalised industry, Mr Geoffrey Pette, Minister for Information Technology at the Department of Trade and Industry, said yesterday.

He told the Financial Times world telecommunications conference in London that shareholder pressure would complement liberalisation and competition to make BT more responsive to customer demand.

Britain's more liberal telecommunications policy had also brought an "upsurge" in manufacturing that was highly beneficial to the country. It was estimated that by the end of the next decade investments in the UK telecommunications infrastructure would total £15bn.

West Germany had done little to deregulate its telecommunications market in the past year, but the pace of change was likely to accelerate soon, Mr Pette said.

The West German Post Office had until recently been preoccupied by policies intended to stimulate the development of mass communications, notably through the expansion of cable television. However, its priorities were shifting towards meeting the needs of individual customers.

Mr Seth Blumensfeld, International President of MCI Communications, said that competition in telecommunications would become increasingly widespread as more

FINANCIAL TIMES

WORLD TELECOMMUNICATIONS CONFERENCE

countries realised the advantages competition offered.

That trend stemmed not only from deregulation of telecommunications in the U.S. but also from economic and technological changes that undermined the basis of traditional monopoly policies.

"As we have seen so clearly in other industries, the winners in international competition will be those countries that seize the emerging technologies and best apply them," he said.

"Since no one can predict specific paths to success in a dynamic market place, those with the greatest freedom to innovate and respond quickly to change will find their national economies prospering."

Mr James Olson, chairman of AT&T Technologies, said that American Telephone and Telegraph was committed to a strategy of long-term international expansion in telecommunications and information markets.

The company wanted to co-operate, not to dominate. It was willing to share with others its experience in research, development and manufacturing and was open to new ways of doing business.

Divestiture of its local telephone companies at the start of this year had changed the whole nature of AT&T's business. In many respects

it was more like an emerging growth company than a mature supplier of communications products and services.

The former Bell System telephone companies must define their role after the breakup of AT&T with a new realism, Mr William Weiss, chairman and chief executive officer of Ameritech, said.

Realism was needed to respond to customer expectations, to attack costs and to recognise and deal with the need for a new culture in the telecommunications industry.

In the past, telecommunications was driven by technology. Today, however, telecommunications companies must analyse the market, understand the competition, recognise market needs and meet them by making available appropriate technology at appropriate prices.

The growth and development of Europe's telecommunications industry demanded closer collaboration between governments, telecommunications authorities and manufacturing companies, Mr Daniel Weadock, President of ITT Europe, said.

"If we in Europe take advantage of our combined resources, government and industry together will see many new business opportunities arising which will be mutually beneficial," he said.

Ian Rodger on an iron ore deal that went wrong

BSC's mine disaster

BRITISH Steel Corporation (BSC), losses of which rose sharply to £245m in the half-year to September, has had to make provisions of £103m on a disastrous venture in Canada.

The venture, Sidbec-Normines, dates back to the early 1970s, when steelmakers everywhere were expanding and were concerned about whether they would have enough raw materials.

As one move to secure iron ore supplies, the state-owned BSC joined in 1975 with Sidbec, the Quebec government-owned steel group, to develop a mine on the lower north shore of the St Lawrence river.

One attraction of the deal was that port facilities, a railway and a concentrator had already been built by a U.S. Steel Corporation subsidiary that operated a mine in the area, and so the capital cost of the project would be relatively low. The U.S. Steel subsidiary, Quebec Cartier Mining (QCM), was prepared to operate the new mine under contract.

The partners, however, had to spend over C\$400m (£251m) to develop the mine and build a plant to convert the ore to pellets. Almost all the money came from private loans from financial institutions, supported by what turned out to be onerous guarantees.

The partners, which included Sidbec (50.1 per cent), BSC (41.67 per



cent) and QCM (8.23 per cent), undertook to buy all the mine's output in proportion to their equity stakes at an arbitrary price.

It was also agreed that if any partner dropped out, it would have to repay all the venture's loans, not just its share of them.

Sidbec-Normines was in trouble even before production began in 1979. Steel markets were depressed and world iron ore prices had plunged far below the so-called Great Lakes price on which the venture was based. For example, the Great Lakes price is now about U.S. \$60 a tonne, compared with a world price of around \$27 a tonne.

That means that BSC, which had to take close to 2.5m tonnes a year from the venture, has been paying about £20m more a year for such ore than if it bought it on the open

market. For Sidbec, the situation was even worse, because it needed only a fraction of its output, and had to sell the rest on the open market at a heavy loss.

The strict original terms of the deal and the varying interests of the partners made it very difficult to renegotiate. QCM, for example, was not suffering to anything like the same extent as the two others. Its losses on its required ore purchases were more than offset by its management fees and equipment rentals.

This autumn, after two years of discussion, a solution was found. As part of a 15-year agreement reached in October, the Sidbec-Normines mine at Fire Lake is being closed. Sidbec and BSC will shift their orders to the struggling U.S. Steel mine nearby at Mont Wright. They will pay no more than the going world price, but the additional volume will help to staunch Mont Wright's losses. For its part, U.S. Steel will lease the Sidbec-Normines pellet plant for \$1 a year and keep it open.

One consequence of the closure of Fire Lake and a related ore concentrator to trigger the Sidbec-Normines loan agreements, which is why BSC had to make a provision in its half-year accounts, published on Monday, for £103m.

BSC commented: "What seems a good idea at the time, ain't necessarily so."

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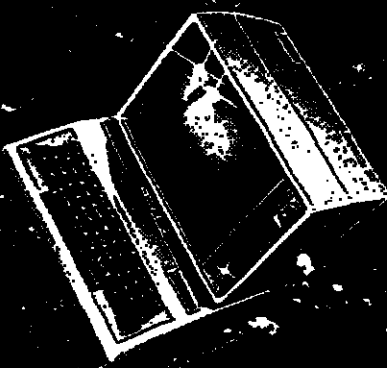
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THE ARTS

Television/Christopher Dunkley

The good, the bad and the indifferent

Before it is overlaid in the videotape of the mind by Christmas schmaltz we should give an admiring wave to BBC's *In At The Deep End* which provided much innocent pleasure and, in a benevolently insidious way, remarkable amounts of fresh information about certain highly publicised professions. There is nothing new, of course, about sending out intelligent but ordinary chaps to try their hands at unfamiliar jobs. Not only was there a previous series of this programme, but other people—back to and beyond George Plimpton—have done it before. However, danger has usually been the keynote in the past: Max Boyce has roared steers, ridden bucking broncos, and played American professional football. Others have walked tightropes, worked as stuntmen, and tried to keep up with the Commodores. Instead of comic book glamour of that sort *In At The Deep End* chose suburban fantasies, with Chris Serle trying his hand as a professional snooker player, opera singer and auctioneer, and Paul Heiney having a go as a film actor, sheep dog handler and fashion designer. Neither man was notably successful in any of these jobs, the difficulty of which was emphasised just as our regard for those who do excel at them was increased. The irony is not only that Heiney and Serle's own television presentation almost certainly calls for even more of the one quality which all these jobs require: The self-confidence to perform in public.

Fashion is as fickle in the field of "chasing" programmes as it is in the King's Road. Eighteen months ago the schedules were choc-a-block with programmes about rape: Documentaries about rape, dramas about rape, descriptions of rape crisis centres, late night discussions of rape and so on. This time it has been limited to Britain: at international television festivals rape programmes were falling over each other to get on the screen. But at this year's major festivals in North America and Europe there wasn't a single



Toyah Wilcox in The Ebony Tower

rape programme to be seen. Instead, child sex abuse was everywhere. At Banff in the spring we saw *Something About Amelia*, an excellent documentary from ABC Theatre about incest in a middle class American family. At the Prix Italia in September it was *L'Inceste: Les Amours Interdites*, an exhaustive documentary review of all combinations (father and daughter, mother and son, brother and sister, etc.). And now our own networks have taken up the cause. Channel 4's *Twenty Twenty Vision* is running a series of three programmes on "Child Sex Abuse" and last week's *Forty Minutes* on BBC2 was devoted to "Rape Boys": young male prostitutes. What will television turn to once those presenters with worried frowns and the—Bizarre habit of taking—Breath pauses in wholly illogical places have—Tied a bow on top of child sex abuse and put it back

on the shelf? Not transvestism—we had a blitz on that just before rape. How about lesbianism? Last Thursday in my short daily piece on this page I welcomed BBC's three part adaptation of *The Secret Servant*, promising that if track records were anything to go by it ought to make splendid entertainment since the book had been written by Gavin Lyle and the adaptation undertaken by Brian Clemens. It all goes to show how misleading track records can be. The series, stripped across three successive nights with Charles Dance (the book's hero) as the French Lieutenant's "Woman" and the original story, John Mortimer (who so brilliantly adapted *Brideshead*) as the adaptor, Laurence Olivier starred as the old reprobate Bressley, a painter living in a French forest with two noble young women, one portrayed by

rock star Toyah Wilcox, and the visiting young man was played by Roger Reen or Nicholas Nickleby as the world knows him. It was all very pretty to look at, what with the nice French locations, and director Robert Knights achieved a fine atmosphere of sexual tension if not a powerful sense of the aesthetic argument between the young and old artists. But at 90 minutes it lasted longer than the story justified, and any honest viewer with no previous knowledge of the cast would have to admit that the best acting came from Greta Scacchi as "Mouse," Bressley's chief paramour. It was a production in which the whole was disappointingly rather less than the promise of the parts.

Having succeeded with such diverse television undertakings as *Monitor* and *Alice in Wonderland*, *The Body in Question* and *The King Lear*, Jonathan Miller's announcement that he was abandoning the box to return full time to medicine seemed a pity. We have lots of doctors but, with Jacob Bronowski dead, where was television to look for another Renaissance man? Happily it seems from last week's *Horizon* that we can still expect Miller to appear at least in medical programmes and, that being so, it will be no surprise if his farewell to television ends up challenging that of Callas to the opera house in its longevity and repetitiveness. Let's hope so. That said, the story of Ivan Vaughan's battle with Parkinson's disease raised all the old doubts about voyeurism even though Miller's presentation and interviewing were so sympathetic yet un-sentimental. It was of course fascinating to see Vaughan staggering into the garden to swing a golf club as a ritual means of psyching himself up, or calming himself down, or fooling one half of his brain into preparing to eat a bowl of porridge. But then the Victorians found the Elephant Man fascinating, didn't they? The difference on this occasion was that Vaughan has virtually



Greta Scacchi and Laurence Olivier

turned himself into a living experiment and had asked Miller (not once but repeatedly, I understand) to visit him. If only Patrick Uden's programme had stated this at the start all sense of exploitation would have disappeared. It was yet

another of those countless occasions when a few clear words of editorial explanation could have transformed an entire programme. Miller's throwaway line "... that was why he invited me to observe ..." just wasn't enough.

Intimate Exchanges, Ambassadors

Michael Coveney

Alan Ayckbourn's series of interlocking plays set in and around Billbury Lodge Preparatory School and performed by a cast of two, Lavinia Bertram and Robin Herford, opened at Greenwich in June. Each of the eight plays had an alternative development, so there were, in fact, 16 original pieces. Martin Hoyle has dealt with the overall scheme in these columns. Paying my first visit this week to the suburban mini-Ring, I have two immediate thoughts: I have not enjoyed myself so much in Ayckbourn's company for a very long time; I want to see more of the sequence.

The Ambassadors is presenting five of the plays (or rather, 10) and we are now on *Play 3: A Pageant*. (This runs until January 5, followed by *One Man Protest and Affairs in a Tent*.) What I need from the management (apart from improved service in the stalls bar) is a weekend blitz, in which I can see all 16 plays performed one after the other and so deepen my friendship with, for instance, Rowena, who is said to be like Heathrow Airport, people landing on her and taking off every seven minutes.

Principal characters in *A Pageant* are the alcoholic headmaster Toby; his wife Celia; their domestic help from the village, Sylvie; and the school groundsman Lionel Hepplewick (who later starts up his own business, Hepple and Wick, having gone into partnership with himself). In Act One, Lionel is clearing out the shed, Celia is in a state, and long-haired Sylvie is trying to improve herself by snoring Toby for tuition while simultaneously planning, then achieving, a more basic contact with Lionel.

In Act Two, Celia has erected a rickety stage whereon will be performed the tale of Boadicea. Sylvie and Celia are in deadly competition for this role while Ayckbourn threads through the comedy out of his painful elegiac cadences to a disintegrating marriage. A tremendous row flares between Toby and Celia on the pronunciation of the queen's name. A syllable is all it takes. In her pat-cool two-piece, Celia is abused as "a pretentious roll of sausage meat." (In the first act, Sylvie is accused by Lionel of being "a bloody ice-cream lolly on legs.") Earlier on, Toby reflects that the woman he will have known for longest in his life has never been seen by him without her clothes on.

Such passages are played superbly. Lavinia Bertram hints at the desperation behind the years of juddering, resistant then switches irresistibly to Sylvie, dangling a calculating tongue and perpetually moving her right foot to and fro through 90 degrees with an air of vindictive confidence. This Sylvie is indeed a brilliantly executed comic creation, right up to the final entrance (after an offstage scuffle with Celia) as Boadicea in an absurd collation of tattered skins, thus prompting Toby to remark upon her likeness to a shaved chim.

Ayckbourn's own production would be improved with slicker scene changes—preferably done with the curtain in—and better wigs. But I have nothing but praise for Ms Bertram and Robin Herford, both of whom originated this extraordinary project with the author up at the Scarborough home base.

Arts Council

Bursaries for dance
The Arts Council is awarding bursaries of £1,200 each to Judith Bird, Evelyn Lichota and Karin Wilkinson to enable them to train as dance amateurs, and £2,000 to Debbie Barnard to train as a mime amateur.

Hard times ahead for the arts

Antony Thorncroft

The Arts Council expects to hear early next week how much money it is to receive from the Government for 1985-86. It is not anticipating good news. The best it hopes for is a rise in line with inflation which in the labour intensive arts industry would mean a slight cut in real terms. But rumour suggests that the increase will be no more than 3 per cent on the £120m it had to distribute to its clients in 1984-85.

Already the Arts Council has been preparing arts organisations throughout the country for a difficult year. It announced recently that it had allocated all the £1m it had set aside for emergency aid in the current financial year and that it had no more money to support regional touring by drama companies.

While the Arts Council has been signalling financially to the Government for more money its clients have been putting

similar verbal pressure on the Council. The Royal Exchange Manchester has perhaps been the most vociferous; the Royal Opera House Covent Garden the most urbane. The National Theatre has at last woken up to the fact that being a good steward in recent years has meant that it has not got comparable grant increases to the much noisier RSC and has just staked its claim for a generous rise in 1985-86.

All are likely to be disappointed and next year could prove a very tough year financially for the arts. What compounds the problem is the fact that the abolition of the metropolitan councils, generous supporters, in the main, to the arts, and rate capping for some of the local authorities who would be expected to make good some loss in arts cash from the met. Arts sponsorship, although holding up very well at over

£15m, can no way make up for straitened local authorities and Arts Council. The shortage of cash has already inhibited the Arts Council's strategy, outlined in last year's report *Glory of the Garden*, of giving more money to the regions at the expense of London. After successful appeals by companies who had to lose grants to release resources for the new initiatives the money available has been much reduced.

The policy of earmarking by the Government, which followed the Priestley Report's recommendations that the RSC and Covent Garden deserved extra revenue, also seems to have been abandoned, even though Priestley advised more cash for the two companies for three years.

For all the noise made by theatres, orchestras, etc, they very rarely go out of business. A slight cut in subsidy will just

mean a safer repertoire, skimpier productions, and perhaps more joint ventures. Some of the studio theatres that have thrived recently may have dark months. In the short term the Arts Council may decide that the fairest solution for 1985-86 will be to share out the money available evenly rather than rob some Peters to bolster some favoured Pauls.

This easy answer will give the Arts Council more time to tackle the problems of 1986-87, the real crunch year. Next December it has been promised £16m more money on top of its usual grant, but with it the council has to run the South Bank arts complex and make up for the loss of the GLC and the other arts.

The money will not be enough; the organisational problems are tremendous; the sniping will be intense. The arts can expect two very lively years.

Susan Kessler/Wigmore Hall

Max Loppert

they stopped, and what they failed to provide; the actual vocal timbre, warm and vibrant, and a couple of free-floating phrases suggested a potentiality of power (particularly in higher registers) and "release" that

was in fact seldom tapped. The vocal method itself may be responsible for the constraint one sensed in passages intended to allow the singer to open up, but in the Brahms group climaxes were effortless, with uncertain-

ties of intonation attendant upon them. Five Grieg songs, including the delicious "With a water-lily successfully in-tended a widening of range, but the general impression remained one of conscientious en-

Onegin/Hippodrome, Birmingham

Clement Crisp

Despite a sudden cast change—Natalya Makarova was scheduled to make her British debut as Tatiana but a muscular cramp allied to a long delay on the motorway prevented her appearance—London Festival Ballet's *Onegin* looked stronger than heretofore on Monday night. The production is helped by the Hippodrome's deep stage. Patricia Ruanne, who took over the role of Tatiana, brings to the role a developing emotional momentum which culminates in a storm of feeling in the closing scene: Peter Schaufuss and Alexander Sombart are well matched, contrasts as Leninsky and Onegin. (The only disadvantage to the size of the Birmingham stage is that it increases my suspicion that the design for Tatiana's bedroom is Schaefer's harems made of confectioner's paper doilies.)

Onegin wastes no time in making its dramatic points, and characterisations are direct, four-square. The merit of Festival's playing is that the roles are given with an equal absence of fuss. Leninsky's Olga is a sprightly girl, her relationship with Leninsky one of lyric charm. Even the fatal flirtation at Mme Larina's party seems yet another aspect of their immaturity, and presented thus it makes sound dramatic sense. It is only with Leninsky's solo preceding the duel—the entire passage tautly done by Peter Schaufuss and Alexander Sombart—that we understand the fierceness of Leninsky's obsession with honour.

Mr. Sombart's brooding *Onegin*, forever holding the world at arm's length, is a strongly projected reading of a handsome, unquiet hero. He is also a fine partner, and his duets with Tatiana, which are the choreographic crux of the piece, are admirably done. Miss Ruanne, as the girl Tatiana, looks at first so lost in romantic dreams that the character appears almost conventional. But from the party scene, and magnificently in the Petersburg act, she brings an emotional charge to her portrayal which fires the role and the dance. Her desolation at the party, the grief she conveys through immobility at the duel, and the blaze of the last interview with *Onegin* tell of a role fully comprehended.

The support from the company was brave, that from the orchestra rather less so, but the final curtain brought cheers and prolonged applause. I mention this since it is worth noting that with *Onegin* on a Monday night, traditionally a "bad" box office evening, the Hippodrome was well-nigh full. It is testimony to Festival's drawing power, but also to Birmingham as a city with a superb dance house and an audience eager to fill it.

deavour (which answered for the care taken over Nordic pronunciation) rather than strikingly imaginative response. In the second half, gypsy songs by Bend, Novak, and Dvorak continued the process, and the Grainger selection of folk-songs curiously perceived and brilliantly transcribed completed it: in the closing number,

"The Old Woman at the Christening" with Geoffrey Parsons (on his most courteous, untruffled form earlier) at the piano and Roger Vignoles making a brief sortie on the harmonium, Miss Kessler achieved the evening's nearest and most convincing approach to genuine freedom of style and sound.

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Arts Guide

Theatre

LONDON

The Real Thing (Strand): Jenny Quaye and Paul Shaffer now take the leads in Tom Stoppard's fascinating, complex, slightly funny new play. Peter Wood's production strikes a happy note of serious levity. (830 2060/4143).

Daisy Pulls It Off (Globe): Enjoyable romp derived from the world of Angela Brazil novels: gym slips, hockey sticks, a cliff-top rescue, stout moral conclusion and a rousing school hymn. Spiffing if you're in that sort of mood. (437 1392).

Noises Off (Savoy): The funniest play for years in London, now with an improved third act. Michael Blake-more's brilliant direction of backstage shenanigans on tour with a third-rate farce is a key factor. (836 8888).

Starlight Express (Apollo Victoria): Andrew Lloyd Webber's roller-skating folly has 18 minutes of Spielberg movie magic, an exciting first half and a dwindling reliance on indiscriminate rustling around. Disneyland, Star Wars and Cats are all influences. Pastiche score nods to wards rock, country and hot gospel. No child is known to have asked for his money back. (834 6184).

On Your Toes (Palace): Rodgers and Hart's 1936 musical is a genuine tonic: American jazz dance collides with the Ballets Russes. Gems in-

clude *There's a Small Hotel*. Glad to be unhappy and the Balanchine ballet for Slaughter on Tenth Avenue. (437 6834).

42nd Street (Drury Lane): No British equivalent has been found for New York's Jerry Orbach, but David Merrick's tap-dancing extravaganza has been rapturously received. American Clare Leach is a real find as Peggy Sawyer, and Margaret Courtenay has a field day (836 8108).

Mother Courage (Barbican): Fine RSC presentation by the design team of Cais - John Napier and David Har-vey - with Judi Dench as a scurrying, music hall and finally moving Courage pushing her elaborate cart of stage machinery through the Heavyside Layer. Howard Davies directs, good support from Trevor Peacock, Stephen Moore and Zoe Wamaker. (828 0195).

Fedra (Old Vic): Glenda Jackson remarkable as the nearly incestuous tragic queen in a thrilling production shot with and to the music of Robert David MacDonald's translation bravely takes on the challenge of Racine's untranslatable Alexandrines. Gerard Murphy, Tim Woodward and Georgina Hale in a strong cast. (928 7616).

Two Into One (Shaftesbury): Donald Sinden and Michael Williams head the cast of a blissfully funny farce by Ray Cooney in the old Whitehall tradition. As wife manager, Lionel Jeffries, declares: "There's far too much sex going on in this hotel, and

I'm not having any of it." Not to be missed. (379 5349).

NEW YORK

Sunday in the Park with George (Booth): Not your conventional musical. Stephen Sondheim's latest is an inspired pairing with director and playwright James Lapine to bring Georges Seurat's painting to life, with Mandy Patinkin as the painter and Bernadette Peters as his imagined girlfriend. Dot. (238 6323).

Cats (Winter Garden): Still a sellout, Trevor Nunn's production of T. S. Eliot's children's poetry set to trendy music is visually startling and choreographically fine, but classic only in the sense of a rather staid and overblown idea of theatricality. (238 6322).

Torch Song Trilogy (Helen Hayes): Harvey Fierstein's ebullient and touching story of a drag queen from backstage to loneliness incorporates all the wild histrionics in between, down to the confrontation with his dying Jewish mother. (944 9450).

Dreamgirls (Imperial): Michael Bennett's latest musical has now become a stalwart Broadway presence despite the forced effort to recreate the career of a 1960s female pop group, a la Supremes, without the quality of their music. (238 8200).

On Your Toes (Virginia): Galina Pano-va with presumably a genuine Rus-

sian accent leads an exuberant cast in the remake of Rodgers and Hart's 1936 sendup of Russian ballet tour complete with Slaughter on Tenth Avenue choreographed by George Balanchine and directed, like the original, by George Abbott. (977 8370).

Brighton Beach Memoirs (Neil Simon): If he wasn't sure before, playwright Neil Simon can expect a long run of his funny as well as touching childhood reminiscences now that the Nederlander organization has generously decided to name the theatre after the generation's outstanding box office draw. (757 8646).

Noises Off (Brooks Atkinson): Dorothy London brings Michael Frayn's backstage slapstick farce to Broadway in Michael Blake-more's production that includes Brian Murray, Paxton Whitehead and Victor Garber as her backstage conspirators. (245 2430).

The Real Thing (Plymouth): After 14 months in London, Tom Stoppard's latest giggle at the English intelligentsia, with a new-found attention to the heart that beats beneath the veneer, directed at a fast clip by Mike Nichols. (239 8200).

Glengarry Glen Ross (Golden): The Chicago cast from the Goodman Theatre provided David Mamet with a Pulitzer Prize for his latest work that pits fast-talking real estate salesmen against the world and each other. (238 8200).

Balm in Gilead (Minetta Lane): John Malkovich's energetic but nostalgic revival of an early Lanford Wilson play brings back the wide-eyed, drugged out 1960s and 70s to the accompaniment of Bruce Springsteen songs. (420 8000).

Quilters (Jack Lawrence): Based on American pioneer women's descriptions of their work in making quilt blankets, Molly Newman and Barbara Damel's musical arrives in New York remounted from its most origins in Denver. (307 5452).

A Chorus Line (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions. (239 8200).

42nd Street (Majestic): An immodest celebration of the heyday of Broadway in the 30s incorporates gems from the original film like *Shuffle Off to Buffalo* with the appropriately brash and leggy hoofing by a large chorus line. (977 9020).

WASHINGTON

Crossed Words (Folger): A Christmas season pantomime is not much of an American tradition, but with John Neville-Andrews, an English head of the company, and the Globe Theatre as the setting, there is hope it can still catch on. Ends Jan 6. (545 4000).

"What's special about these Danish companies?"

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The reform of local councils

PARLIAMENT today begins detailed consideration of the most important constitutional issue of the current session—the abolition of the Greater London Council and the six metropolitan county councils on April 1, 1986.

The Conservatives have had an unhappy time with hastily drafted local government legislation which has attracted widespread criticism from all sides of the Commons. It has usually been left to the House of Lords—unelected and unaccountable—to come to the rescue and eliminate at least the most contentious affronts to the constitution. The most recent example was their rejection of the central part of the "paving" bill, which proposed to substitute the existing councils with nominated councils (changing political control in London into the bargain) between next May's election date and abolition day.

Opposition to the abolition proposals implies neither support for the more far-fetched antics of Mr Ken Livingstone at the GLC nor a belief that the present structure for urban (or shire) local government is satisfactory. But there are certain criteria which must be fulfilled for changes to be acceptable.

Arrangements

The first is that the new arrangements stand a reasonable chance of being an improvement on the old. The second is that accountability is not reduced, so that pressure for efficiency and sensitivity to local aspirations is not diminished. The third is that democracy and democratic principles are neither weakened nor violated.

The Bill fails on all three counts. If the view that political malice is behind the Bill is to be discounted, the proposals have to be judged as an attempt to improve the system of devolved government by moving towards unitary multi-service authorities.

But by decreeing the end without giving any thought to the means the Government has produced proposals which move

backwards from the concept of unitary councils.

It has become clear, for example, that only a very small proportion of the expenditure of the seven threatened councils can be handed directly to the London boroughs and metropolitan districts. The rest—around 80 per cent in the county areas and 70 per cent in London—has to go to non-elected joint boards and quangos.

The three key areas requiring amendment are the Government's reserve powers, joint boards and London. The Bill is littered with reserve powers to give a degree of centralised control over local issues which makes efficient service provision less, rather than more, likely.

Conundrum

The way out of the joint board dilemma requires a move back towards the democratic electoral process—perhaps by putting the key areas and police services into a single elected authority. These are the two major and most expensive county services. They cannot sensibly be handed down to the lower tier of government, but are arguably too important to the local populations to be handled by joint bodies which are not directly accountable.

London is a conundrum. At least in the metropolitan areas the major cities such as Leeds, Liverpool, Manchester and Birmingham will have city-wide authority after abolition. The capital will not. The Government has had no answer to critics who point out the absurdity of ignoring the common interests which exist between the disparate villages and communities which make up one of the world's largest and most important capitals. The case for abolishing the Greater London Council is clearly much weaker than for the metropolitan counties and, on present evidence, ought not to proceed at all.

An opportunity for sensible reform has been missed. But there is still a chance of improving the Bill. Whether the Commons rises to the challenge or passes the buck to the Lords will itself say much about the present state of constitutional debate.

Rational view of insolvency

THE MAIN purpose of the Government's Insolvency Bill is to persuade companies in financial difficulties to take remedial action before it is too late. That is what Mr Alex Fletcher, the Trade and Industry Minister responsible for the legislation, argued yesterday. This is a laudable objective and the signs are that the Government may be at least partially successful. Economic failure may be part of the market process, but too often companies are lost unnecessarily; fundamentally sound companies fail to weather bad times because outside help is not sought soon enough.

The Government is using both a carrot and a stick to persuade company directors to take earlier remedial action and in general to think more positively about their "functions and responsibilities". The carrot is the invention of a new type of corporate rehabilitation—the "administrator" who will act on behalf of all creditors, not just debenture holders, and will be able to impose a 12-month moratorium on all repayments. Mr Fletcher's hope is that companies in difficulty will call in an administrator before they would have contemplated receivership in order to gain the protection of the moratorium.

Disadvantage

Insolvency practitioners disagree about the likely effectiveness of administrators. One problem is that debenture holders will retain the right to veto an administrator's appointment and instead install a receiver to look after their interests. Another disadvantage is that the administrator approach falls short of the U.S. Chapter 11 treatment of incipient corporate failure. Under Chapter 11, a company's existing management can gain protection from creditors while it attempts to reorganise the business as a going concern. Managers are unlikely to wish to cede executive control to an administrator as early as they would themselves attempt a reorganisation under a full-blown Chapter 11 provision.

More attention, however, has been focused on the stick with which the Government intends to beat irresponsible directors who shirk necessary action. When financial problems multiply, directors will have plenty of options: they can install a "company doctor," appoint an administrator, accept a receiver or opt for voluntary liquidation. If directors spurn all of these options and wait to be forced

into compulsory liquidation by creditors, the Government intends to subject them to automatic disqualification for three years.

Mr Fletcher has been right to insist on this disqualification condition in spite of strong criticism by bodies such as the Institute of Directors. It should help to eliminate the problem of "delinquent directors." If it forces businessmen to think twice before they accept a takeover offer or executive directorships, this is all to the good. The Government is also right to insist that the wording of the new civil liability of "wrongful trading" remain reasonably tough. Limited liability, as Mr Fletcher maintains, is a privilege. Some degree of personal liability on the part of directors who have allowed a company to continue trading when they knew or should have concluded liquidation was inevitable is appropriate.

Sweeping

The Government's Bill may be the first major reform of insolvency law in 60 years, but it falls short of the sweeping changes proposed in 1982 by Sir Kenneth Cork's review committee. Many of Sir Kenneth's procedural changes—the setting up of new insolvency courts, for example—were incompatible with the Government's desire to save money. The Bill will lead to a cost saving of £1m and a reduction in the Insolvency Service's manpower.

Nor will ordinary unsecured creditors get as good a deal as Sir Kenneth had urged. A main plank of the Cork recommendations was a drastic scaling down of the Government's rights as a preferential creditor. Under the existing Bill, Mr Fletcher has at least agreed that public utilities in future will not be able to pull the plug on receivers' reorganisation efforts by switching off a company's water or electricity. But the public sector's privileges could have been cut much further: there is no reason why unpaid PAYE, for example, should be collectible more than three months' in arrears.

In spite of the shortcomings, the Insolvency Bill should lead to a marked improvement in an out-dated and complex part of British law. Moreover, the Bill is an improvement on the White Paper because ministers have been prepared to heed sensible representations. The Government's performance on both scores augers well for the reform of other anachronisms, such as parts of tax law.

DON'T TAX you, don't tax me, tax that man behind the tree" is the ditty which can be heard in the corridors of Capitol Hill whenever Washington's politicians are faced with the prospect of raising their constituents' taxes.

It is a refrain which has been heard again in the past two weeks as the U.S. Treasury has released its proposals for what is being fairly described as the most radical reform of the American tax system since the Second World War.

No matter how vigorously Mr Donald Regan, the Treasury Secretary, proclaims that tax reform is an idea whose time has come, there is widespread agreement that Mr Regan faces an uphill battle if he is to stand much chance of seeing Congress move rapidly to implement root-and-branch tax reform.

For the most vital component of a successful Treasury tax reform campaign is missing, namely wholehearted personal support for change plan be ordered almost a year ago from President Reagan himself.

In his press conference on Friday the President warmly praised the Treasury scheme as "the best proposal for changing the tax system that has ever occurred in my lifetime." But he left no doubt that he is not yet ready to back the scheme as it now stands to the hilt.

One reason for this is that Mr Regan has more pressing priorities than tax reform. Even Mr Regan is conceding that the budget deficit is priority number one and tax reform, by implication, lower down the list.

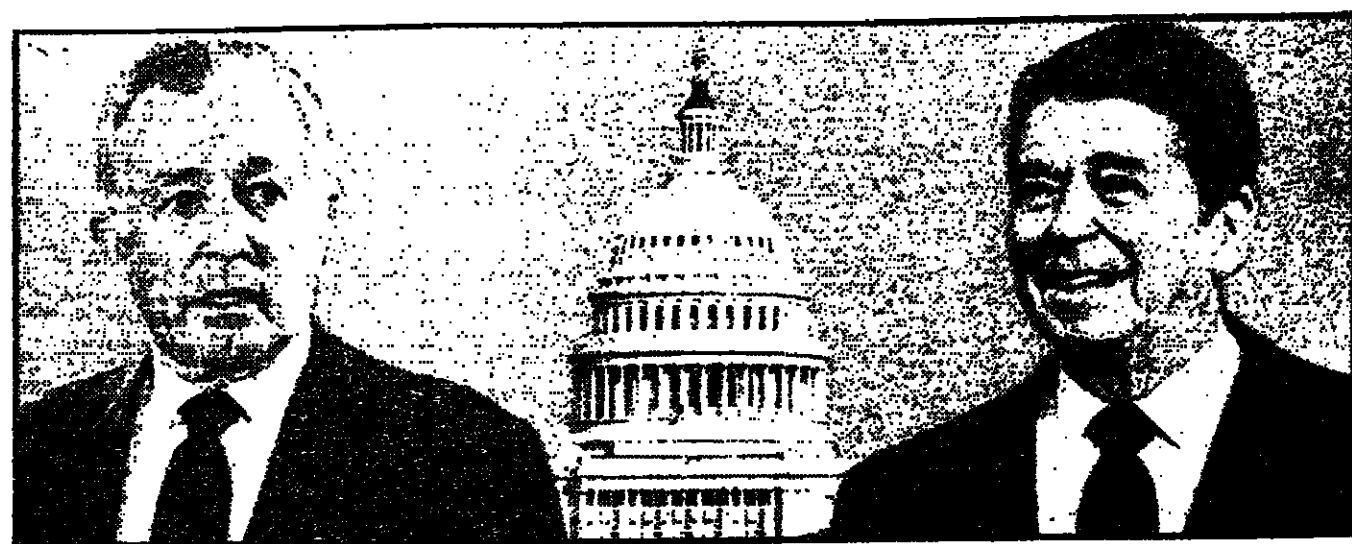
Political analysts are, therefore, expecting that even if Mr Regan does signify support for a modified tax reform package in his State of the Union message next month, the White House will follow a two-track approach keeping the budget and tax issues separate. Mr Regan does not want to be the man who encourages Congress to turn tax reform into a Trojan horse for sneaking a deficit-reducing tax increase past the people.

The President's cautious reception of the Treasury proposals also reflect the fact that the plan is political dynamite. Moreover, the benefits to the U.S. economy which the Treasury is claiming for the scheme are being widely challenged.

The rave reviews for the Treasury scheme have come largely from academics specialising in tax issues, such as Mr John Akin, a tax specialist at a leading Washington economic think-tank, the American Enterprise Institute.

He says that by reducing the tax incentives to borrowing

U.S. TAX REFORM



Mr Donald Regan (left): an uphill battle. President Reagan (right): more pressing priorities

Mr Regan's package of political dynamite

By Stewart Fleming in Washington

embedded in the current tax system the Treasury plan could permanently lower nominal U.S. interest rates by as much as two percentage points, something which would benefit the U.S. and world economies, and through its impact on the cost of servicing the national debt make a major contribution to reducing the Federal budget deficit. It could also help reduce the value of the dollar, he suggested.

But satisfying as the praise of academics may be to the White House, political reality is that a mind-boggling array of interest groups, many of them dues-paying members of the Reagan Administration fan club, are already flexing their muscles in opposition to the Treasury proposal.

They include state governments, charities, wealthy individuals who can see their tax shelters being eroded and, most ominously, a daunting cross-section of the corporate sector. For although the Treasury's scheme is designed to be revenue-neutral—that is, it will not result in an overall increase

in the Government's tax take—it does envisage a startling and painful shift in the distribution of the tax burden towards the corporate sector and between different industries.

President Reagan referred to this shift in his press conference on Friday as a move towards making companies pay a fairer share of the nation's taxes. But it would mark a dramatic reversal of tax policy by his Administration. Since 1980 the share of total Federal tax revenues provided by the corporate sector has declined from 12 per cent to around 6 per cent. It had been as high as 25 per cent in 1950.

Now the Treasury estimates that by the time its new scheme becomes fully operational, companies would be paying around 24 per cent more in taxes than would otherwise be the case, even though the corporation tax rate would be lowered from 46 per cent to 33 per cent. Over 90m taxpayers (individuals and voters) would be paying on average 8.5 per cent less tax.

This shift, which has provoked a storm of protest from

corporate lobbies, reflects in part the bold innovations which the Treasury has incorporated into the plan for company tax reform, innovations which make the scheme far more radical than was generally expected.

Thus the Treasury recommends the wholesale indexing of the corporate sector against inflation—its interest income and expenses, its assets for depreciation purposes and its stocks. It would also eliminate a range of special company tax breaks, for example, for oil companies and financial institutions. The aim is to try to encourage business to base its decisions and the financial markets allocate capital on economic grounds and diminish the distorting influence of tax rules and inflation on the economy. This would eliminate as far as possible what the Treasury refers to as "an insidious form of industrial policy" which exists when the tax system favours one corporate sector over another.

The most controversial element in this radical approach to corporate taxation is the pro-

posal to scrap the long-established investment tax credit and the system of accelerated depreciation which President Reagan introduced in 1981, partly to compensate companies for the impact of inflation on the value of their assets and their balance sheets.

The Treasury plan would require companies to adjust the value of their assets for inflation and establish a new depreciation schedule based more closely on the estimated economic life of their assets. The impact of such a change would be enormous. The Treasury has estimated that accelerated depreciation and the investment tax credit are worth around \$60bn a year to the corporate sector currently. Looking at the prospective loss of these tax breaks, some economists are arguing that the Treasury scheme would not, on balance, improve economic growth through a better allocation of capital, but would have a negative effect on the economy. Mr Richard Rahn, an influential supply-side economist at the U.S. Chamber of Commerce, says that the

Treasury plan amounts to a tax on investment and, through raising the tax on long term capital gains, on venture capital, and would result in slower economic growth.

On Wall Street there are fears that the uncertainty surrounding the Treasury's proposal could also have an adverse impact on the economy on the short term. That view drew support this week from Federal Reserve governor Mr Charles Partee who suggested that the proposal was "one new negative" for the economy.

In part such fears reflect the fact that, apart from any overall impact on the corporate sector, the Treasury's reform proposals if implemented as proposed now, could hit some sectors of the economy hard.

Such a reform would mean that companies which have drafted from the existing system, particularly capital intensive companies, companies in the office property business and firms such as General Electric which have organised themselves to make the most of corporate tax preferences, could expect to see these advantages whittled away.

Conversely, new high tech concerns, which do not have huge capital investments—against which they can claim tax credits, might benefit. The scope for winners and losers was underlined by a study by the Congressional Joint Tax Committee released earlier this month. This showed that whereas the chemical industry in 1983 had a negative effective U.S. tax rate (minus 1 per cent) and the extraction industry paid only 0.7 per cent of its earnings in tax, food processing companies had an average tax rate of 26 per cent and wholesalers 35 per cent.

While the Treasury scheme is seen to be most innovative in its suggestions for taxing the corporate sector it would also have a major impact in individual taxation, particularly on those who have been making the most of the numerous tax loopholes which the Treasury recommends should be closed.

Major tax reform is not new on the U.S. political agenda. Efforts in the 1960s, in the early 1980s and again during the Carter Administration all failed to secure Congressional approval. Mr Regan has made it clear that the Treasury scheme is open to modification—written on a word processor was the phrase he used—and his officials are now engaged in what some tax experts in Congress see as bargaining process aimed at creating a more politically saleable package. But it will be up to President Reagan to decide whether there is a chance that fundamental tax reform really is an idea whose time has come.

HOW GE PAID NO FEDERAL INCOME TAX FOR THREE YEARS

GENERAL ELECTRIC is the tenth largest U.S. company, but its U.S. citizenship is a mystery. The manufacturing sector only by General Motors, Ford, IBM and Du Pont.

Since the Reagan tax reforms were introduced in 1981, it has strengthened its position markedly, its shareholders' funds growing from \$8.2bn in 1980 to \$11.3bn at the end of last year, and its net cash position jumping from \$10m to \$12m. Yet in the last three years it has not paid a single dollar in federal corporate income taxes. Indeed, last year it ended up with a sizeable \$35m tax credit.

This unlikely performance is the result of what is generally regarded on Wall Street as a masterly use of the investment tax breaks included in the 1981 measures.

GE has utilised the provisions which allow the taking advantage of them both in its manufacturing activities and, even more importantly, in its large and rapidly-expanding financing company, General Electric Credit Corporation (GECC), one of the largest financial companies in the U.S. GECC's development of its leasing business has been the key component in generating its

credit position with the U.S. federal tax authorities.

The finance business is not consolidated by GE in its annual accounts, mainly, it says, because it would be confusing to mix GECC's business with its manufacturing activities. But to arrive at its final Federal tax figure as a group, it brings them together in notes to the accounts.

In 1983, the notes show that the manufacturing activities incurred Federal taxes in the U.S. of \$657m. Net profits in the same period amounted to \$2bn, compared with earnings of \$1.5bn in 1980, the

year prior to the tax changes, and a tax liability of \$574m. According to the accounts, the group's effective Federal tax rate has fallen from 38.4 per cent in 1980 to 32.1 per cent last year—compared to a statutory rate of 46 per cent.

The real financial kicker, however, has come from the dizzy growth of GECC. The finance company expanded its leasing activities to take advantage of the 1981 changes, giving more generous tax credits and accelerated depreciation.

By buying equipment which it could then lease to other

companies which could either not afford it or did not want to own it, GECC has been able to run up very sizeable tax credits. In 1983, these amounted to \$692m. The parent company then arrived at its final Federal corporate income tax bill by deducting its own \$657m of payable taxes from GECC's \$692m of tax credits.

According to the citizens for Tax Justice pressure group, other big U.S. companies such as General Motors, Boeing, Dow Chemical and Du Pont have also reduced their federal tax payments virtually to nil through debt use of the 1981 Act. But

mainly because of its activities, GECC has attracted the main thrust of public attention and criticism.

The company argues in its defence that its leasing activities have successfully achieved what the Treasury set out to obtain, facilitating investment by companies that would otherwise have been unable to finance new plant and equipment. In effect, GE has used financial instruments to invest in the hard assets of other corporations.

Terry Dodsworth
in New York

Job for the Queen's man

Enter, stage left, the Queen's Remembrancer—one of those obscure Gilbertian High Court characters who from time to time are thrust into the public gaze. (Remember the Official Solicitor being wheeled out of the shadows to secure the release of dockers jailed by the National Industrial Relations Court back in the 1970s?).

The present holder of the office, John Bickford Smith, a former practising barrister, has been brought in to act as Crown debt collector.

As senior Master of the Queen's Bench, his usual job is to deal with pre-trial procedural issues in court actions. Now he has to prise from the Transport and General Workers' Union, the £200,000 contempt of court fine which it has declined to pay.

The office of Queen's Remembrancer goes back to the time of William the Conqueror and was first defined in the Exchequer Ordinances in 1323. The original purpose was to establish a record-keeper to list and collect debts owed to the Crown. Since 1948, the office has been almost entirely ceremonial.

Each October, the Queen's Remembrancer receives the rents—blunt billhook and six horseshoes and 61 nails. His only other public appearance is usually at the Lord Mayor's Show.

Men and Matters

activated only for two of the more picturesque City rituals. Each February, the Queen's Remembrancer presides over the Trial of the Pyx, a symbolic trial of all the coins of the realm to see whether they comply with the regulations laid down in the Coinage Act as regards their composition and weight.

It is one of the oldest surviving ceremonies, having first been held in 1285. Even older is the Ceremony of the Quit Rents dating from 1211—which involves the payment by the City of London of rents for two pieces of land—one in Shropshire and the other in the parish of St Clement Dane in London.

Each October, the Queen's Remembrancer receives the rents—blunt billhook and six horseshoes and 61 nails. His only other public appearance is usually at the Lord Mayor's Show.

Each October, the Queen's Remembrancer receives the rents—blunt billhook and six horseshoes and 61 nails. His only other public appearance is usually at the Lord Mayor's Show.

The taxman goeth

Her Majesty's inspectors of taxes are apparently deserting her in large numbers for the richer rewards of the private sector.

No wait. Don't celebrate yet. They haven't all gone. But the taxmen's trade union—the Association of Her Majesty's Inspectors of Taxes—reports that more fully-trained people have resigned in 1984 than in any other year. Sixty inspectors had handed in their notice by the end of last month and a further 25 trainees had gone.

That may be only 3.3 per cent of the total—but the Association stresses it is two and a half times the number of resignations a equivalent grades in the mainstream civil service. Promotion blockages result-

ing from manpower ceilings and (shades of Hitachi) "the age structure of the Inspectorate" are among the reasons for the exodus.

One departing inspector, David Young, the Associations' own treasurer, says he is fed up with being "consistently maligned by our employer" and "can no longer afford the privilege of working for the Revenue."

Taxmen point out that one City institution last week advertised a post at a salary of £30,000, indicating that the light reason for the job might be a fully-trained inspector or an Inspector Principal. The salary for the Principal grade in the civil service runs from £12,895 to £17,489.

Legal aid

The descent of the American legal profession upon the stricken Indian city of Bhopal is a bizarre sequel to the Union Carbide gas disaster of 10 days ago.

Six years ago U.S. lawyer John Coale was making £50 a day from his winnings at a club in Portsmouth, Hampshire. Today he is in Bhopal preparing claims of over \$1bn for people affected by the gas and for the relatives of the dead.

Coale was the first of a stream of U.S. lawyers arriving in the city for what some think will grow into one of the biggest compensation claims in legal history.

Coale, aged 37, was living in Portsmouth a few years ago taking a year off from his law work in Maryland. He was tempted by the sea during his English sabbatical, bought a 35 foot sailing boat, and set off in search of adventure.

Disaster struck in February 1979 when he lost his mast 50 miles off Cape Finisterre and

sank. Portuguese fishermen saved him from a lifeboat.

He went back to the U.S. to earn some money and by the year's end he was representing a group of American Indian hostages. Big claims for clients in difficult circumstances became his stock in trade. Before he left the U.S. hurriedly for Bhopal last week he was working on claims to make insurance companies pay for the cost of organ transplant operations.

Coale talks animatedly about the rights of Bhopal shunt dwellers to receive compensation for pain and suffering equal to the grand amounts that likely would be awarded to U.S. citizens in comparable circumstances.

That is an argument that is likely to cause consternation in New York and London insurance markets. Coale was much less of a problem to the trade last time round when he collected a modest £20,000 from Lloyds for his fundered yacht.

Square dance

Livelier times are in prospect in Trafalgar Square following the news that Jacob Rothschild, aged 43, chairman of Charterhouse J. Rothschild, the City finance house, is to succeed Lord Annan as chairman of the trustee of the National Gallery.

Rothschild, joined the 11-strong trustee last July—he was appointed by the Prime Minister. He is believed to have lobbied against the proposed extension of the gallery on to the adjacent site—a plan which caused so many problems for Lord Annan.

Now the plan for an office block for property group Trafalgar House, containing some extra gallery space for the National Gallery, is back to square one.

What has been called "the best site in London" is unlikely to be rebuilt in Jacob Rothschild's seven-year term.

His own taste in art is suitably conservative—he collects British paintings of the 18th and 19th centuries.

Observer

BASE LENDING RATES

A.B.N. Bank	9 1/2%	C. Hoare & Co.	9 1/2%
Allied Irish Bank	9 1/2%	Hong Kong & Shanghai	9 1/2%
Amro Bank	9 1/2%	Johnson Matthey Bkrs.	9 1/2%
Henry Ansbacher	9 1/2%	Knobley & Co. Ltd.	10 1/2%
Armo Trust Ltd.	10 1/2%	Lloyds Bank	9 1/2%
Associates Cap. Corp.	10 1/2%	Mallinham Limited	10 %
Banco de Bilbao	9 1/2%	Edwards & Sons Ltd.	10 1/2%
Bank Hapoalim	9 1/2%	Midland Bank	9 1/2%
BCCI	9 1/2%	Morgan Grenfell	9 1/2%
Bank of Ireland	9 1/2%	National Bk. of Kuwait	9 1/2%
Bank of Cyprus	9 1/2%	National Girobank	9 1/2%
Bank of India	9 1/2%	National Westminster	9 1/2%
Bank of Scotland	9 1/2%	Norwich Gen. Tst.	9 1/2%
Banque Beige Ltd.	9 1/2%	People's Tst. & Sv. Ltd.	10 1/2%
Barclays Bank	9 1/2%	R. Raphael & Sons	9 1/2%
Beneficial Trust Ltd.	10 1/2%	P. S. Refson	9 1/2%
Brit. Bank of Mid. East	9 1/2%	Roxburghes Guarantee	10 %
Brown Shipley	9 1/2%	Royal Bk. of Scotland	9 1/2%
CL Bank Nederland	9 1/2%	Royal Trust Co. Canada	9 1/2%
Canada Permut Trust	9 1/2%	J. Henry Schroder Wagg	9 1/2%
Cayzer Ltd.	9 1/2%	Standard Chartered	11 1/2%
Cedar Holdings	11 %	Trade Dev. Bank	9 1/2%
Charterhouse Japhet	9 1/2%	TCB	9 1/2%
Choulartons	11 %	Trustee Savings Bank	9 1/2%
Citibank NA	9 1/2%	United Bank of Kuwait	9 1/2%
Citibank Savings	11 1/2%	United Mizrahi Bank	9 1/2%
Clydesdale Bank	9 1/2%	Westpac Banking Corp.	9 1/2%
C. E. Coates & Co. Ltd.	10 1/2%	Whiteaway Ltd	10 %
Comm. Bk. N. East	9 1/2%	Williams & Glyn's	9 1/2%
Consolidated Credits	9 1/2%	Winttrust Secs. Ltd.	9 1/2%
Co-operative Bank	9 1/2%	Yorkshire Bank	9 1/2%
The Cyprus Popular Bk.	9 1/2%		
Dunbar & Co. Ltd.	9 1/2%		
Duncan Lawrie	9 1/2%		
E. T. Trust	10 %		
Exeter Trust Ltd.	10 %		
First Nat. Fin. Corp.	11 %		
First Nat. Secs. Ltd.	11 %		
Robert Fleming & Co.	9 1/2%		
Robert Fraser & Ptns.	10 %		
Grindlays Bank	9 1/2%		
Guinness Mahon	9 1/2%		
Hambros Bank	9 1/2%		
Heritable & Gen. Trust	9 1/2%		
Hill Samuel	9 1/2%		

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Mortgage base rate.

NEW CALEDONIA

Wind of change in a French outpost

By Jurek Martin in New Caledonia

TIME IS a commodity that is not supposed to matter much on remote Pacific islands. But here, in the French territory of New Caledonia, as well as in the political cauldron of Paris, time has suddenly become of the essence.

For most of the 62,000 Melanesians, otherwise known as Kanaks, a 42 per cent minority in their own land, time means creating the newly independent state of Kanaky by 1988 and, in any event, before the next French presidential election, lest it return a conservative and less sympathetic regime.

For most of the 54,000 Europeans, virtually all French, time means resisting independence forever, or at least until the Socialist Government in Paris is no more. Already, their political allies in France, among them Jacques Chirac, the Mayor of Paris and presidential aspirant, the former President Giscard d'Estaing and even M. Jean Marie Le Pen, whose far right National Front Party captured nearly one fifth of the New Caledonian vote in this year's elections to the European Parliament, are hailing the Socialist regime.

For the Mitterrand Government, time had meant a rather stately and considered approach to the sacred goal of the end of colonial status for New Caledonia, with the ultimate Act of Self Determination not taking place until 1988. That time-scale has now been shortened. M. Edgar Pisani, President Mitterrand's special emissary, departed last week as tension and violence escalated alarmingly, has given himself and all interested parties until February 2 next year to come up with a blueprint for the achievement of independence.

Inevitably, the whole question of the end of one of the last outposts of the French empire invites comparisons with other last stands of colonialism, be it in Algeria, Vietnam or Rhodesia. But each case is different and New Caledonia, hitherto known for its nickel deposits, one third of identified world reserves, for the picture postcards of near-perfect weather and for its sportscasters, is now reporting themselves as on the Riviera, and for the strange

derivative of cricket played mostly by women dressed in missionary robes, is no exception.

Some brief history is perhaps in order. Captain Cook was the first European to lay eyes on New Caledonia, and name it, in 1774. France took possession of it in 1853 and used it principally for the next 50 years as a penal colony. Indeed, the first French settlers were prison wardens and convicts, who were obliged by law to remain in the territory after they had completed their sentences.

Alan Ward, the expert in Melanesian affairs from Macdonald, has described French administration of the territory for much of the next 100 years as a combination of paternalism and contempt for the indigenous population. The situation changed rapidly after the Second World War, which began in New Caledonia with the overthrow by French

Nickel's fortunes have declined since the 1969-70 boom

settlers of the local Pétainist government and ended with the presence of several thousand allied troops on the island. Most Melanesians were enfranchised in 1951, which in turn gave birth to a political party, the multi-racial Front de libération (FLNKS), which was to become the most effective political body for much of the next 30 years.

In general, though, by 1979 a rough three-way consolidation had emerged, featuring the mostly French RPCR, committed to remaining a part of France, the mostly Kanak independence Front, which claimed to be led by Jean Marie Tjibaou, and a smaller multi-racial Front de libération. With tension and violence growing, and attitudes inevitably hardening, the critical focal point became last month's elections to the local assembly which were boycotted by the Front. The RPCR was returned. M. Tjibaou promptly proclaimed himself head of the pro-

visional Kanak liberation government known by its initials FLNKS. In addition, FLNKS set out to prove that outside Noumea it could effectively paralyse the island, a task in which it has been almost completely successful and which has undoubtedly caused its popularity to rise. France was obliged to send in 1,600 troops to maintain law and order, a tough task in the rural districts as witnessed by last week's ambush in the far north when 10 Kanaks, including two of M. Tjibaou's brothers, were murdered.

M. Pisani has a formidable task in trying to square this Pacific circle, leaving aside which is impossible—the superimposition on the territory of a major political debate in France. The question here, increasingly, is how to get the Kanaks, the French and the 20 per cent of the population who are neither, to learn to live together again, almost regardless of the regime.

It is doubly difficult in an island of such limited economic assets. Nickel, which comprises over 90 per cent of exports, remains the crutch, but its fortunes have declined since the great boom of 1969-70 brought illusory wealth and an influx of immigrants to the territory.

Otherwise, the economy remains basic. Tourism—there is a Club Med—was doing well before the latest round of troubles, with 100,000 visitors a year, one third of them from Australia, an attainable target. This being a part of France, the bureaucracy is a substantial employer and indeed, most of the Kanak leaders come from the Civil Service or the para-state professions such as teaching.

But perhaps a quarter of the Melanesian families still live off subsistence farming and agricultural barter on incomes of, maybe, \$30 a month; many of the French outside Noumea are little better off, they bear comparison, say, with the poor whites of the American deep south, and, as there, as fair amount of racial intermingling has occurred in the remote countryside. The Kanaks have been granted and their bitterness has been compounded because

an increased cost to consumers when the present mark-up to retail prices is around 300 per cent is a nonsense. It is equally nonsensical to suggest that our scheme to raise prices from a level reasonably described as devastatingly low to a level which is seriously low, in some magical way, will attract hordes of Dutch potatoes. Dutch farmers aren't that daft.

In this argument the proof of the pudding is in the eating. Since the war, potato consumption in Great Britain has increased steadily and we are now top of the potato eating league at 106 kg per head per annum. The Dutch and others in mainland Europe eat between 70 and 80 kg per head and the trend is down. Perhaps they need a Potato Marketing Board to develop that all-important consumer confidence in the noble tuber. The average annual cost of our success to the taxpayer is rather less than the cost of subsidising the dog licence system and for several years now growers have matched the Exchequer's generosity, pound for pound.

Robn Pooley, 50, Hans Crescent, SW1.

Sell the water authorities
From the Chairman, Eastern Consumer Consultative Committee, Thames Water

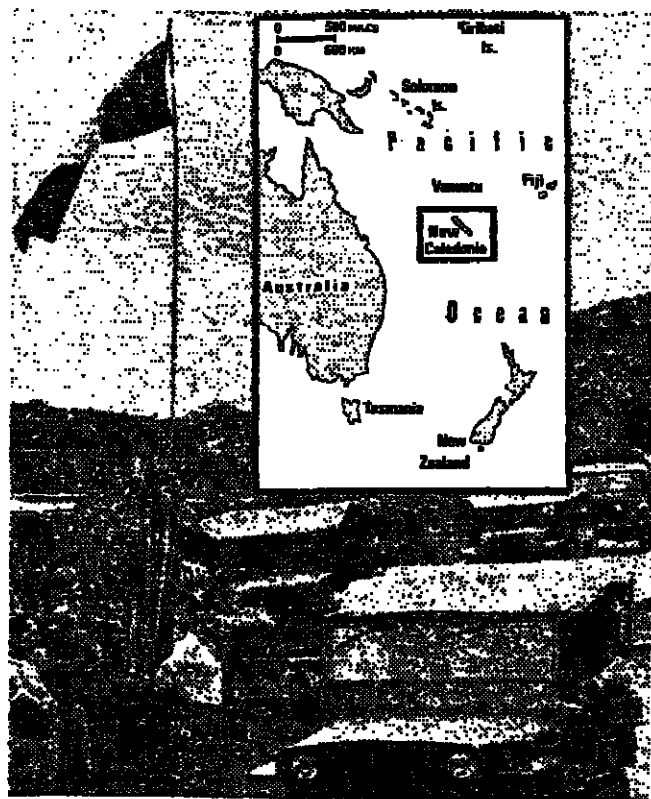
Sir—Once again we see a Government tinkering with a nationalised industry, to the detriment of both the industry and the customer. I refer, of course, to the proposal to push up water prices by a totally unnecessary amount, as announced by the Secretary of State for the Environment.

I cannot speak for the other authorities, but I have some knowledge of Thames Water. That body has been striving to maintain and improve its service, while at the same time becoming more efficient. It is under instruction to run itself on commercial lines, while at the same time it is given other instructions which run counter to that ambition.

Surely the best course is for the Government to realise that here is an undertaking ripe for privatisation. It could be done easily enough, and the net gain to the Government would be considerable: the Authority would realise more on its market than, for example, British Airways. And be a safer investment.

But, most important of all, customers would know who was running the business: could demand efficiency; would get more protection than they now get.

(Councillor) Ian F. G. Beattie, Members Room, 323, High Street, Epping, Essex.



French police reinforcements in New Caledonia

in some cases it is being returned to the natives.

The local French leaders, men like Jacques Lafleur, guiding light of the RPCR, and Roger Larocque, mayor of Noumea, are from so-called "Caldoche" families, here since the last century. They are, as one observer put it: "French when they want to be French, New Caledonian when they want to be New Caledonian." But they have in reality nowhere else to go.

The Kanak side is tougher to assess. As recently as summer, it was reasonable to guess that probably less than half were actually committed to independence though that percentage has risen dramatically since. Professor Ward estimated earlier this summer that maybe 30 per cent of them supported the status quo, a leading advocate of which is another Melanesian, M. Dick Ukeiwe, who, after last month's election was made head of the official local government. He is highly regarded by the settlers, but it is generally believed, progressively less so by his Kanak countrymen.

The local French claim that the independentists are being manipulated by outside forces and that their intention is to turn New Caledonia into a "Cuba of the Pacific." Their evidence rests mostly on the fact that the FLNKS sent a handful of young men to Libya briefly this autumn—the purpose is unknown.

But, objectively, there is little to suggest that the independence movement conforms to

convenient ideological or political patterns. If any external allegiance is sowed, it is to the Pacific neighbour of Vanuatu, which itself earned independence just three years ago.

M. Tjibaou is generally considered a man of moderation, poeticism, even distinction. He certainly has a tactical sense in putting pressure on the French Government and in demanding, for example, that those allowed to vote in the Act of Self Determination constitute only those resident in New Caledonia for, in effect, a generation; at present only a six-month residency qualification applies and Kanaks are mindful that they ceased to be a majority in their land about 25 years ago.

M. Pisani's hardest practical problem will be to come up with an acceptable formula for this final vote, for the policy of the Mitterrand Government remains that independence will not be granted against the wishes of the people.

The answer lies not only in this now sullied tropical outpost of France, the capital of which goes about its provincial and tourist business with an apparent calm reflective of an earlier age, but where the countryside is littered with burned-out cars and houses, dead cattle and frightened people. It also lies at the heart of metropolitan France, among politicians for whom this corner of a once-great empire might just as well be on the moon.

And the answer must be found in a time scale that leaves little margin for error.

UK unemployment

The vital anchor of price stability

By Maurice Scott

MANY voices are now clamouring that the Government should do something about unemployment. That unemployment is far too high, and that it represents a very big economic waste and social evil is something with which all agree. But what can be done about it and who should do the doing? There is much less agreement about that.

One view, apparently favoured by both the CBI and the TUC, is that public investment should be increased. There is a case for cutting public or private consumption in order to increase public investment (and also private investment). This would increase the rate of growth of our capacity to produce and so enable output to grow faster without increasing the ratio of output to capacity.

If it could be achieved, it could thus procure faster growth without risking faster inflation, and in my view that would be highly desirable. However, this is not, as I understand it, what is being advocated. Some would like public investment increased without putting anything else so as to take up the existing slack in the economy, thus raising the ratio of output to capacity and reducing unemployment.

Another favoured course of action is to cut VAT, thus "at a stroke" both reducing prices and expanding consumer demand. Again, the ratio of output to capacity would be raised and unemployment reduced.

Advocates of either course of action can point to the U.S. where, it is said, a large fiscal deficit has expanded demand, output and employment, and reduced unemployment, without resulting in any appreciable acceleration of inflation. Likewise, advocates can point to the 1930s, when we recovered from a slump which was of the same order as that of 1979-81, as a result of cheap money and a housing boom and, later on, through rearmament, without any severe inflationary effects.

There is little doubt in my view that expansionary measures of these kinds would work in an economy in which expectations were firmly anchored to price stability and in which the settled and widely accepted norm was for wage increases approximately in line with

average rates of productivity increases, say 2 or 3 per cent a year. After more than 100 years of long-run price stability, broken only by the First World War, we had that anchor in the 1930s. The U.S. economy has not, presently, so firm an anchor, but neither has it recently experienced inflation at over 20 per cent per annum and wage increases at over 30 per cent per annum, as have we. Furthermore, a far smaller fraction of its labour force is unionised, and the inflow of immigrants and natural rate of growth of the labour force acting on a free labour market have kept wages remarkably stable.

An anchor to price and wage stability is a possession whose worth we are beginning to appreciate. It is both a valuable and, unfortunately, a costly investment. We cashed it in during the long post-war boom and were able, as a result, to enjoy

Private employers must be induced to act more firmly

very low unemployment with a tolerable rate of inflation. One can easily see what happens in countries who have lost their anchors altogether, such as Argentina, Israel or even a Scandinavian democracy such as Iceland. To recover it then can be very costly indeed, but even the lesser cost we have incurred in trying to recover it since 1979 is enough to make many ask whether there is not some better alternative. Re-expansion of the economy now, with no anchor or alternative in place, would risk losing the "investment" already made. With some forecasters expecting faster inflation without any re-expansion, with an exchange rate which could easily come under pressure, as in France, not so long ago and with signs of restiveness in the car industry after a modest recovery in its fortunes, who can say that these risks can be ignored?

Incomes policies work in some other countries, but the past of this country is littered with their wrecks. If the TUC could not even commit itself to wage restraint to help the Labour Party at the last

General Election, how much less likely is it to agree to resist proposed by a Conservative Government? Even if it would agree, would it not exact, in return, a reversal of recent labour legislation at the very least? And even then, could it deliver anything that was durable? Wage bargaining in the private sector has become more decentralised, and so both the major unions and, for the matter, the CBI, have less control over what goes on.

The Government does have a role to play in wage-bargaining in the public sector, and it is important that it should maintain its pressure to resist wage increases there. This has a direct and obvious effect on employment in the public sector. It is approximately true that every one per cent knocked off the wage increase of public sector employees (including, for example) enables employment to be increased by one per cent. In the private sector we must rely mainly on private employers. It is really they who must "do the doing," because one cannot expect public sector wages to lag behind those in the private sector indefinitely. Nor can one expect private sector unions to volunteer for smaller wage increases. There is little doubt that smaller nominal wage increases in the private sector are now the single most important way in which unemployment can be reduced. Is there any way private employers can be induced to act more firmly in all our collective interest to restrain wage increases? That is the key question.

But, some will say, will smaller wage increases depress consumer demand and so increase, rather than reduce unemployment? It is unnecessary to delve into any elaborate theory at this point. What matters in the last resort is the ability and willingness of the Government to expand nominal demand, in any of the ways already mentioned, in non-inflationary circumstances. As to its ability, there can be no doubt, nor do I myself doubt its willingness either.

The author is Economics Fellow at Nuffield College, Oxford.

Incentives for the young

From the Chairman, British Youth Council

Sir, — I was pleased to read your editorial ("Incentives for young people, December 5) about Lord Young's proposals that benefits be taken from young people as an incentive to encourage participation in the youth training scheme. I was, however, somewhat worried by our support for low wages for young people.

While some young people do get jobs as a result of the young workers' scheme — which offers incentives to employers to keep young people's wages under £50 a week, there is good evidence that this does not do very much to improve the real level of youth employment.

A recent survey of the Institute of Manpower Studies concluded that only 6 per cent of jobs created under the YWS were directly attributable to the subsidy. And an earlier Department of Employment study suggested that a 10 per cent wage cut would create only 70,000-100,000 jobs, 90 per cent of which would be at the expense of existing adult employment.

So, it is not clear that reduced wages help matters. But Lord Young's belief that the removal of benefits will act as an "incentive" demonstrates how low existing allowances on YTS and further education courses are. Indeed, as you rightly point out, £16 a week — the average benefit paid — is no "King's ransom." And the YTS allowance of £28.25 is not much better.

Both these low payments act as a disincentive to full participation and choice. Further education becomes an even more remote option because of the loss of even these meagre payments which that would represent. All that low payments do is to take independence from young people and to lower their self-esteem. In short, there is financial discrimination against young people.

It would be a real incentive if the further reduction and YTS allowances were increased to a reasonable level. And an even greater incentive would be achieved if young people could have the real choice to pursue the three options mentioned by Lord Young: work, training and education.

Many young people don't have these choices open to them at present — sometimes because they are not available near where they live, often because of the financial sacrifice involved. Genuine choice between these three options could be the best way to get young people to get the full benefit from the courses. And there

Letters to the Editor

would then be no need to talk about "taking away young people's rights to welfare benefits."

Malcolm Ryan, 57, Chalfont Street, NW1.

One way of taxing graduates

From Mr G. Hatjioyllis

Sir, — After reading Michael Dixon's article, "How other nations foot the bill" (December 6) it occurred to me that an obvious solution to the thorny question of education finance may have been missed. No country appears to have considered an additional tax on graduate incomes.

A "graduate tax" has much to commend it. Parents are removed from the education decision. No parent can buy privilege for his or her offspring. No child need suffer from parental indifference or hostility. The main burden of the cost is placed on the shoulders of those who benefit, in proportion to the degree of benefit. Moreover, repayment is deferred until the benefit accrues.

Administration of such a scheme would be relatively simple. All students qualifying for higher education would receive full maintenance costs and fees from a central fund. In return, graduates would be liable to a "super" tax levied via the PAYE system. Those, like myself, who graduated prior to the implementation of the scheme could be drawn in at a lower rate. After all, such graduates must at least have received free tuition.

The scheme is obviously not without defects. How, for example, should we treat students who fail? Though no scheme is foolproof, however, I believe this may be a good alternative to those currently being considered.

G. S. Hatjioyllis, 104, Palloden Way, NW11.

Price sensitive information

From Mr D. Dement
Sir, — The Johnson Matthey saga does not, as suggested by Lex on December 3, explode the efficient market hypothesis. The hypothesis does not say that the market price of a share is always the correct estimate of the company's future prospects; only that it is a correct estimate

as far as the generally available information is concerned: inside information is by definition not included in the quoted price and the use of inside information can therefore be used to make money — although of course illegally.

The share price movements of Johnson Matthey over the last few months are a case of no leakage of the substantial problems on the banking side as is demonstrated by the sharpness and extent of the price movements when the news was announced. The Lex column mentions a further example of relevant information not made public in the fact that the earlier statement that Johnson Matthey had withdrawn from the finished jewellery market in the U.S. was much later followed by a further provision against the cost of closing the U.S. jewellery business.

So long as company directors and management succeed in keeping price sensitive information to themselves, a share price may be out of line with the true prospects for the company. But it is still efficiently priced on the information available.

D. C. Dament, Quilter Goodison & Co, 31-43 Gresham Street, EC2

The price of potatoes

From the Chief Executive, Potato Marketing Board

Sir,—I recognise that the season of morrisian approximates but that is a pretty thin excuse for allowing Mr Fuller and your cartoonist (December 11) to make feeble jokes about a business we are obliged to take very seriously indeed.

A Market stabilisation scheme for potatoes has worked well in this country for around 50 years. It involves long-term commitment by growers who pay substantial sums each year into the jointly funded price support arrangements. For periods of serious surplus the Government part-funds support arrangements which prop the market, but at a level which restricts loss rather than providing profit. Currently our growers are receiving less than 2p per lb for their crop. We would dearly like them to get another farthing—yes, a farthing would suffice. Two farthings would bring back a rosy smile to every grower's cheek. To suggest that this would be passed on as

Trafalgar House 1984.

	1984	Increase over 1983
Turnover	£1613M	+20%
Net profit before tax	£ 113.2M	+43%
Earnings per share	£ 30.9p	+26%
Ordinary dividend	£ 10.0p	+18%
Shareholders funds	£ 327.5M	+25%

The business builders.

The 1984 Report and Accounts of Trafalgar House Public Limited Company was posted to shareholders on 12th December 1984. Copies may be obtained from the Secretary, 1 Berkeley Street, London W1X 8NN.

SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Wednesday December 12 1984

Investor group buys stake in Datapoint

By Our New York Staff

A GROUP of investors led by Mr. Asher B. Edelmann, a New York investor, has bought an 8 per cent stake in Datapoint, a Texas-based manufacturer of office communications systems. This could be a prelude to a bid for the company which has a current stock market value of \$375m.

In a filing with the U.S. Securities and Exchange Commission (SEC), Mr. Edelmann disclosed that his group had bought 1.8m Datapoint shares since mid-November at prices ranging between \$14.375 and \$18.125.

Mr. Edelmann said he intended "to seek to maximise the value of the company to all shareholders by seeking to influence management policies or by obtaining control of the company." He reserves the right to seek board representation by proxy contest or to influence management through a tender offer.

British Pacific sale may raise C\$100m

BY MICHAEL CASSELL, PROPERTY CORRESPONDENT, IN LONDON

BRITISH Pacific Building, the Vancouver-based property investment company owned largely by members of the Guinness brewing family, is to be sold. The company, which was founded 50 years ago, is expected to raise something in the region of C\$100m (\$75.7m).

British Pacific has been an active developer of prime office properties in western Canada and now owns about 1.2m sq ft of office accommodation in Vancouver and Calgary. The company has three large office developments in each city, five of which it built itself. The most recent development was in Vancouver in 1977.

Lord Iveagh, chairman of British Pacific, said that its shareholders had decided to sell a company which had grown from an initial investment of C\$3m.

It is understood that there are about 35 shareholders in British Pacific, some of whom have decided that they would prefer a less illiquid form of investment. The decision to sell does not affect the Guinness

family's other business interests in Canada.

The sale is to be conducted by Burns Fry, the Toronto-based investment banking group, which expects to have a detailed memorandum available for potential purchasers early in 1985.

Mr. John MacNaughton, a director of Burns Fry, said last night that a single purchaser was being sought for the company's shares and that a syndicated sale would not be acceptable to the owners. He said he expected considerable interest for the prime portfolio, which could involve overseas institutions and property investment companies.

"The Canadian property market has had a considerable shake-out, but British Pacific has maintained a good performance because of its strict adherence to prime property in the very best locations. The number of opportunities to pick up portfolios of this quality are very limited in Canada, and there are already indications of substantial interest from potential buyers."

Norcem moves to ward off Investa

By Fay Gjeester in Oslo

NORCEM, a large Norwegian industrial concern with a market value of around Nkr 1bn (\$112.3m), appears to be the target of a takeover bid by Investa, a Bergen-based investment group closely linked with the Vesta insurance company. Norcem's shares have been suspended on the Oslo bourse.

Investa has recently increased its stake in Norcem from 19 per cent to around 33 per cent, and at a meeting of the Investa and Norcem boards last week the former refused to clarify its intentions.

Norcem yesterday appealed to shareholders not to sell to Investa. It has mobilised five of its larger shareholders, with a combined stake of around 15 per cent, who have agreed to take up any shares that come on the market.

The five are: the industrial groups Norsk Hydro and Elkem, the insurance concern Storebrand-Norden and Norway's two largest commercial banks, Den Norske Creditbank and Christiania Bank.

A further 25 per cent of Norcem's shares are in what the board regards as "safe" hands, with its Swedish sister company Ence holding 15 per cent.

Svenska Varv to close yard

STOCKHOLM - Svenska Varv, the Swedish state-owned shipbuilding group, said it would close down its Uddevalla yard in Western Sweden in early 1986 due to the weak shipping market. Mr. Olle Lund, president, said that the shutdown, in which 2,700 workers will be laid off, was inevitable because of a worldwide overcapacity in shipbuilding.

Air crash casts doubts over Embraer venture

BY ANDREW WHITLEY IN RIO DE JANEIRO

THE CRASH of a Brazilian-made turboprop in Florida last Friday, killing all 13 people on board, might have damaging consequences for its makers, Embraer, Brazil's state-controlled aircraft company.

At the weekend, the U.S. Federal Aviation Authority (FAA) ordered all the remaining 130 Bandeirantes in the U.S. to report within 10 hours to FAA inspection sites for examination of suspected problems with its tail plane.

The commercial success of the two-engine, 19-seat aircraft worldwide has been fundamental to the recent growth of the relatively new Brazilian aircraft industry. The type was launched in 1973 as a sturdy workhorse for commuter airlines and for military purposes and 443 have been sold to 24 countries.

Unfortunately for Embraer, the crash by an aircraft operated by Provincetown Boston Airlines coincides with a sales drive abroad to

promote a larger and more sophisticated replacement for the Bandeirante.

Most of the marketing efforts have concentrated on the U.S., by far the most important market for the Brazilian company, although the aircraft was also recently taken on a demonstration tour of Western Europe.

Against strong competition from De Havilland of Canada and a Saab-Fairchild consortium, Embraer has to date secured only 27 firm sales for the new aircraft, a pressurised 30-seater called the Brasilia.

The Brasilia costs \$5m, compared with \$2.2m for the latest version of the Bandeirante, and it is the basis of Embraer's hopes of establishing itself firmly worldwide as an important aircraft maker.

Embraer expects to end this year with a small profit on a turnover of \$170m to \$180m, about half derived from exports. Those figures put it

on a par with such U.S. manufacturers as Cessna and Beechcraft.

Trouble with the tail section of the Bandeirante appears to have been noticed first last year. An FAA directive in July 1983 called for "initial and repetitive visual inspection of the horizontal stabiliser front attachment fitting" on the aircraft, looking for cracks.

Shortly afterwards, Embraer announced that it was introducing modifications to the Bandeirante "to improve passenger comfort." Those included the addition of a 10-degree dihedral on the horizontal tail section.

Sr. Ozilio Silva, Embraer's commercial director, said on Monday that the modification was being made to all existing models in the U.S. In addition, a new version, the EMB-110P1A, was recently brought into service.

Among the customers for the new Bandeirante was PBA, which has also ordered 10 Brasilias.

Lufthansa to expand freight operations

LUFTHANSA, the state-controlled West German airline, plans to invest DM 550m (\$150m) between 1985 and 1991 on improving and expanding cargo operations.

Freight operations continue to show unparalleled growth, and the rise is expected to continue next year, the company says. The share of total earnings taken by freight operations could rise to 25 per cent this year from 20 per cent in 1983.

Freight tonnage is expected to grow almost 16 per cent while the load factor for freight will rise over five points to just under 67 per cent. North Atlantic freight exports are up 35 to 40 per cent.

Some DM 300m of the planned investment will be spent on the purchase of a new Boeing 747 already announced. Reuter

Krupp unit to buy tool group

By Rupert Cornwell in Bonn

KRUPP Widia GmbH, a member of the West German Krupp group and a leading manufacturer of carbide and carbide-tipped tools, plans to take a 51 per cent stake in Sitzmann and Heinlein, a smaller producer of specialist milling tools.

Sitzmann and Heinlein, with whom Krupp Widia has long worked closely, is a totally owned subsidiary of the Saarbergwerke AG group, the state-owned coal, energy and industrial conglomerate.

The move, which now awaits only the approval of the supervisory boards of the companies concerned, therefore represents not only a rationalisation of the specialist tools sector, but a small step along the Bonn Government's chosen road of "privatisation."

Ladbroke bids £44m for Comfort Hotels

BY RAY MAUGHAN IN LONDON

LADBROKE GROUP, the world's largest betting group, yesterday launched a £47.4m (\$80.8m) offer for Comfort Hotels to counter a £44m contested bid for the hotel chain from Intasum Leisure, British second largest tour operator.

While Mr. Henry Edwards, chairman of Comfort, rejected the Intasum approach almost immediately at the end of last month, Ladbroke's cash and share terms were still under consideration last night with Comfort and its advisors, Kleinwort Benson.

Both Intasum and Ladbroke, however, are opposed to Comfort's planned £15m acquisition of Prince of Wales Hotels and are urging Comfort's shareholders to vote

against the deal at a proposed extraordinary meeting.

Ladbroke owns 35 hotels in the UK which, other than the Westmoreland Hotel, are all based outside London. Comfort has 22 hotels, including nine in London, and Ladbroke claimed that "the proposed integrated network would unquestionably be better placed to compete realistically in Europe with the major international hotel groups."

The offer comprises five Ladbroke shares for every 14 Comfort shares which would be valued at almost 67p each, taking Ladbroke at 243p, down 8p yesterday.

Lex, Page 14; Background, Page 19

Better results for Heinz in first half

By Our Financial Staff

H. J. HEINZ, the Pittsburgh-based food group, reported improved first-half results, reflecting unit volume gains and good operating performance throughout the company.

The profits, however, were adversely affected by lower currency exchange rates used to translate foreign operations. These reduced sales for the six months by \$83m.

Second-quarter net profits rose to \$86.7m, or \$1 a share, from \$82.4m, or 88 cents, taking the first-half figures to \$141.7m, or \$2.06, from \$123.9m, or \$1.75.

Sales for the quarter were slightly ahead at \$1,046m, against \$1,010m, and for the half were \$2,060m, against \$1,950m.

Bear Stearns seeks ruling from AIBD

BY WILLIAM HALL IN NEW YORK

BEAR STEARNS, one of several firms which together stand to lose up to \$16m from last summer's Eurobond market scandal, has asked the Association of International Bond Dealers (AIBD) to rule on a long-running dispute with Sun Hung Kai Investment Services, another firm mentioned in the scandal.

Mr. Michael Tarnopol, who heads Bear Stearns' international operations, announced yesterday that his firm had notified Sun Hung Kai Investment Services, part of a Hong Kong securities firm in which Merrill Lynch has a 25 per cent stake, of its intention to arbitrate unresolved disputes. These stem from irregularities in Eurobond transactions

handled by individuals at Bear Stearns and Sun Hung Kai.

The irregularities were first disclosed in June, when Bear Stearns announced that, as a result of an internal audit, it had discovered that fraudulent trading in Eurobonds may have cost it as much as \$3.5m. Mr. Peter Buer, the head Eurobond trader of the New York brokerage firm, was dismissed immediately for unauthorised trading.

It was later found that employees of several firms in the Eurobond market had been involved in fraudulent trading bonds and Mr. Juerg Remund, head dealer at UBS Securities' New York operation, committed suicide after admitting his guilt.

Bombardier sales surge in quarter

By Robert Gibbons in Montreal

BOMBARDIER, the Canadian heavy transportation equipment and motor manufacturer, dramatically increased third-quarter sales by beginning deliveries for its CS1bn New York subway car contract.

The first 11-car train was delivered for testing to the New York Metropolitan Transportation Authority six weeks ahead of schedule.

Sales were also helped by larger deliveries of defence products and better volume in snowmobiles. The company's subsidiary in Austria supplies engines for snowmobiles.

For the latest quarter, Bombardier earned C\$2.8m (\$2.1m), or 51 cents a share, on sales of C\$165m.

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December 1984

INTL. COMPANIES & FINANCE

Clive Wolman on the effects of recent changes to Hong Kong law

Tax reform leads to HK\$13bn outflow

HONG KONG has lost an estimated HK\$13bn (\$1.4bn) in funds under management as a result of a tax change unveiled in last spring's Budget. Local businessmen claim that the move, which imposes a tax on offshore interest earnings by companies, has undermined the Colony's status as a major financial centre.

Their last hope of stopping or emasculating the reform is likely to be dashed next week when a report is due from a committee of Hong Kong's Legislative Council.

The change is an indication of the pressures on the Hong Kong Government to raise extra revenue. The Sino-British accord, which proposes a transfer of sovereignty to China in 1997, has reduced one of its major sources of income and is expected to lead to increasing public expenditure.

Hong Kong has no general income or profits tax. Until recently only limited categories of corporate income with their sources in Hong Kong have been subject to tax. The principle of not imposing tax on income generated outside Hong Kong, even if earned by a Hong Kong

resident, which is one of Hong Kong's attractions as a financial centre, has now been breached irreparably, say the critics of the tax change.

The first breach in fact occurred in 1978, when tax was imposed on interest earned on offshore deposits by financial institutions. But the drafting of the law created so much uncertainty that several hundred cases are awaiting a decision on appeal, and nearly HK\$3bn in taxes has been uncollected.

The extension of profits tax last spring to interest earned offshore by non-financial companies was designed to stop a variety of tax avoidance schemes by Hong Kong companies and to raise an extra HK\$350m in revenue each year.

"Why should those who can afford good advice escape paying tax, leaving the rest to pay?" asks Sir John Bremridge, Financial Secretary. "A Hong Kong company should not be able to avoid profits tax by keeping its money in New York."

Mr Ray Moore, the finance director of Jardine Matheson, has been leading the Chamber

of Commerce campaign against the change. "The money we have lost from here over the last few months will never come back," he says. "The treasurers of multi-nationals do not like uncertainty. They are moving to Cayman or Bermuda."

He agrees that, in practice, many companies will be able to avoid the new charge by converting their overseas deposits or capital gains, possibly by depositing it in a Channel Islands "roll-up" fund. But this will only serve as an excuse for extending the range of profits tax to dividend and business income, he says.

According to Mr Ian Harris, tax adviser to the Hongkong and Shanghai Banking Corporation, "I want trouble with its taxes, it will not come here. I'm proud of Hong Kong's role as a financial centre. But this has knocked it badly. In particular, the money management operations of multi-nationals are likely to move away from Hong Kong—or not come in the first place."

Mr Victor Ladd, the Inland

Revenue Commissioner, accepts that as much as HK\$13bn of funds managed through Hong Kong may have left since the Budget. A figure produced from a Chamber of Commerce survey. Professional and administrative fees paid for money management have also been lost. But, he says, the total of funds placed offshore but managed through Hong Kong comes to HK\$40bn to HK\$50bn.

"HK\$13bn may sound a lot of money," he says, "but in the context it is small and did not provide much employment."

His revenue forecasts assume two-thirds of the money escapes tax. He adds however: "There are no plans for expanding the ambit of the tax charge."

The opponents of the change have been focussing their hopes on the Monetary Affairs Committee, which is due to report next week to Hong Kong's Legislative and Executive Councils.

But on Monday Mr Bill Brown, chairman of the Committee, told the Financial Times that it will be recommending only a few minor changes, for example a proposal to exempt private investment companies

from the new charge. "The basic philosophy of the bill, to stop tax avoidance, has our support," he said.

In the longer term, further tax charges of this nature and more general tax increases are widely expected by the business community in order to stave off a widening government budget deficit.

More important, the democratisation of Hong Kong, in anticipation of the 1997 transfer of sovereignty, is expected to lead to a substantial increase in welfare programmes and public expenditure. This in turn could bring an end to Hong Kong's position as an area of low tax.

Sir John Bremridge says he hopes that strong economic growth over the next few years will provide the extra revenues needed without any increases in tax rates or new taxes. He rules out, in the immediate future, one widely touted proposal, the introduction of a Value Added Tax.

But the possibility remains of an extension in commodity taxes and a gradual increase in the rates of income and profits tax from their present levels of 17 and 18.5 per cent.

This announcement appears as a matter of record only

VOLVO

Introduction to the Bourse de Paris

On 5th December, 1984 the unrestricted A and unrestricted B shares in AB Volvo were admitted to the Cote Officielle of the Bourse de Paris.

Sponsors to the introduction

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December, 1984.

Bond futures market for Japan

BY YOKO SHIBATA IN TOKYO

THE BOND MARKET special committee of Japan's Securities Exchange Council, an advisory body to the finance ministers, has recommended the creation of a bond futures market in its final report submitted to the minister yesterday. On the basis of the report, the MoF is expected to revise the Securities Exchange Law so as to allow the bond futures market to begin within the Tokyo Stock Exchange by October 1985.

According to the final report, a bond futures market is much in demand in Japan to protect

investors from fluctuations in interest rates. Rates have become highly volatile reflecting the internationalisation of both the money and capital markets.

The council has recommended that trading on the new market be confined to institutional investors in standard long-term government bonds, and to direct participants in the market including not only brokers but also financial institutions who are presently dealing in government bonds.

The report said that investors

protection measures should include a limit on daily price fluctuations. Excessively speculative trading and price manoeuvring needed to be avoided in order to prevent the futures market's having an adverse effect on the spot market.

But institutional investors have urged the government to create the futures market to assist them with the burden of coping with the ever-swelling government bond total. The new market will help dealers limit risks on losses from a plunge in bond prices.

The amount of Government bonds that will be outstanding by the end of the year to March 1985 is estimated at ¥120,000bn (\$486.4bn). Any drop in bond prices incurs huge losses for major bondholders.

The Securities and Exchange Law currently limits membership of the Tokyo exchange to Securities Houses. The MoF's amendment to this law during the current Diet session would broaden this to "those authorised to engage in the securities business." Banks, however, would not be permitted to undertake broking business.

Bond futures trading is also being prompted by the possibility of greater interest rate fluctuations arising from liberalisation moves now under way. Interest rate liberalisation is expected to accelerate following the planned issue of short-term government bonds beginning in March 1985. These will be on top of the massive amount of long-term government bonds issued to cover the budget deficit. Against the likelihood of a mounting volume of government bonds outstanding and more volatile interest rate fluctuation, bondholders welcome futures trading to guard against the downside risks.

Sharp rise in profits at ICI Australia

By Lachlan Drummond in Sydney

ICI AUSTRALIA'S net earnings have risen to A\$64.7m (US\$55.3m) for the year to September 30. Improved sales volume has translated rapidly into an improved bottom line. Last year net profits totalled A\$24.07m.

Sales were 11.7 per cent higher at A\$1.48bn, against A\$1.33bn. The rise in turnover reflected a 10 per cent increase in volume for the year. Higher demand evident in the second half of the previous year flowed through into 1983-84 although some moderation was apparent in the closing months, said the company.

Second-half net earnings fell by A\$4m to A\$30m compared with that first-half total, but were still well up on the comparative 1982-83 figure of A\$23m.

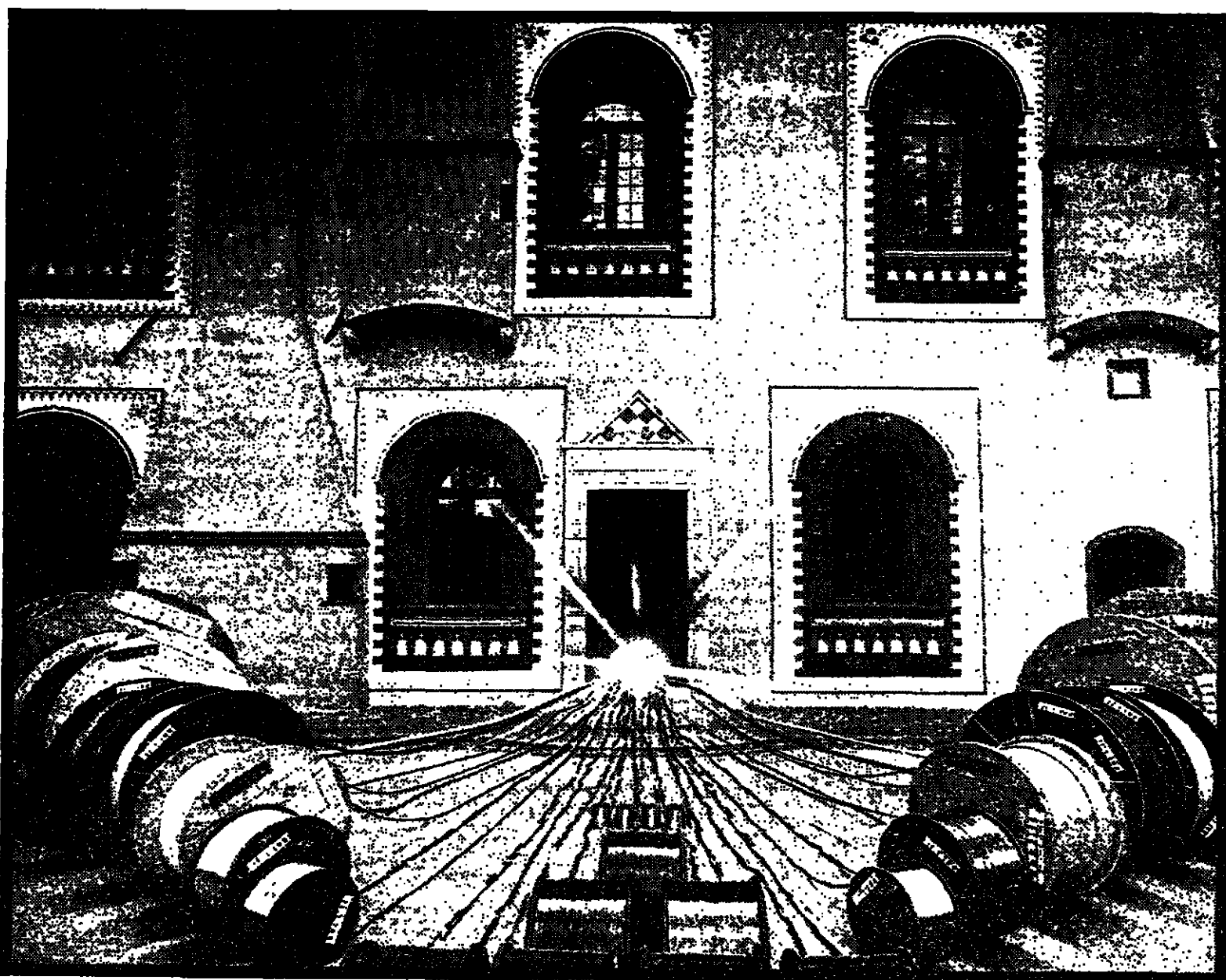
Selling prices of many of the company's products were held down by competition, particularly from imports, and price changes were generally below the level of inflation.

Sales of industrial and specialty chemicals were higher, but profits from this sector did not improve at the same rate, and while there was substantial improvement in plastics volume, profits are expected to remain inadequate until capacity is better used. A new gasoline plant opened in December continues to operate below capacity.

Better sales and improved operating performance helped explosives, pharmaceuticals, paints and animal health operations, while the currency devaluation knocked A\$6m off the New Zealand returns.

The latest result shows the benefit of investment allowances relating to the new gasoline plant and, reflecting this, pre-tax profits were ahead by a 78 per cent from A\$59.9m to A\$99.4m. The year's results were also helped by a drop in interest charges, from A\$30.5m to A\$12.7m. The final dividend of nine cents a share takes the total from 15 cents to 16 cents.

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In accordance with the provisions of the Agency Agreement between Bank of Tokyo (Curacao) Holding N.V., The Bank of Tokyo Ltd., and Citibank, N.A., dated December 8, 1981, notice is hereby given that the Rate of Interest has been fixed as 9 1/2% p.a. and that the interest payable on the relevant Interest Payment Date, June 12, 1985, against Coupon No. 7 will be US\$251.20.

December 12, 1984, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

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December 12, 1984, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

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Holders of Floating Rate Notes of the above issue are hereby notified that for the next interest period from December 12, 1984 to June 12, 1985 the following information is relevant:

1. Applicable interest rate: 10 1/2% per annum
2. Interest payable on next interest payment date: US\$508.72 per US\$10,000.00 nominal or US\$12,717.88 per US\$250,000.00 nominal
3. Next interest payment date: June 12, 1985

December 10, 1984

BA Asia Limited
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INTL. COMPANIES & FINANCE

Kevin Done on plans to stave off bankruptcy at a Swedish shipping line

Saleninvest plays out its hand

THE POKER game surrounding the future of Saleninvest, Sweden's biggest shipping company and the world's largest operator of refrigerated cargo vessels is fast approaching a climax.

With losses mounting rapidly the group is desperately in need of the SKr 1bn (\$113.4m) rescue package it proposed to its leading creditors at the beginning of November.

The main burden of any rescue will have to be borne by the Swedish state and Skandinaviska Enskilda Banken (SEB). Sweden's biggest commercial bank and Salen's house bank, but the Government is proving a reluctant participant.

Under the original rescue plan put forward by Saleninvest, the state which has guaranteed more than SKr 350m or around a third of the group's debt, would have contributed more than SKr 500m to the rescue, chiefly by transforming guarantees into loans on very soft terms. This would be treated as equity under Swedish accounting rules.

The state is playing tough, however. The Social Democratic

Government, which was returned to power two years ago after six years out of office has moved determinedly to cut the subsidies granted to ailing industries.

Instead of bailing out crisis sectors of industry it has concentrated on stimulating growth sectors and encouraging increased research and development. It has stated explicitly that bankruptcy is an acceptable form of industrial restructuring.

In the case of Saleninvest, the government argues that a bankruptcy would not cost the state much more than SKr 200m, and so is understood to have offered to underwrite no more than around SKr 150m of an eventual rescue. The banks are still arguing for at least SKr 265m, plus other possible assistance.

The government can hardly be lenient, however, having announced yesterday that it was not prepared to save the state-owned Uddevalla shipyard where 2,300 jobs will be lost.

Saleninvest has argued all along that in the case of a bankruptcy the state's losses would be far greater. The distress sale of its fleet would only further depress the already woe-

fully low level of second-hand values in the crisis-ridden world shipping market.

The government's negotiating tactics are increasing the pressure on the banks to make further substantial concessions. The position is particularly sensitive for SEB. Salen's house bank and by far its leading private creditor.

Mr Jacob Palmstierna, a joint managing director of SEB, has been in a privileged position to follow from the inside the development of Saleninvest's finances.

At the beginning of the crisis the bank laid its prestige on the line with a message to Saleninvest's main trading contacts maintaining that it was "of the opinion that a basis exists for a realisation of such a restructuring, based on a programme of measures presented by Saleninvest."

According to the latest outlines of the rescue package Salen's five main creditor banks, SEB, Bank of America, PKBanken, Svenska Handelsbanken, and Sparbankskaas Bank should contribute around SKr 375m in interest write-offs, although only SKr 350m has so far been agreed on. SEB's share alone would probably be SKr 150-200m, more than three times bigger than that of any other bank.

Around 15 smaller foreign creditors have been asked to contribute around SKr 150m, and as much as SKr 150m in new equity capital is supposed to come from the main shareholders, the Salen family, which directly or through a trust controls more than 80 per cent.

At the end of last week in a surprise move two small Stockholm investment banks, Gyllenhammar and Partners and STC Finans Holding and Consensus, a brokerage house, offered to guarantee a SKr 300m issue of new equity in Salen, but it is understood that the main creditors have reacted coolly to the proposal.

The various conditions that the investment bankers insist

THE SEVEN YEAR RECORD

	Revenue SKrbn	Operating Loss SKrbn
1977	20.1	244
1978	2.23	276
1979	2.9	22
1980	1.5	61
1981	4.6	64
1982	4.9	328
1983	5.3	344

* Profit † Before fleet disposals

must first be fulfilled by the company and its creditors are held to be unrealistic.

Even if the banks and the state do finally go along with a rescue package it is expected that Salen will also have to wring some concessions out of its main trading contacts, the many shipowners around the world in the Far East, Europe and North America, whose vessels are operated by Saleninvest.

If an orderly reconstruction is finally achieved, Saleninvest's management accepts that it will be a very different company.

Currently all the main operating divisions, reefers, dry cargo, tankers and drilling rigs are running-up operating losses. Saleninvest has now made operating losses for seven of the last 10 years, that is losses before ship sales and extraordinary capital gains of more than SKr 1.6bn.

The latest estimates for operating losses this year are in excess of SKr 800m, although asset sales will reduce this to around SKr 450m before tax and allocations to reserves.

It is a tribute to the group's financial strength that it has only now fallen into such dire straits. But its powers of resistance are weakening.

It is now dependent on the state and other creditors for survival, and on the gamble that they believe will lose more through a bankruptcy than a reconstruction.

OPERATING losses of Saleninvest are rising alarmingly. They are expected to exceed SKr 800m (\$90.7m) before ship and other asset sales this year according to new estimates given to the group's main creditors.

The Salen's board is due to hold a crucial meeting today to consider the results of a second control audit. If more than half of its SKr 150m equity has been exhausted it would have to call a shareholders' meeting, which could be the first step towards liquidation or bankruptcy.

Negotiations between the Swedish Government and the company's leading creditors, including Skandinaviska Enskilda Banken and Bank of America have failed so far

to reach agreement on a SKr 1bn rescue package. Around 15 foreign creditors were called to Stockholm on Monday for talks with the company and with SEB.

The foreign creditor group includes Bank of Tokyo, Paribas Asia, Chemical Bank, Midland Bank, Marine Midland, Hong Kong Shanghai Shipping, FNB of Maryland, FFI, UBS Finance, FPG and H. Clarkson.

The state has guaranteed around SKr 1.3bn of Salen's borrowings, while the banks have lent an additional estimated SKr 2.7bn. Of this SEB's accounts alone for some SKr 1.3bn.

Preussag continues to boost earnings

BY JOHN DAVIES IN FRANKFURT

PREUSSAG, the West German metals, energy and transport concern, has continued to boost parent-company earnings.

The Hanover-based concern said yesterday that third-quarter profit this year was considerably above that of the same period last year, although it gave no details.

Preussag indicated recently that this year's earnings would again enable it to pay a DM 8 dividend a share on its increased capital as well as to strengthen its reserves. The dividend decision will not be made, however, until well into the new year.

After an earnings setback in 1982, Preussag last year lifted parent-company profits by 13.5 per cent to DM 80m (\$25.8m), while the profits

of its domestic group rose 85.8 per cent to DM 114m.

In its latest interim report, Preussag said earnings this year were boosted by satisfactory zinc prices and higher oil revenues in terms of D-Marks because of the strong U.S. dollar.

The domestic group's sales revenue in the first nine months of this year reached DM 3.48bn, up 14 per cent on the same period last year. Sales of Preussag's domestic group make up nearly a third of the group's worldwide sales.

Sales revenue from metal activities rose 49.3 per cent to DM 134bn and coal revenue was up 10.9 per cent to DM 823m. Transport revenues were 15.9 per cent lower at DM 368m.

Phillips suit claims Pickens' bid 'illegal'

BY OUR NEW YORK STAFF

PHILLIPS Petroleum, the ninth biggest U.S. oil company, yesterday, as expected, sued Mr T. Boone

Pickens and his associates for "systematic and widespread violations" of federal securities laws in connection with their attempts to take over the company. The suit, filed in a U.S. district court in Delaware seeks injunctive relief and \$10m in damages.

Phillips alleges that Mesa Partners, Mr Pickens's partnership which is leading the fight for Phillips, and Mr Pickens himself have made misleading statements about their ability to pay the \$60 a share tender offer price to all shareholders. The Pickens group is planning a \$1.38bn tender offer for a 15 per cent stake in the company, but this

has been delayed because of legal difficulties.

The Phillips suit also accuses the Pickens group of failing to disclose plans to break up Phillips to finance the bid.

Earlier, in its first public comment since Mr Pickens and his partners announced their offer for 15 per cent of Phillips, Phillips's board did not comment on the offer.

Orsan/Celanese

IN yesterday's report it was incorrectly stated, due to a typographical error, that Orsan would have 10 per cent control of three Celanese subsidiaries, Harris, Moran and Cellprill. The correct figure is 100 per cent control.

All of these Securities have been sold. This announcement appears as a matter of record only.



U.S. \$150,000,000

Walt Disney Productions

12½% Notes Due 1987

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GOLDMAN SACHS INTERNATIONAL CORP.

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November 15, 1984

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SOCIETE GENERALE DE BANQUE S.A.

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Incorporated

November, 1984



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the Notes will carry an interest rate
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amount of US\$499.24 per US\$10,000 note,
payable on 7th June, 1985.

Listed on the Luxembourg Stock Exchange.
Bankers Trust Company, London
Fiscal Agent

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U.S. \$50,000,000 Floating Rate Notes Due 1979-1989

For the six months
11th December, 1984 to 11th June, 1985
the Notes will carry an
interest rate of 10% per annum
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All of these securities have been sold. This announcement appears as a matter of record only.

November, 1984



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F. EBERSTADT & CO., INC.

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U.S. \$150,000,000

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Guaranteed Floating Rate Notes due 1999



Unconditionally guaranteed by

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In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 12th December, 1984 to 12th June, 1985 the Notes will carry an Interest Rate of 9½% per annum. The interest amount payable on the relevant Interest Payment Date which will be 12th June, 1985 is U.S.\$502.40 for each Note of U.S. \$10,000.

Credit Suisse First Boston Limited
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"BANKING SYSTEMS" THE BANKER—JANUARY 1985

Each month The Banker publishes an editorial section on the technology and systems which affect wholesale and retail banking. In January 1985 there will be a report within this section entitled "Banking Systems" which will examine the latest hardware and software available in this market. The following articles will be included:

- ★ GENERAL INTRODUCTION — The growth of banking systems; move from mainframes to micros, etc.
- ★ HARDWARE — The new packages run on — IBM, Wang, Honeywell, NCR
- ★ ISRAEL — The development of banking systems software
- ★ "ORIGINAL" SOFTWARE — BIS/Arbat/Hoskyns
- ★ ITALIAN INTERNATIONAL BANK — A case study
- ★ U.S. — Hogan - Anacomp

Forthcoming surveys within the technology section include:

- MARCH: FOREX DEALING ROOMS
- MAY: FUTURES SYSTEMS
- SEPTEMBER: CORRESPONDENT BANKING SYSTEMS

For further details please contact:

The Marketing Director
THE BANKER
102 Clerkenwell Road, London EC1M 5SA
Tel: 01-251 5921 Telex: 23700

INTL. COMPANIES & FINANCE

BMW pursues high export sales while maintaining exclusive image

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

VEHICLE EXPORTS to the U.S. from West Germany this year are likely to be as much as 100,000 more than the 278,000 shipped in 1983. German manufacturers have been accused of diverting a large number of cars to the U.S. while there are fat profits to be made from selling them for dollars, riding high in the foreign exchange market.

But at Bayerische Motoren Werke, Dr. Eberhard von Koerber, the world sales director, says his company's 19 per cent projected jump in sales to the U.S. this year, from 33,000 cars to an estimated 75,000 is no more than in line with its corporate long-range plan.

BMW has been short of cars since May, when the German metal workers' strike brought production to a halt for over a month. As the company has no more spare production capacity, there has been no question of diverting cars to the U.S. while dealers in every one of 100 or so markets have been crying out for them.

Herr Eberhard von Koerber, BMW's chairman, says, that, by working through the normal holiday period in August, BMW caught up with some of the lost production. But it will still end 1984 with a shortfall of between 25,000 and 28,000 cars — and 1,000 to 2,000 motor cycles — compared with scheduled output.

BMW's net profit for 1984 is forecast to be higher than the DM 288m (\$93m) last year, but we missed an opportunity," Herr von Koerber adds.

Dr von Koerber points out that BMW's progress in sales volume terms is limited by lack of further capacity; ahead of the new DM 1bn car plant at Regensburg in Bavaria coming on stream in 1988.

Until that time the company is set to go through a period of "qualitative consolidation."

Therefore car shipments to the U.S. in 1985 are not to be much above those for this year. "We don't want to push too hard. We would prefer the 'pull' effect to keep our exclusivity value," says Dr von Koerber.

Neither are car prices to be boosted by the parent company to compensate for the lack of volume growth. But he points out that the wholly owned U.S.

subsidiary is responsible for setting retail prices in the U.S., not the German parent.

Herr von Koerber says it is ironic that BMW now faced accusations of "profiteering" in the U.S. when only three or four years ago the U.S. Federal Trade Commission investigated the company's car pricing policy because of allegations that it was "dumping" cars in the U.S.

The voluntary restriction on the shipment of Japanese cars to the U.S. had had the effect of lifting average car prices — of all makes — by about \$1,000 each compared with what prices would have been in an open and free market, he maintained.

Herr von Koerber respects the idea that BMW should set status, the distribution network, resale value and so on.

This is particularly true in the luxury car market. Our customers are mature enough to recognise those advantages."

BMW is now tackling the Japanese on their home territory with its own subsidiary in Tokyo, he adds. The German company now has several hundred people working in Japan. "So we are in a position to compare what the Japanese have in the pipeline with what we have."

BMW car sales in Japan rose 56 per cent in the first half of 1984, to 4,178. The numbers are small, but so are total imported car sales in Japan—only 20,238 in the first half. BMW now

"grey" import business, parallel with the official, is driving to the extent that 40 per cent of the BMW cars registered there this year will be unofficial imports.

Not only will they come through unofficial importers, but they will also fail to meet Japan's emission control regulations, the most stringent in the world. Their import is, however, according to Dr von Koerber, allowed by the Japanese Ministry of Trade and Industry as a measure of non-tariff protectionism, aimed at preventing official importers building up strong and profitable dealers networks in Japan.

Unofficial importers are charging about 10 per cent less than official BMW dealers, according to Dr von Koerber. The effect is to weaken the financial position of the official network and to make the BMW franchise in Japan less attractive.

Dr von Koerber admits that BMW's official prices are "too high" in Japan. The range sells from between ¥4.2m (about \$17,000) and ¥9.6m. This is a matter to be put right; not with a cut in prices, however, because that would disturb the BMW image. One method lies in offering finance at 5.5 per cent against the 15 to 18 per cent normal in the car business.

Dr von Koerber insists that BMW should be selling 30,000 cars a year in Japan rather than doing 6,000 or so. He predicts that the Japanese car market will gradually be liberalised, and that BMW ultimately will reach such a goal.

BMW's capital expenditure will continue to run at about DM 1bn a year, and this should all be financed from internal resources.

Herr von Koerber holds out little hope that BMW can spread some costs by way of joint ventures with other car manufacturers — a policy being widely advocated by some worried about the European industry's inability to generate enough cash for investment.

Five years ago, he reveals, BMW contemplated a joint venture with Jaguar of the UK, involving the German company taking a controlling interest. "But the British Government wanted Jaguar to remain British," so the deal fell through.



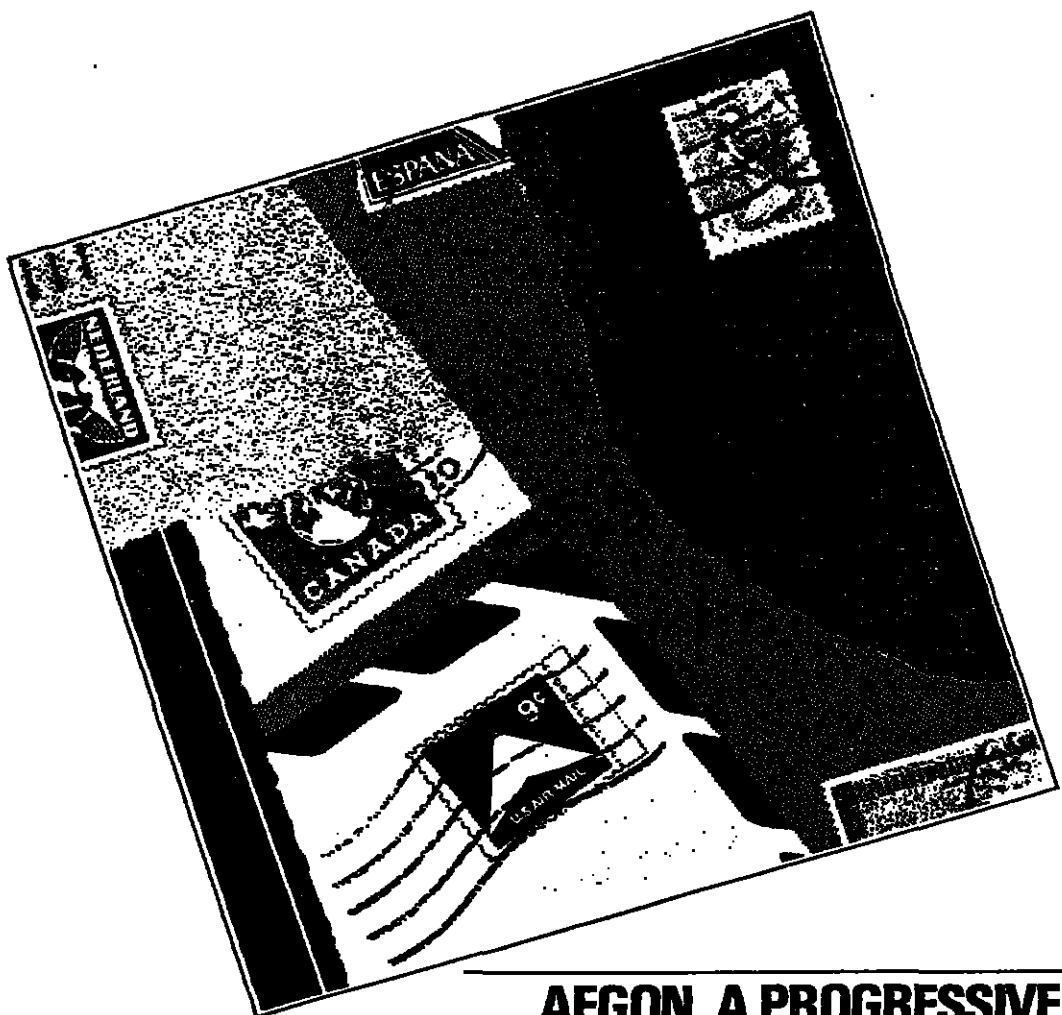
Herr Eberhard von Koerber (left) and Dr. Eberhard von Koerber

up an assembly plant in the U.S. To compensate for increased sales there, BMW is buying more from the U.S. — including air conditioning units, machine tools. "That's a better way to balance trade," he argues.

The fact that BMW could stamp its cars "Made in Germany" still meant a great deal in marketing terms. And he insists that BMW's reputation will protect it as the Japanese producers move up-market in an attempt to invade the niche for sports, luxury cars in which the German company has established itself.

Dr von Koerber argues: "Selling a car is not just a question of selling a good car at a good price. Many other things come into the calculation. It is a matter of reputation, appears as the biggest-selling name plate among the importers in Japan, but Volkswagen can also claim a first place, once it adds in the cars it sells with the Audi badge on them."

One of the major difficulties BMW faces in Japan is that the



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FE 12/12



Whitbread (U.S.) Holdings, Inc.

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has acquired

The Buckingham Corporation

from

Beatrice Companies, Inc.

We acted as financial adviser to Whitbread (U.S.) Holdings, Inc.

Goldman Sachs International Corp.

8th December 1984



Volvo North America Corporation

a wholly owned subsidiary of

AB Volvo

has acquired 17.8% of the Common Stock of

Hamilton Oil Corporation

We acted as financial adviser and
Goldman, Sachs & Co. acted as Dealer Manager
for Volvo North America Corporation in its tender offer.

Goldman Sachs International Corp.

8th December 1984



The Merchant Navy Officers Pension Fund

has acquired substantially all of the issued share capital of

Oil and Gas Production Limited

We acted as financial adviser to Oil and Gas Production Limited.

Goldman Sachs International Corp.

8th December 1984



Automated Security (Holdings) plc

has acquired 26.6% of the Common Stock of

Network Security Corporation

We acted as financial adviser to Automated Security (Holdings) plc.

Goldman Sachs International Corp.

8th December 1984



UK COMPANY NEWS

IC Gas taps Maureen for £12m

THE COMMENCEMENT of production from the Maureen oil field in September of last year has made a significant impact on Imperial Continental Gas Association's interim figures, which show an improvement of more than £1m.

The taxable surplus for the period to September 30 1984 was £11.98m, compared with a loss of £1.07m, but the directors point out that the midway result provides only limited guidance to the outcome for the year.

This is because the interim accounts include no contribution from Uzenz, Petrofina and Intercom, representing the major part of the group's investments in Belgium, and because of the influence of winter fuel consumption on the year's overall

performance. Pre-tax profit for the last full year was £50m, with income from allied companies contributing £7.26m.

Turnover for the half year—IC Gas has diversified interests in energy-related industries—rose by 29 per cent from £204.7m to £264.5m, mainly due to higher revenue from oil operations but also to increases in the CompAir Group and in Belgium. There was a small decrease in the Calor Group. Trading profit came out at £45.94m (£12.97m).

All divisions showed an improvement at the pre-tax level and income from associated companies increased slightly, from £3.09m to £3.4m. The taxable result was after a substantially higher net charge for interest at £11.52m against £3.68m.

In order to further reduce the disparity between interim and final dividends, the directors have declared a midway payment of 5.25p net per share (4p). The total last time came to 12.5p.

The tax charge for the half year was £3.04m (£761,000), and minorities accounted for £4.21m (£172,000). Earnings are quoted at 3.64p per share (1.55p loss).

● comment

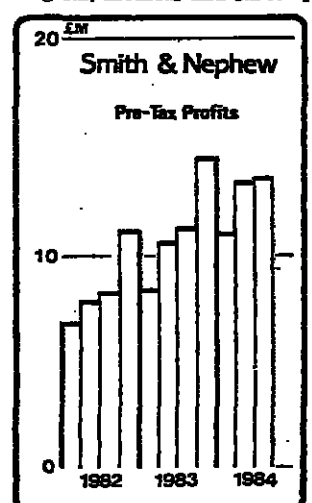
The onset of production from the Maureen field and the acquisition of a stake in Forties were chiefly responsible for an impressive turnaround at IC Gas. However, they have brought with them a highly taxed stream of earnings which has underlined the urgency of the group's

search for suitable exploration and development spending against which it can offset its petroleum revenue tax liabilities. CompAir is responding well to earlier rationalisation, but despite a revival in demand from industrial customers, the construction equipment arm's sales were low enough to keep divisional volumes below pre-1980 acquisition levels in real terms. Calor benefited from a 21 per cent advance in gas volumes, although that was offset by a 15 per cent slip in transport sales and a £201,000 translation loss on its dollar debts. At least £70m looks in reach for the group this year, leaving the shares, up 8p to 319p, on a prospective multiple of 10.4 after a 36 per cent tax charge, with the yield at 6.8 per cent.

Smith & Nephew 25% ahead at £38m

THIRD PERIOD taxable profits at Smith & Nephew Associated Companies rose by £2.37m to £13.44m on turnover ahead at £111.58m compared with £92.36m.

This left the total profit for the 40 weeks to October 6, 1984 ahead by 24.9 per cent at £37.58m against £29.08m. The company manufactures surgical, medical and sanitary



products, textiles and clothing, toiletries and plastics.

Turnover for the nine months was up by 14.6 per cent to £279.51m and generated operating profits of £35.93m, an increase of 22.8 per cent on last year's comparable £29.27m. Taxable profits were 25% ahead at £13.44m (£9.57m) cost of borrowings.

Earnings per share show a 23.5 per cent rise from an adjusted 6.21p to 7.79p, after a £12.97m (£10.3m) tax charge. Minority interests accounted for £14,000 (£15,000).

The company has completed the acquisition of the outstanding part of Smith & Nephew Iberica S.A., Barcelona, and the purchase of 100% of the shares in Berkeley Group, specialist house-builder, has turned in a profit of £966,000 on turnover of £7.57m for the six months to October 31 1984.

The interim report provides no comparable figures. In recent years, says Mr J. D. Farrer, the chairman, the usual trend of house sales has been that about two-thirds of unit sales come in the second half. This year's results are likely to reflect a more balanced sales pattern.

In the last full year, taxable profits reached £1.53m on sales of £11.99m, with a £1.83m contribution from commercial development sales. The midway turnover was derived exclusively from residential building.

The group enjoyed a "particularly good market" for its homes in the half-year, says the chairman, despite the significant increase in interest rates at the time of the flotation.

Shareholders are to receive a maiden interim dividend of 1.2p net per share, with a total of 3.6p forecast in the placing prospectus. The payout will account for £38,405 after dividends waived by directors totalling £77,755. Earnings per share are stated at 5.1p for the half-year.

FULCRUM INVESTMENT TRUST P.L.C.
Net asset value (unaudited) as at 30th November, 1984
Income Shares: 41.08p
Capital Shares: 5.97p

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NOTICE OF REDEMPTION TO HOLDERS OF EUROPEAN COAL AND STEEL COMMUNITY
US\$40,000,000—11½ per cent Notes 1988

Notice is hereby given that, pursuant to the provisions of the Notes of the above-mentioned issue, Citibank (Luxembourg) S.A., as principal paying agent, has drawn by lot, for redemption on January 15, 1985 at 100 per cent of the principal amount thereof through operation of the sinking fund, US\$5,070,000 principal amount of said 11½ per cent Notes due January 15, 1988, as follows:

Bonds ending with digits:
1-06-09-46-60-136-148-277-407-915—and bond number 2578. The Notes specified above will become due and payable in US\$ at the offices of Citibank (Luxembourg) S.A., Citibank N.A. New York, Citibank N.A. London, Citibank N.A. Brussels, Citibank N.A. Singapore, Citibank N.A. Hong Kong, and after January 15, 1985, interest on the above-mentioned Notes will cease to accrue.

Notes should be surrendered for payment together with all unexpired coupons appertaining thereto falling within the face value of the missing unexpired coupons will be deducted from the principal amount.

The aggregate principal amount of notes remaining outstanding after January 15, 1985, will be US\$35,000,000.

Citibank (Luxembourg) S.A.
Principal Paying Agent

Reduced demand hits Meyer but interim increased to 1.8p

DESPITE REPORTING a reduction in first-half profits from £16.92m to £16.08m, the board of Meyer International is raising the net interim dividend by 0.15p to 1.8p per 25p share. Mr Ronald Groves, the chairman, reiterates that the full year result should be similar to the previous year's £32.74m.

Turnover for the six months to September 30 1984 rose slightly from £279.77m to £284.08m. The group has interests in forest products, manufacturing and timber and builders' merchandising. At the trading level, profits were down from £19.39m to £18.28m.

The chairman reports that during the first half the workload of that part of the construction industry in which Meyer is principally engaged, relating to housing in all forms, has been marginally less than for the same period in the previous year.

Accordingly, a lower demand for group products led to somewhat more competitive conditions and in the circumstances, he says, the slightly reduced trading profit may be regarded as satisfactory, particularly in view of costs arising from the continuing change in the shape of the business.

Borrowings continued to fall, giving a lower net interest charge of £2.55m (£2.48m). Profits on sales of tangible assets were lower at £325,000 (£295,000) and related companies' contribution was £18,000 (£255,000).

After tax of £6.94m (£6.68m) and extraordinary credits of £273,000 (£167,000) the attributable balance dropped from £10.4m to £9.51m. Earnings per share fell from 10.63p to 9.99p.

● comment
The market's first reaction to Meyer International's results sent the shares down from 121p to 114p on pre-tax profits £200,000 lower than last year's. But the company's reassuring hint of full-year profits similar to 1983-84's £32.7m pushed the price back to 120p. Changing hands on a prospective multiple of about six, Meyer looks undervalued. Admittedly, the building cycle is now in its downswing and unlikely to recover strongly until 1986. But the price does not take full account of Meyer's efforts to reduce net debt, down to £22m, control stock, and to build up its merchandising and manufacturing businesses. Also it is rationalising its overseas operations at a cost of about £1m, taken in these figures above the line. These measures mean that Meyer should ride through the trough of the cycle much better than in the past and be far better placed to take advantage of the next upswing. In profit terms, while 1985-86 is unlikely to show much advance on this year, it could make considerably more there- after. The discount to others in the sector is too large.

AB Engineering in loss but recovery under way

FOLLOWING LOSSES in all its three operating divisions, Associated British Engineering incurred a pre-tax deficit of £915,000 for the six months to September 30 1984, as against a £294,000 profit last time. However, the company expects to trade at around break-even in the second half and return to profit in 1985.

For the previous full year, the company suffered a pre-tax loss of £258,000 (£1,020m profit) and omitted the final dividend. The loss is not a reflection of the second half.

Group turnover rose from £16.23m to £16.71m. Operating losses totalled £494,000, compared with £719,000 profits. The deficit (surplus) was split as to: distribution £209,000 (£338,000); electrical engineering £288,000 (£295,000) and diesel power engineering £197,000 (£289,000).

The directors report that the distribution division had a very disappointing first half, but this was partly a reflection of action taken to redress margin problems. The result was also exaggerated by an exceptional pattern of sales in the Middle East. The division however, will return to profitability in the second half.

Losses per 12p share are stated as 3.83p (1.82p earnings).

After tax of £6.94m (£6.68m) and extraordinary credits of £273,000 (£167,000) the attributable balance dropped from £10.4m to £9.51m. Earnings per share fell from 10.63p to 9.99p.

● comment

The market's first reaction to Meyer International's results sent the shares down from 121p to 114p on pre-tax profits £200,000 lower than last year's. But the company's reassuring hint of full-year profits similar to 1983-84's £32.7m pushed the price back to 120p. Changing hands on a prospective multiple of about six, Meyer looks undervalued. Admittedly, the building cycle is now in its downswing and unlikely to recover strongly until 1986. But the price does not take full account of Meyer's efforts to reduce net debt, down to £22m, control stock, and to build up its merchandising and manufacturing businesses. Also it is rationalising its overseas operations at a cost of about £1m, taken in these figures above the line. These measures mean that Meyer should ride through the trough of the cycle much better than in the past and be far better placed to take advantage of the next upswing. In profit terms, while 1985-86 is unlikely to show much advance on this year, it could make considerably more there- after. The discount to others in the sector is too large.

Accordingly, a lower demand for group products led to somewhat more competitive conditions and in the circumstances, he says, the slightly reduced trading profit may be regarded as satisfactory, particularly in view of costs arising from the continuing change in the shape of the business.

Borrowings continued to fall, giving a lower net interest charge of £2.55m (£2.48m). Profits on sales of tangible assets were lower at £325,000 (£295,000) and related companies' contribution was £18,000 (£255,000).

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● comment

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AB Engineering in loss but recovery under way

FOLLOWING LOSSES in all its three operating divisions, Associated British Engineering incurred a pre-tax deficit of £915,000 for the six months to September 30 1984, as against a £294,000 profit last time. However, the company expects to trade at around break-even in the second half and return to profit in 1985.

For the previous full year, the company suffered a pre-tax loss of £258,000 (£1,020m profit) and omitted the final dividend. The loss is not a reflection of the second half.

Group turnover rose from £16.23m to £16.71m. Operating losses totalled £494,000, compared with £719,000 profits. The deficit (surplus) was split as to: distribution £209,000 (£338,000); electrical engineering £288,000 (£295,000) and diesel power engineering £197,000 (£289,000).

The directors report that the distribution division had a very disappointing first half, but this was partly a reflection of action taken to redress margin problems. The result was also exaggerated by an exceptional pattern of sales in the Middle East. The division however, will return to profitability in the second half.

Losses per 12p share are stated as 3.83p (1.82p earnings).

Lake & Elliot £0.4m in the black

Lake & Elliot, maker of steel castings and valves, swung round from a £1.28m loss to a pre-tax profit of £0.43m in the year to September 30 1984. Although there has been a healthy improvement in the group's financial situation, the board considers it prudent to delay the decision to resume dividends until next year. The last payment was a 1p net interim for 1981-82.

With the exception of one subsidiary, all group operating companies improved pre-tax results compared with 1983-84. The directors say the group's overall trading performance, particularly in the second half, has been encouraging.

Turnover for the year fell from £20.77m to £18.62m. However, despite the unfavourable climate of the markets in which the group's various subsidiaries trade, sales have shown an upward trend over the past few months.

Relatively short order books make long term forecasting difficult, the directors state, but recent progress should be maintained.

The order book remained static in the first half of the year under review, but in the second half there was an increase of 19 per cent.

The directors report that as exemplified by a dramatic reduction in borrowings, there has been an improvement in the group's financial position. The company will now be able to enter into capital projects to implement long term strategy and to finance an expansion of turnover.

Gross profits slipped from £4.1m to £3.17m. Pre-tax figures were after interest payable of £365,000 (£343,000), redundancy costs of £241,000 (£492,000) and other operating expenses totalling £3.13m (£4.88m).

Tax charge was £3,000 (£3,000 credit) and stated earnings per 25p share came out at 4.3p (12.8p loss). There was also an extraordinary credit of £217,000 (£3.44m debit).

Centreway Trust

Financial services and industrial products group Centreway Trust incurred pre-tax losses of £22,000 for the first half of 1984, against £57,000 profits for the three months to the end of June 1983. Turnover came to £1.4m against £5.48m.

Strong tea prices aid McLeod Russel

STRONG GROWTH in earnings has been achieved in the 18 months ended September 30 1984 by the McLeod Russel group of plantation, property and manufacturing companies, while its profit before tax came to £12.02m. This goes against the reported £7.51m for the 12 months to March 31 1984, and £4.94m for the year 1982-83.

The final dividend is 4.5p for a net total of 11.5p over the period, an increase of 1p on an annual basis, and there is to be a further scrip issue, this time of 1-for-3.

Chairman Mr John Guthrie says the new year has started well. "With tea and coffee prices remaining high, barring any natural disasters, we look forward to the future with considerable confidence."

In India the price of tea has substantially increased, the group's 40 per cent share in Kenya produced a profit of 2.35m, (1.11m previous year), with tea giving a good account of itself, while the share from the associate was £92,000 (£675,000).

Joseph Mason, the UK paint manufacturing business, showed profits of £2.1m (£61,000), Arthur Edge, drop forgings, encountered weak prices and strong competition and finished with a profit of £154,000 (£145,000).

After tax £8.74m (£4.33m) and minorities £387,000 (£45,000), net profit is £4.9m (£1.07m). There are extraordinary charges of £2.41m (credit £735,000) being mainly full provision against loss on the interest in a retail shopping centre at Bayview, Houston following bank foreclosure on the property. Earnings are shown as 69.93p (9.97p) per share.

McCarthy & Stone seeks £17m

BY STEFAN WAGSTYL

McCarthy & Stone, a pioneer of sheltered housing for the elderly, is asking shareholders for £16.7m to fund its expansion plans, with a rights issue of convertible unsecured loan stock.

As well as proposing to start 3,000 homes in 1984-85, against 1,200 last year, the company is investing in a new venture—a chain of nursing homes for those too infirm to live on their own.

McCarthy also announced pre-tax profits up nearly 86 per cent to £8.8m for the year to the end of August, on turnover increased 65 per cent to £21.6m.

Annual dividend of 1.6p net, makes 2.18p for the year, adjusted for scrip issue, against 1.75p total last year.

The company sold 737 sheltered homes, up from 492. In the first three months of the current year, McCarthy sold 162 homes, against 195, but a further 310 sales are in train, against 190.

The rights issue is the second in a year. Last December, the company raised £12.1m in a one-for-four issue. Now, shareholders are being offered 7 per cent con-

vertible unsecured loan stock 1981/2004 on the basis of 22 nominal for every five ordinary shares held. Each £100 of stock will be convertible into 43 shares, an effective conversion price of 232.56p. Yesterday the shares closed down 10p at 210p.

The company's co-founders Mr John McCarthy, the chairman, and Mr William Stone, a director, are not taking up their rights, so the issue will eventually reduce their combined holdings to 48 per cent of the equity.

McCarthy says it wants to maintain its position as the leading constructor of sheltered housing for the elderly. Its investment in nursing homes will begin with two sites, on the seaford in Bexhill, Sussex, and at Upton Manor, in the Wirral. Another four developments could be underway by the end of 1985.

So far, the company has built homes, albeit with a warden and communal rooms, for elderly people able to care for themselves. In the new venture, residents will receive domestic help,

including meals, and where necessary, nursing care.

● comment

Running nursing homes is a very different business from building housing, albeit for the elderly. McCarthy and Stone's plans are a fairly radical extension of a successful formula, but one which deserves shareholders' support. First, while the company remains the acknowledged leader in the lucrative construction of sheltered housing, the big groups are eyeing its margins enviously. McCarthy is right to diversify before the opposition catches in. Secondly, the company has prepared carefully for providing a wider range of services for the elderly. Finally, the core construction business is to continue growing as strongly as ever, spreading from its South Coast origins to other parts of the country. The shares then merit their premium rating. Assuming current year profits of £12.5m pre-tax and a 40 per cent tax charge they change hands on a multiple of 12.5, fully diluted.

Business is buoyant for Standard Life

Standard Life Assurance, Scotland's largest life company, reported buoyant new life and pensions business for the 12 months to November 15, 1984.

Despite the loss of Life Assurance Premium Relief (LAPR) in this year's Budget, new annual premiums in the UK rose 12 per cent from £74.6m to £83.7m, while single premiums advanced nearly 50 per cent from £74.5m to £108.4m.

The company's mortgage related business showed a drop of only 7 per cent in new annual premiums to £49.3m, even though 1983 results were boosted by the effects of MIRAS. New annual premiums on normal endowment and other life business remained unchanged at £7.5m.

The company's main success story lay in the field of individual

pension contracts. Self-employed pension annual premiums more than doubled to £15m, while single premiums climbed 90 per cent to £23.7m. Executive pensions were somewhat less buoyant, new annual premiums rising 40 per cent to £3.5m and single premiums by a third to £7.5m.

Group life and pensions business showed a 14 per cent growth in total premium income to £237.8m, with 256 new insured schemes being set up—including 68 with profit money purchase, 60 final salary controlled funding and 86 group life.

Unit-linked business continued to grow, with new annual premiums up nearly 90 per cent to £3.4m, but single premiums up only 4 per cent to £48.6m.

New life and pensions business was buoyant in both the Irish Republic and Canada.

Crantech was formed to manu-

facture and market the Polar Robot, a microprocessor-controlled robot specifically designed to apply adhesives, liquid gaskets, sealants and other similar products, but with a reprogrammable ability to perform other industrial functions.

Private placing for Crantech

Mathercourt Securities is placing up to 141,000 ordinary shares of 10p each at 75p per share in Crantech Robotics Industrial Systems under a business expansion scheme.

Crantech was formed to manu-

facture and market the Polar Robot, a microprocessor-controlled robot specifically designed to apply adhesives, liquid gaskets, sealants and other similar products, but with a reprogrammable ability to perform other industrial functions.

Interim Results show strong profits growth

* Marked improvement in profit performance at the half year due chiefly to significant impact of higher oil revenues, notably from the Maureen field.

* Results of the Calor, CompAir and Oil Operations Groups all showed an advance at the pre-tax level. Income from associated companies also increased.

* Interim dividend increase of over 30% (from 4p to 5.25p) in line with the Board's policy of reducing disparity between mid-term and final payments.

(All figures in £000's)	Half year to 30.9.84 (unaudited)	Half year to 30.9.83 (unaudited)	Year to 31.3.84 (audited)
Turnover	264,495	204,704	546,043
Trading profit	45,937	12,967	84,173
Depreciation	(26,199)	(12,057)	(36,552)
Income from allied companies	—	7,259	7,259
Share of profits of associates	3,398	3,085	11,542
Income from general investments	658	618	1,014
Interest (net)	(11,616)	(5,679)	(17,334)
Profit/(Loss) before tax	11,978	(1,066)	50,002
Tax	(3,037)	(751)	(7,849)
Profit/(Loss) after tax	8,941	(1,817)	42,153
Minority interests	(4,205)	(172)	(7,512)
Profit/(Loss) attributable	4,736	(1,989)	34,641

Figures for the half year provide limited guidance to the outcome of the year as they include no contribution from important elements of the Group's Belgian investments, and because of the influence of winter fuel consumption on the year's overall performance.

IC Gas Group has diversified interests in energy-related industries comprising:
Calor Group—sale and distribution of Calor Gas and appliances.
CompAir Group—manufacture and supply of compressed air equipment.
Oil Operations Group—gas and oil exploration and production.
Belgian Group—investments in electricity and gas industries and in Petrofina S.A.

IC Gas

For a copy of the full Interim Statement, write to:
Imperial Continental Gas Association
14 Moorfields Highwalk
London EC2Y 9BS

McLeod Russel

Summary of Results for the 18 month period ended 30th September 1984

	1984	1983
	£000's	£000's
Turnover	40,621	59,760
Profit after taxation	4,896	1,067
Profit after extraordinary items	2,490	1,802
Dividends paid and proposed per share	11.5p	6.67p(u)
Earnings per share	69.93p	9.97p(u)
Earnings per share adjusted to a 12 month basis	46.62p	—

(1) Adjusted for the 1983 bonus issue.

HIGHLIGHTS FROM THE REVIEW OF THE CHAIRMAN, JOHN GUTHRIE

- * Strong growth in earnings
- * Proposed increase in ordinary dividend of 15%
- * Bonus issue proposed of one new share for every three shares held
- * Future viewed with considerable confidence

Copies of the Report and Accounts are available on application from The Secretary, McLeod Russel P.L.C. Victoria House, Vernon Place, London WC1B 4DH.

THIS YEAR DEWE ROGERSON ARE MAKING DONATIONS TO CHARITIES IN LIEU OF SENDING CHRISTMAS CARDS. WE EXTEND TO ALL OUR FRIENDS BEST WISHES FOR THE SEASON

DEWE ROGERSON LIMITED—CORPORATE AND FINANCIAL COMMUNICATIONS

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.

DECEMBER 1984

U.S. \$400,000,000

The Chase Manhattan Corporation

(Incorporated in the State of Delaware)



Floating Rate Subordinated Notes Due 2009

Credit Suisse First Boston Limited

Chase Manhattan Capital Markets Group
Chase Manhattan Limited

Arab Banking Corporation (ABC)

BankAmerica Capital Markets Group

Bank of Tokyo International Limited

Bank of Yokohama (Europe) S.A.

Banque Bruxelles Lambert S.A.

Banque Indosuez

Banque Paribas

Barclays Bank Group

County Bank Limited

Crédit Agricole

Crédit Commercial de France

Crédit Lyonnais

Creditanstalt-Bankverein

Dai-ichi Kangyo International Limited

Dresdner Bank Aktiengesellschaft

Fuji International Finance Limited

Genossenschaftliche Zentralbank AG
ViennaGirozentrale und Bank der österreichischen Sparkassen
Aktiengesellschaft

IBJ International Limited

Kidder, Peabody International Limited

LTCB International Limited

Mitsubishi Finance International Limited

Mitsui Trust Bank (Europe) S.A.

Morgan Guaranty Ltd

The National Bank of Kuwait S.A.K.

The National Commercial Bank (Saudi Arabia)

Nippon Credit International (HK) Ltd

Nomura International Limited

Orion Royal Bank Limited

PK Christiania Bank (UK) Limited

Prudential-Bache
Securities

Saitama Bank (Europe) S.A.

Standard Chartered Merchant Bank

Sumitomo Finance International

Svenska Handelsbanken Group

Swiss Bank Corporation International Limited

The Taiyo Kobe Bank (Luxembourg) S.A.

Westdeutsche Landesbank Girozentrale

These securities have been sold outside the United States of America and Japan.
This announcement appears as a matter of record only.

NEW ISSUE

11th December, 1984

TRW Inc.

(Incorporated with limited liability in the State of Ohio, U.S.A.)

¥15,000,000,000

7 per cent. Bonds due 11th December, 1994

Issue price 100 per cent.

Nomura International Limited

Morgan Guaranty Ltd

Smith Barney, Harris Upham & Co.
Incorporated

Sumitomo Finance International

Algemene Bank Nederland N.V.

Banque Nationale de Paris

Commerzbank Aktiengesellschaft

Crédit Lyonnais

Daiwa Europe Limited

Goldman Sachs International Corp.

Mitsui Finance International Limited

The Nikko Securities Co., (Europe) Ltd.

Salomon Brothers International Limited

Sumitomo Trust International Limited

The Taiyo Kobe Bank (Luxembourg) S.A.

Union Bank of Switzerland (Securities) Limited

Yamaichi International (Europe) Limited

Bank of Tokyo International Limited

Barclays Bank Group

Crédit Commercial de France

Credit Suisse First Boston Limited

Dresdner Bank Aktiengesellschaft

IBJ International Limited

Morgan Stanley International

N. M. Rothschild & Sons Limited

Sanwa International Limited

Swiss Bank Corporation International Limited

Toyo Trust International Limited

S. G. Warburg & Co. Ltd.

UK COMPANY NEWS

McCorquodale lifts profit to £8m

MAJOR achievements for the McCorquodale group in the year ended September 30 1984 were further profit growth—an 11 per cent rise to £5.1m before tax, the establishment of a substantial publication and magazine business, and the continued upgrading of productive capacity by investment in new technology, reports the chairman Mr Alastair McCorquodale in the preliminary statement.

As for the future he has considerable confidence, and believes that the sizeable amounts invested recently or earmarked for capital expenditure, in development, restructuring the group and in acquisitions will prove to be very sound. The final dividend for 1983-84 is 3.4p for a net total of 5.4p, against an adjusted 5p.

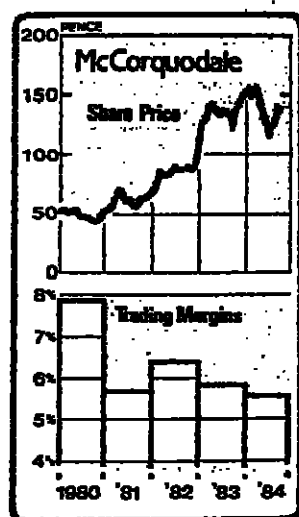
Sales in the year totalled £122.55m, an increase of 10 per cent, from which a trading profit of £10m was earned, against £9.1m. The UK contribution was up from some £5.4m to £5.8m and the overseas from £3.7m to £4.2m.

Restructuring costs have been heavy and have been charged as extraordinary items. In particular the directors have reassessed the current and future costs associated with the major restructuring exercise in the UK cheque printing business, and have decided to make a provision now of £1.3m against the future costs which they know will be incurred "in this fundamental strategic and technological change." Accordingly they have now charged a total of £2.2m, before tax relief, in respect of those costs.

Mr McCorquodale says the UK security printing business has come through a difficult year with reasonable success. In every other sector of the group, substantial improvements have been made as the benefits of previous reorganisations, high capital expenditure and an upturn in trading conditions generally have begun to bear fruit.

At September 30, total group debt less cash and short term investments and deposits amounted to £18.7m, representing 43 per cent of the share capital and reserves. During the year a total of £12.6m was spent on new fixed assets.

The chairman says the year ended on a very strong note and order books were in many sectors at record levels. The coming year for the UK cheque printing business will be a particularly important and demanding period.



and associated companies are poised to advance strongly in the year ahead.

comment

McCorquodale's 11 per cent rise in full year taxable profits does not on the face of it look exciting, but it represents enough of a recovery from the depressed first half to lift the share price by 18p to 155p. The group has adjusted more easily than expected to the change in clearing banks' cheque book printing requirements from batch to 24-hour ordering. Security printing volumes slipped slightly during the transition, but should resume a 3-5 per cent growth in the current year, while margins should be assisted by the arrival in 1985 of a new generation of cheque production machines. The book and publication companies have been kept busy in a buoyant market, with a first time four-month contribution from Varnicoat adding £200,000 or so to group profits. A 15 per cent improvement in book, publications and packaging orders plus further recovery from security printing points to current year profits of around £9m pre-tax. That puts the shares on an undemanding prospective multiple of 10.7 after a 35 per cent tax charge.

COMPANY NEWS IN BRIEF

Taxable profits of Plaxtons (GB), coachbuilder, dropped from £2.92m to £1.96m for the year to September 30, 1984, on a lower turnover of £31.33m, against £32.6m.

The company engaged in the reorganisation of its activities and the development of senior management. This together with a comprehensive product range, enables the future to be viewed with confidence.

Tax took £798,000 (£1.29m) and earnings per share fell from a restated 13.7p to 10p, but the dividend total is effectively unchanged at 4.5p net with a same-again final of 3p.

Pre-tax profits of £65,000 are reported by Armlage and Rhodes for the half-year to September 30 1984, compared with losses of £8,000 in the corresponding period last year.

Turnover of the group—its principal activities are the manufacture, finishing and sale of furnishing fabrics—was down slightly from £4.51m to £4.47m.

The summer months are traditionally difficult in all the group's operations, and the trend has been compounded this year by the effect of the miners' strike, the continuing high levels of unemployment and the UK's economic uncertainties. Despite this however, the momentum of profitable operations continues.

There is an interim dividend of 1p. The company's shares are traded on the over-the-counter market.

A six-fold improvement in pre-tax profits is reported by E. J. Baldwin, clay and concrete manufacturer, with figures up from £23,000 to £192,000 in the year to September 30 1984. There is again no dividend.

Turnover rose from £2.16m to £2.35m, and tax was £36,000 compared with £5,000. There was an extraordinary income of £88,000 this time. Stated earnings per 10p share were 2.53p against 0.64p.

An increase in pre-tax profits from £1.19m to £1.44m has been shown by N. Brown Investments for the 26 weeks to September 1 1984. Turnover of this Manchester-based mail order business rose from £17.93m for the comparable 27 weeks to £21.1m. The directors expect the year as a whole to "give cause for satisfaction."

Earnings per 20p share were shown as 6.82p (5.22p) and the net interim dividend is lifted from 2.5p to 3p.

The William Jacks rights issue has been accepted in respect of 4.69m shares, totalling 86.74 per cent of the issue.

The balance of 717,178 shares will be taken up by the underwriters.

The interest rate for this week's issue of local authority bonds is 10½ per cent, up ½ of a percentage point from last week and compares with 9½ per cent a year ago. The bonds are issued at par and are redeemable on December 19 1989.

A full list of issues will be published in tomorrow's edition.

Initial benefits of the foundry reorganisation and a 35 per cent increase in turnover to £240m have helped Parkfield Group, the USM maker of high duty iron castings, to a profit of £110,500 in the 26 weeks ended October 27 1984, and interim dividends are being resumed with a payment of 0.8p net.

The cover for this dividend is lower than that which the directors would normally recommend. But they have taken account of second half which should show appreciably better results and the fact that cash flow is beginning to improve—"we have now eliminated net debt and are building meaningful cash balances," they say.

Parkfield has not paid a dividend for the last two years when it has been in loss on each occasion. For 1983-84 it was £64,706 after being £97,700 at the halfway mark.

For the half year to end-September 1984 Smith White worth achieved pre-tax profits of £130,639, against losses of £26,728, on turnover ahead at £24.2m compared with £27,054.

The chairman of this textile machinery manufacturers expects a "satisfactory outcome" for the year as a whole. There is no interim dividend.

After preference dividends absorbing an unchanged £1.181m and tax taking a same again £506,000, retained profit stood at £129,153 against losses of £28,416. Net earnings per 5p share were stated as 3.22p (0.71p loss).

Steel processor Frederick Cooper is raising its dividend from 1.65p to 1.77p net for the year ended July 31 1984, with a final of 1.24p. The profit showed some improvement, from £423,651 to £482,870, subject to tax £8,205 (£48,470).

There are extraordinary debits of £153,835 (£278,293) to leave the attributable balance at £290,830 (£96,928). Earnings are shown to be 5.68p (4.93p). The extraordinary charge represents deferred tax adjustments arising out of the Budget 228,500, less ACT previously written off £134,835.

Alphameric, a USM stock engaged in both the design and manufacture of custom-made computer peripherals, increased taxable profits from £239,000 to £344,000 in the six months to end-September 1984.

The result was achieved on turnover of £2.45m (£2.21m) and was struck after virtually unchanged interest charges of £37,000 (£36,000). Tax was £148,000 (£12,000). Earnings per 5p share are stated as 1.54p (1.25p)—in line with the prospectus, there is no interim dividend.

Dura Mill, the Lancashire-based textiles concern, plans to raise £228,000 net of expenses by way of a rights issue, and to use the proceeds to develop and expand the merchandising side of its activities.

Shareholders are to be offered 480,000 new ordinary shares of 2.5p each at a price of 80p per share, on the basis of one new share for every five now held. The issue is being underwritten by Corporate Financial Services, the group's ultimate holding company, without charge.

The directors say that they also intend to use part of the proceeds to reduce the company's existing bank borrowings.

The tender offer by Firstland Oil and Gas to purchase 82,500 ordinary shares in Fishermans Petroleum at a maximum of 65p each will close at 8.30 pm on January 15 1985. Firstland does not intend to make a final offer for Fishermans' Ordinary. Firstland owns 8,650 shares (2.77 per cent).

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any securities.

BALTIC PLC

(Registered in England under the Companies Act 1948 to 1981 No. 1449565)

Authorised	SHARE CAPITAL	Issued and Fully Paid
£1,000,000	Ordinary Shares of 5p each	£573,025

A resolution to change the name of the Company from Baltic Leasing Group PLC to Baltic PLC was approved at the Annual General Meeting held on 10th December, 1984.

Application has been made to the Council of The Stock Exchange for the whole of the issued share capital of Baltic PLC, formerly dealt in in the Unlisted Securities Market, to

be admitted to the Official List. It is expected that dealings will commence on 17th December, 1984.

Particulars relating to Baltic PLC are available through Exel Statistical Services Limited and may be obtained during the usual business hours on any weekday (Saturdays and Bank Holidays excepted) up to and including 31st December, 1984 from:

Samuel Montagu & Co. Limited
114 Old Broad Street, London EC2P 2HY
and
Laing & Cruickshank
Piercy House, 7 Copthall Avenue, London EC2R 7BE

BALTIC PLC, 1 GREAT CUMBERLAND PLACE, LONDON W1H 7AL. TELEPHONE: 01-402 3427

This advertisement is issued in compliance with the regulations of the Council of The Stock Exchange.

McCarthy & Stone plc

(Registered in England No. 1146644)

Rights Issue of £16,666,600 nominal 7 per cent. Convertible Unsecured Loan Stock 1999/2004

The above mentioned Loan Stock has been admitted to the Official List by the Council of The Stock Exchange. Particulars of the Loan Stock are available in the Exel Statistical Services and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 4th January, 1985 from:—

County Bank Limited,
11 Old Broad Street,
London EC2N 1BB

de Zoete & Bevan,
25 Finsbury Circus,
London EC2M 7EE

12th December, 1984

FINANCIAL TIMES SURVEY

Singapore

In 25 years of independence, the island-city has prospered under its "old guard". Younger leaders are now coming forward to tackle new problems of a maturing economy.

A coming of age

By Chris Sherwell

AFTER a grand state exhibition, extended national festivities, and an exultant media campaign, Singaporeans are about to conclude a feast of patriotic self-congratulation with an election returning their government to power.

The celebrations commemorate 25 years of self-rule, during which the tiny island state has prospered beyond its wildest dreams. The election will see Mr Lee Kuan Yew, who has been Prime Minister from the start in 1959, confirmed as one of the world's longest-serving elected leaders.

If Singapore is coming of age, it is doing so at a vital moment. The country's "old guard" leaders are standing aside, and the economy is showing the onset of maturity. Singapore society is changing, and regional uncertainties persist. Above all, Mr Lee is planning to bow out.

The future promises to be as exciting as the past, and the question arises whether solid foundations have been laid, in spite of the government's warnings against complacency, and its acute sense of the country's vulnerability, the record of success prompts confidence rather than concern.

The past 25 years have involved battles with communists and communists, "confrontation" with Indonesia over an ultimately abortive fusion with Malaysia, and the slow sub-

mergence of ethnic, racial and religious divisions beneath an emergent Singaporean national identity.

Apart from securing the country's survival, the past 25 years have also seen the end of unemployment, bad housing and illiteracy. Singapore has exploited its location on trade routes by creating an efficient infrastructure of airport, seaport and telecommunications links, and offering a business environment which has attracted huge foreign investment.

Weakened

The country's 2.5m people enjoy a per capita income on a par with the Italians. Their currency is one of the strongest in the world, and the country's reserves are higher than the official U.S.\$10bn. The government's benevolent strong-arm paternalism has provided stability and continuity, and Mr Lee has become an unchallenged philosophical figure. None of this has been achieved without cost. Old community ties have weakened, the pursuit of material wealth has become almost obsessive, and power has become over-centralised. There is concern about alienation of the young, the government's domination of the economy along with the multinational, and the ineffectiveness of the political opposition.

Some of this may be reflected in the December 22 election, and greatest attention will focus on the size of the vote against the ruling People's Action Party,

whose unofficial campaign has been building for more than 12 months. But while the outcome of the election is not in doubt, circumstances are changing in Singapore as time marches on.

Most significantly, Mr Lee, has indicated he will retire as Prime Minister by the time he is 65 in four years. Dr Goh Keng Swee, the First Deputy Prime Minister, and the inspiration behind the country's economic growth, is stepping down now, and Mr Simathambay Rajaratnam, the other Deputy Prime Minister, is expected to leave politics now.

Other "old guard" leaders are also standing aside, and the party is including a total of 26 new, mostly young, candidates for the 79 seats being contested. The succession question is thus more pertinent than ever, and took on an intriguing dimension with the decision of Mr Lee's 22-year-old elder son, Brig Gen Lee Hsien Loong, to resign from the army and go into politics.

Clever, capable and amiable, Gen Lee is expected to take on a junior ministership and jostle with the so-called "second generation" leaders: Mr Goh Chok Tong, Defence Minister; Dr Tony Tan, Finance and Trade; and Mr Ong Teng Cheong, head of the trade union movement.

These men, all in their 40s, are well-established, competent and self-assured. But they are said to lack the appetite for power and remain untested in a crisis.

Two constitutional reforms may help a little, although both

have proved controversial. One change adds three "non-constituencies" seats to parliament, to be allotted to the three best losers in the event of a clean sweep by the People's Action Party. The idea reflects Mr Lee's worries since a by-election loss in 1981 ended 13 years of one-party parliaments. But the opposition may not take them up.

The other reform, not yet framed, will create a directly-elected president. The official aim is to prevent a rash cabinet dipping irresponsibly into Singapore's reserves. But Mr Lee has indicated he might be interested in the job, which may mean he will not bow out of politics. It could also affect the balance of power.

In economic terms the election could hardly have been better timed. Real growth in gross domestic product is likely to touch 8 per cent this year after last year's better-than-expected 7.9 per cent. Heavy counter-cyclical government spending, mostly in the construction sector, has carried the country through the Western recession, and the U.S. recovery has boosted growth for 15 months.

But external factors continue to determine Singapore's economic performance. The prospective U.S. slowdown will hit manufacturing and especially the rapidly-developing electronics sector. The outlook for the oil refining industry, which still dominates manufacturing,

remains gloomy, although capacity utilisation has been better than hoped. Singapore is the world's third largest refining centre. Singapore's financial sector, a big contributor to overall growth, has also had a relatively quiet year. The island state is one of the world's largest offshore banking centres, and the size of the Asian dollar market — the regional element of the world-wide Eurodollar market — reached a record of almost US\$128bn in September.

But it is not clear where future growth of this sector will come from. Financial futures offers one possibility, but the new exchange which opened in September and is

CONTENTS

Politics: passing of the old guard Profile: Lee Hsien Loong—rising star	Page 2
Defence: raising the cost of aggression Economy: rule of the muscular Keynesians	Page 3
Banking: tight control protects stability Futures: new markets swing into action Cashless Society: strides in automation	Page 4
Stock Market: year of falling prices Profile: Goh Keng Swee—architect of a miracle	Page 5
High-tech: becoming an overworked phrase Property: warnings of more crashes	Page 6
Tourism: taxes and recession take toll Manpower: rethink of growth targets	Page 7
Business Guide: basic information and addresses Leisure: limits for the long-stayer	Page 8

linked to Chicago has had a slow start because the markets have been less than volatile. To attract more fund management, another source of growth, Singapore must compete more aggressively with Hong Kong.

But this runs up against domestic priorities, particularly a determination not to allow the "internationalisation" of the Singapore dollar.

Manpower

The picture has also changed in the important construction sector. While public sector construction continues apace because of the housing programme and the mass rapid transit metro project, private sector activity has contracted sharply as the property market has weakened. Singapore is suffering a glut of office, commercial, retail, factory, warehouse, hotel and private residential space.

Although tourism has picked up slightly after last year's 3.5 per cent fall in the number of visitors, retailers are still complaining and hotel occupancy rates and tariffs have fallen. The stock market, reflecting all these trends, has drifted downwards over the past year, and it is not clear where the corporate sector should turn for new opportunities.

Generally, Singapore's economic strategy is based on the fact that it has a single resource—limited, quality manpower—and cannot compete directly in mass production with more populous neighbours. Manpower is therefore being freed through widespread automation, to be trained in turn to attract sophisticated "high-tech" industry. The government's high-wage policy of the past few

years has been designed to spur this.

By the 1990s, the country wants to be an international centre offering financial, computer, information, consultancy and other professional services to the whole region. By that time, too, it wants to have ended its dependency on unskilled foreign workers.

The chances of all this happening are difficult to gauge. The Government is acknowledging that it will have to postpone its 1991 phase-out target for foreign workers. Mr Lee has admitted that Singapore should not expect to repeat the sort of double-digit growth rates of the past, and has spoken of 4 to 8 per cent growth in the coming years.

The country as a whole, however, has never seemed more secure internationally; and its relations with neighbours have rarely been on a better footing. Singapore continues to beef up its armed forces and is embarking on an ambitious civil defence programme, but it has no desire to provoke its neighbours. It would prefer to see co-operation grow faster within the non-Communist Association of South-East Asian Nations (Asean), which embraces Singapore, Malaysia, Indonesia, the Philippines, Thailand and Brunei.

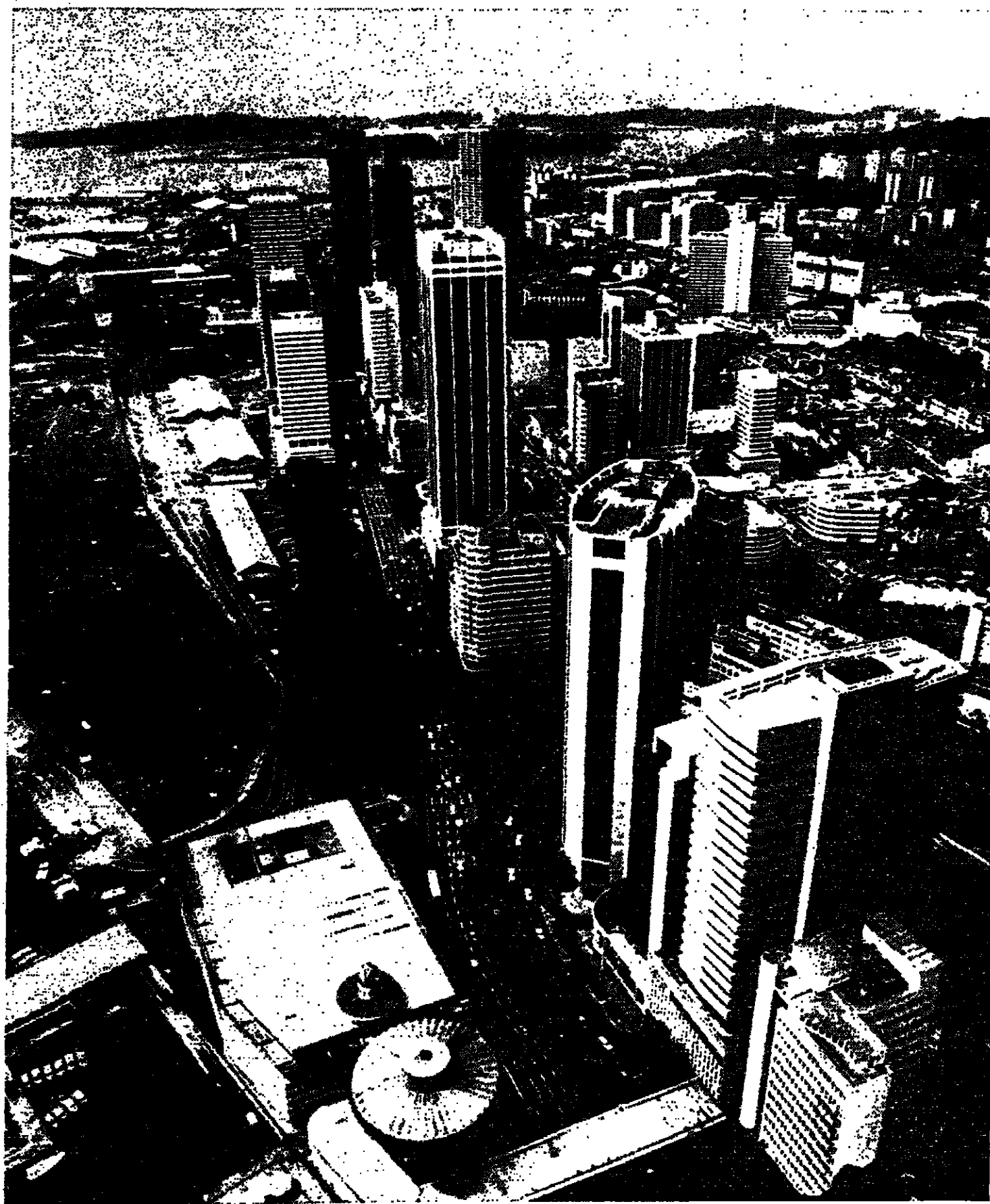
Singapore continues to look far ahead as it plots its survival and growth, while maintaining its traditional cautious stance of expecting the worst and hoping for the best. While many find the country's political climate too suffocating and the society too regulated, they cannot deny the country's success.

For a city state which is a virtual anachronism, the first 25 years have astounded almost everybody.



Lee Kuan Yew, an enduring leader who has overseen the modernisation of Singapore

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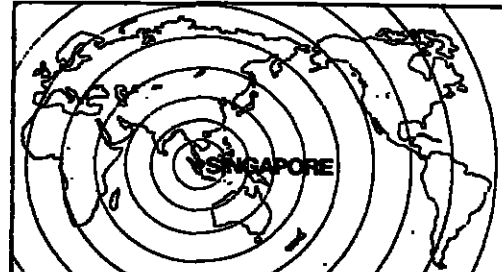
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The country that used to be the world's third largest port has moved into second place.

In retrospect, Sir Stamford Raffles was not only a man of vision, but of tremendous business acumen.

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A success which helped prompt the prognosis of the independent Economist Intelligence Unit that Singapore looks set to have the highest growth rate of any country in the world over the period 1981-86.

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A tribute to the port's labour relations and computerised cargo handling systems, aided by ease of access and fewer customs hold-ups in an area of generally expensive tariffs.

Singapore's shipping traffic remains heavy, despite the current weakened economies of industrialised nations.

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Profile of Excellence

Following in father's footsteps

Profile

Lee Hsien Loong

FEW POLITICAL questions excite more speculation in Singapore than the issue of who will succeed Mr Lee Kuan Yew as Prime Minister. Few individuals have attracted more interest as a potential leader than Brig Gen Lee Hsien Loong, the Prime Minister's 32-year-old elder son.

He was tipped for bigger things long before his decision this year to leave the army and stand for the ruling party in the forthcoming election. But news of his move set Singapore alight, and in recent weeks the broader public have had their first glimpse of him in action and make their own judgments.

Most people who have seen and met him are impressed by his charm and his talent. Few doubt that he will have any trouble winning his seat in the new Teck Ghee constituency and continue an illustrious career. In the view of one analyst, Mr Lee Hsien Loong could be the man for his times, just as his father was the man for his.

The Prime Minister scoffs at suggestions that he is trying to create a dynasty. "I don't need to seek fulfillment vicariously," he says. His son "has the attributes" for leadership, but also "the disadvantages of being my son," he says. It would always be said that he was favoured, and he would always be measured against his father.

To some people, Mr Lee Hsien Loong is proof of his father's belief that bright parents produce bright children. It is said that he could speak English, Malay, Mandarin and Russian by his teens and was interested in everything from music to the advanced sciences.

After enlisting for national service in 1971, he was awarded a Singapore Armed Forces scholarship which took him to Cambridge, his father's old stomping ground. He took a first in mathematics and a distinction in a diploma in computer science.

In 1978 he did a senior army course at Fort Leavenworth, Kansas, and took a master's degree in public administration at Harvard the following year.

In spite of his time abroad, he advanced rapidly in the army. He rose to the number two position of Chief of Staff (general staff) and Director

of Joint Operations and Plans, and finished as a Brigadier General—the youngest general in the country's history. After his resignation in August, he was made political secretary to Mr Goh Chok Tong, Minister of Defence, one of the established "second generation" leaders.

Mr Lee likes to swim, jog and read for relaxation and retains an interest in computers. He has a hearty sense of humour that makes him, in one acquaintance's view, as much the son of his mother as his father.

But he has also suffered a deep personal loss, for his wife, a Malaysian Chinese girl he met at Cambridge, died in 1982 after their second child was born.

Although he started making occasional public speeches some time ago, Mr Lee won wide public attention in early 1983 when he directed the helicopter rescue of 13 people trapped in a sun-bleached cable car above Singapore's docks.

He was never expected to stay in the army all his life, but it was thought he might learn the ropes of government and administration through a civil service post before standing for office. With the move directly into politics, he is likely to be



Lee Hsien Loong: could be the man for his times.

made a junior minister in the new government.

Of his chances of becoming Prime Minister, his father is quite clear: he must first win election, then prove he is equal to a ministerial job and then command a parliamentary majority.

"He's got some three strong men older than him with more experience and already entrenched. He'll find his level."

Chris Sherwell

Ruling party hopes for clean sweep in watershed election

Passing of the old guard

Politics

IT IS election time in Singapore. Polling day will be December 22 and the formal campaign has only just begun. But the push by the ruling People's Action Party to rally support started a year ago and has built up steadily since.

A general election is not due until the end of next year, but most recent elections have been held a year early. By the end of last month ministerial and official time was spent on a pre-Christmas poll, at a time of bonuses and buoyant sentiment.

A PAP victory is not in doubt. It holds 74 of the 75 seats, and has won every election since self-rule began in 1959. But ministers describe this as a watershed election because it will see the passing of the "old guard" leadership, new faces in the Cabinet and a fresh generation of MPs.

Mr Lee Kuan Yew will, of course, remain utterly in charge as Prime Minister and the established "second generation" figures—Mr Goh Chok Tong, the Defence Minister, Mr Tony Tan, Finance Minister, Mr Ong Teng Cheong, union chief—will consolidate their positions further.

But some dramatic changes are in train. Mr Lee has indicated that he will stay on for only one more term—though he is an obvious candidate to be the country's president later, and will find it difficult to relinquish power.

Dr Goh Keng Swee, First Deputy Prime Minister and the architect of the country's economic miracle, is stepping down and says emphatically that he will not be president. Mr Sinnathamby Rajaratnam, Second Deputy Prime Minister, plans not to stay on a full term. Other "old guard" figures have already stepped aside in the party hierarchy.

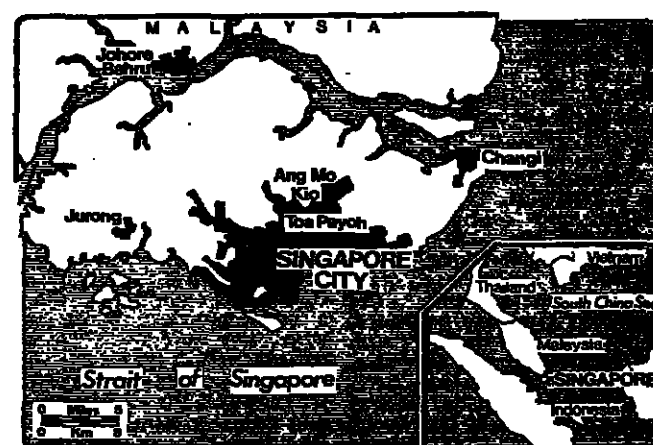
The potential effect of this non-PAP vote has been dissipated by fragmentation of the opposition.

One of the most interesting newcomers is Brig-Gen Lee Hsien Loong, the 32-year-old elder son of Prime Minister Lee. He has impressed so many people that he is tipped as possible future leader.

Other new faces brought in as parliamentary candidates in the PAP's so-called "self renewal" process, have attracted criticism from MPs for their lack of experience. Some of this is sour grapes from those giving way and, as one senior minister admits, several of those selected in the past have been a "bitter disappointment."

The PAP has made almost all the running in the build-up to the election, with ministerial "walkabouts," regular unveilings of new batches of candidates (26 in all), widely publicised "dialogue sessions" and the celebrations of 25 years' self-rule.

Indeed, Mr Goh Chok Tong, acknowledging last month that there would be no manifesto, said people merely had to look at the National Exhibition. Most of the younger ministers expect a clean sweep of the 75 seats at stake this year. This would restore the position lost in the sensational Anson by-election of 1981. Then Mr J. B. Jeyaratnam, a lawyer, of the Workers' Party beat the PAP candidate. He became the parliament's lone opposition member—the first since 1968 and an indication of how closely this small country is managed



and of the Government's broad support.

As interesting as the distribution of seats will be the size of the non-PAP vote. In the past a solid 20 to 25 per cent of the electorate has voted against the PAP, reflecting ethnic and religious differences and the strengths of individual candidates rather than special issues.

The potential effect of this non-PAP vote has been dissipated by the chronic fragmentation of the opposition parties, the most important of which are the Workers' Party, the Singapore Democratic League, the Barisan Socialists and the United People's Front.

These parties remain at odds, and even if they agree not to contest the same seats, they lack dynamic leaders and convincing alternative policies.

This year more than most, however, these parties do have some issues to test the PAP, which is why their performance will be worth watching. One issue already raised, is a proposal to increase the age limit at which individuals can withdraw their savings from the Central Provident Fund, a compulsory savings scheme to which both employers and employees contribute.

The proposal would affect most Singaporeans' pockets and the opposition has attacked it as a breach of faith. The government has postponed for two years a decision whether to raise the age limit from 55 to 60 or 65. Other changes in the way savings are withdrawn seem inevitable, so this issue is not likely to vanish.

Singaporeans have also been encouraged to graduate from government housing to private housing, a year-old policy directed at maintaining the quality of the country's talent pool.

For graduate mothers the government has announced tax breaks and preferential access to good schools for their children. It has also helped bring single people together in a vast match-making exercise and offered down payments on housing to less educated mothers who undergo sterilisation.

As for other issues, opposition parties have sought to capitalise on a decision to raise levies paid by employers of foreign maids and, less successfully, on the merger of the country's two newspaper groups and the Hawkeye reconnaissance aircraft.

Ironically, however, both the specific and more general grievances about Singapore's less-than-bracing political climate have been most incisively and effectively articulated by Mr Tan Chin Chye, a prominent senior member of the PAP for 26 years before stepping down four years ago. He is unhappy about practically everything: economic prospects, the weakness of parliament, the education system, a lack of creativity and the atmosphere of intimidation and over-regulation.

His main complaint is against centralisation of power in

Singapore. He points to the control of the media, the strangeness of the bureaucracy, the tight control of the financial sector and the restructuring of the labour movement.

He is also sceptical about the two major reforms unveiled this year—the creation of non-constituency MPs and the plan for an elected president.

Three opposition party politicians are supposed to take up the non-constituency seats as best losers if the PAP wins a clean sweep in the election. The number will be lower if opposition politicians win any seats in their own right, and they could cause a minor sensation if they choose not to take them up.

The aim is to prevent a future government bringing the country to its knees by dipping into reserves.

When the change was announced in mid-year, the opposition parties called the seats second class because the occupants would not be allowed to vote on no-confidence motions, supply bills or constitutional amendments. But Mr Lee was against proportional representation as an alternative because he believes it would be destabilising in a community with

abiding ethnic and religious divisions.

That he thought the move necessary at all was a direct result of Mr Jeyaratnam's victory in Anson. Mr Lee hopes the reform will give PAP members of parliament "sparring partners" in parliament and, more significantly, will teach Singaporeans the true costs of being represented by non-PAP politicians.

The plan for the presidency will take effect only after the election. The aim is to prevent a future Singapore government bringing the country to its knees by dipping into its huge reserves and going on a spending spree. One of the president's tasks would be to prevent this and his direct election would give him the necessary authority.

Mr Lee has insisted that he doesn't want to upset the executive powers of the Prime Minister and would like to establish this by seeing in the new system himself as premier. But Mr Tan says the reforms will change the whole structure of government, and few doubt that Mr Lee would soon become president — and a highly authoritative one — if he was to give up the premiership before he is 65 in four years.

All this underlines why the size of the non-PAP vote in the election will be of great significance. Greatest attention will focus on the younger voters, who have never experienced the political struggles of the early independence years. Some 75 per cent of Singapore's population is under 40, and 40 per cent are aged 20-40.

If the opposition vote stretches about 30 per cent, PAP insiders reluctantly acknowledge that the party will have suffered a setback. But the corollary is equally significant: if the opposition parties fail to improve their standing, it may be necessary to revise judgments about the Singapore voter.

It could mean that the younger set is unworried by a lack of liberalism and sees the same national interests as its battle-hardened elders. That would be a remarkable development.

Chris Sherwell

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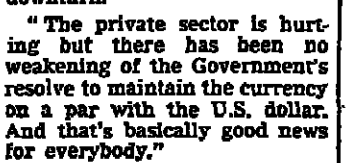
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Singapore 4

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Banking

IN THE emerging hierarchy of international financial centres, Singapore is no New York, London or Tokyo. But nor is it a Basle or a Zurich. Under the strong hand of the Monetary Authority, the island state's powerful quasi-central bank, it aims to be something in between.

The position is neatly summed up by an analyst: "The authorities want to see real banks here doing real business—only it must be Singapore business. That's the rub, because it makes paying the rent difficult when things go off the boil."

Collapse

International bankers are finding life more difficult than a couple of years ago. The Asian market—the Asian element of the world-wide Eurodollar market—has been expanding less rapidly. And even in the fast-growing East and South East Asian regions, lending has subsided.

Singapore-based bankers must also cope with a local environment unlike the big centres or the tax-haven name-plate ones. It is an environment highly regulated by super-cautious authorities who don't wish to see Singapore swamped by international banking forces beyond their control.

"Yes, there is prudence, maybe even an excess of it," a leading Chinese banker acknowledges. "But can you blame the authorities? This isn't London, which can survive a Johnson Matthey, or New York, which can cope with a Continental Illinois, without anyone saying either is finished as a financial centre."

"The MAS [Monetary Authority] believes that a major collapse here would be the end, and it designs its rules to make sure this doesn't happen."

A foreign merchant banker says: "The role model here is now Zurich, not Tokyo. Keeping the currency strong and the banking rules tight are vital." The director of a foreign commercial bank is equally straightforward: "What Singapore has to offer is that it is safe, organised and modern."

So while liberalisation in Tokyo and Sydney and the settlement of Hong Kong's future pose challenges to most bankers, Singapore has established an important, if secondary, international niche for itself already.

The most important feature of this is Singapore's role as a regional funding centre — "a net lender, gathering funds from the area and putting them to work" in the words of an international banking manager. The start of trading on Singapore's financial futures exchange is seen as another

example of how Singapore can use its favourable location.

Relations with the MAS is a subject on which all bankers in Singapore have strong opinions in private. The authority has plenty of supporters who back most of its measures, arguing that they are designed to promote the financial community's best interests. But it also has detractors, who find it overbearing and schoolmarmish.

With studied understatement, one foreign commercial banker described his bank's relationship in brutally simple terms. "Our relationship with the MAS is correct," he says. "You will note that I did not say cordial."

Until October there was broad agreement among bankers that relations had been improving—not least because the MAS has been conscious of the impression it was creating at home and abroad. But the question resurfaced with a vengeance in October when merchant bank Jardine Fleming, a joint venture between Jardine Matheson of Hong Kong and Robert Fleming of London, was expelled from Singapore.

The MAS, in an uncharacteristically lengthy statement explaining its extraordinary action, charged that Jardine Fleming had "failed to meet the high standards of professional competence and care expected of a merchant bank."

Jardine Fleming has denied all the specific charges but has apparently decided that appealing against the decision is pointless.

Amid the noise over the affair, it soon became clear that Jardine Fleming was paying chiefly for its role in the controversial takeover of Straits Steamship by Keppel Shipyard, a Government-controlled corporation. The takeover valued Straits at close to \$500m, and it turned out to be vastly overpriced.

Auger

It is difficult to understand why main local institutions were so much in the dark about the true state of Steamer. The display of anger against Jardine Fleming and certain individuals at Keppel may have more to do with the involvement in the takeover of key members of Singapore's political and financial establishment, rather than

any wish to nail those responsible for a poor decision.

The longer-term significance of the expulsion was that it appeared to place still greater responsibilities on merchant banks when they advised their clients in takeovers and mergers. As Jardine Fleming withdrew from the Keppel deal after only a four-week involvement and never received a fee, this may be a matter requiring further clarification.

The publication of secret documents by the MAS has upset many bankers not involved in the affair. One says it was a "very serious breach of the confidentiality the MAS is rightly so keen to uphold." Another argues that the affair was "massive overkill" by the MAS and had done more harm than good.

Inevitably the awesome powers of the MAS have come in for criticism, a matter already the subject for public discussion following the passage during the year of three pieces of legislation affecting the financial sector. Two tighten the conditions under which banks and finance companies can lend or be taken over; the third extended the powers of the MAS.

It would be wrong to conclude from this controversy over the regulatory atmosphere that a bearish view of Singapore is gaining ground among established bankers. The public relations failures of the MAS, aside, opinion remains that the island state has plenty going for it as an international or regional financial centre.

But where it goes from here is still a subject of speculation, and could hinge on how the MAS operates following the retirement from politics of Dr. Goh Keng Swee, the First Deputy Prime Minister and chairman of the MAS.

Mr Richard Hu, managing director of the MAS and a former head of the Shell group of companies in Singapore, is expected to take over after standing for a seat in the forthcoming general election. And as a prominent Chinese banker said, of the authority, quoting an old proverb, "fear not government, fear only those who govern."

Terry Povey

Merchant Banks Operations (\$\$bn)

	Consolidated		Domestic		1984	
	1982	1983	1982	1983	1984	1984
Total assets	22.0	23.6	21.9	2.7	3.4	3.9
Loans and advances	11.3	12.5	12.8	1.5	2.1	2.1
Net interbank borrowings	8.8	9.7	9.7	-0.4	-0.08	-0.7
Capital plus Reserves	1.4	1.6	2.1	1.0	1.1	1.7

* First half. † Non-bank customers

Source: MAS

Flurry on a quiet day
in the Eurodollar pit

Futures

JUST AFTER 4 pm, the atmosphere on the Singapore International Monetary Exchange (Simex) was decidedly nervy. By 4.30 the London markets will be staffing: it is time to close uncertain positions or open new ones in the expectation of making a quick gain as the two markets run in tandem for 30 minutes before Simex closes.

In the Eurodollar pit a U.S. floor trader has been executing a sell order most of the day. "Chicago handed me this baby when they were going to bed, but I think I'm selling a bit cheap," he says.

On the dot of 4.30 the first prices on trades from London came on the monitor. It is 8.30 am in London and the exchange there is setting the pace in its trading. The U.S. trader finds that his instinct on prices was correct: "I've been scalped. Still it's nice to see the locals [independent Singaporean traders] have learned the game so fast."

Apart from that flurry, life had been fairly quiet on that late October day. In the Gold futures pit there had been almost no movement in prices and hence little business. Even the attempts of a couple of traders to get some activity going in the third decimal place failed.

Gold was Simex's only contract when it opened in July. It was a minimum down payment (margin) on a lot of \$1,600 and lots are of 100 troy ounces, worth about \$33,000.

In its first four months gold averaged just over 700 contracts a trading day—but October saw only just over half the volume of September.

Things were also quiet in the D-mark contract—lot size DM 125,000 (about \$40,300) with a margin requirement of \$1,500. This had started in September and in its first two months seen some 600 trades daily.

It was in the Eurodollar time-deposit contract, which also

started in September, that most interest was focused. Pre-election speculation on what would happen to interest rates following a Reagan win in the U.S. was intense and was making the markets volatile.

The lot size here is \$1m and the margin only \$1,000—very attractive for the speculative trader. In the Eurodollar contract's first two months an average of just under 6,700 lots a month had been traded, worth \$6.7bn. A yen-dollar contract—lot size ¥12.5bn about \$50,500—was added from November 7. It is likely that the number of contracts will stay at four for some time.

"We want to see how these first four work out before going any further," Mr Ang Swi Tian, Simex general manager, says. However, Ms Elizabeth Sam, of Monnaie House, says some thought has been given to possible new contracts and the favourite would appear to be the index on the Tokyo Stock Exchange.

"I've been scalped. But it's nice to see the locals have learned the game so fast."

This would require negotiations with the Japanese authorities over proprietary rights, periods of calculation of the index, etc. But the fact that Hong Kong has decided to go ahead with a futures contract based on its rather erratic Hang Seng index might provide a spur for more rapid movement in Singapore.

The unique feature of Simex is the mutual offset arrangement with the International Monetary Market (IMM), the financial futures division of the Chicago Mercantile Exchange. This shows the Asian trader to day-trade in Simex during working hours of the region, establish a position in Simex and liquidate it in IMM and vice versa, and to hold a position in the IMM and

liquidate it on the same exchange.

Institutions represented in both markets can carry on dealing in the same positions. At the start of November there were 31 clearing members and 32 non-clearing, each holding three of the \$550,000 exchange seats. About 20 to 30 per cent of trades are done under the to Mr Ang.

Are there plans to link with the other main financial futures market, Liffe in London? There are no discussions on this at the moment, Mr Ang said. "Our arrangement with Chicago is going through a testing phase which may last three or four years. Under the agreement with Chicago, there has to be a complete review after five years."

One of the surprising things about Simex is that it, as at all. Many in the banking community can be grudging in their criticisms of the Monetary Authority (MAS), Singapore's financial overlord. But few have anything but praise for the authority's role in allowing the development of futures trading—especially as it went against the grain for some running the regulatory body. Like many more-traditional bankers, they are deeply suspicious of such markets.

However, the position of the MAS has had to be clarified for one of its senior officials, Mr Ng Kok Song, who is also chairman of the Simex board. The authority wrote a letter to the exchange's board stating that it "had not dealt and would not deal on Simex, to avoid misconceptions of a possible conflict of interest."

This decision was "made to ensure that Simex users would be in no doubt that the MAS interest in Simex was purely regulatory."

It is likely that at some point the authority will come forward with legislation to govern financial futures. At Simex there is no fear what this will bring, as self-regulation has worked well.

Terry Povey

Slowly
moving
to a
cashless
society

By Chris Sherwell

SINGAPORE'S drive for automation is pushing deeply into the domestic banking sector. But the country is some way short of the cashless society the authorities would like to see.

Up to seven out of 10 of Singapore's 1.2m workforce are still paid in cash. The government is in the middle of a drive to introduce cashless payments in which wages and salaries are paid through commercial banks or the Post Office Savings Bank, where most local people keep accounts.

The government is also proposing that different categories of people are paid at different times—in the middle or the third week of the month rather than the end, or fortnightly rather than weekly or monthly. Civil servants, for example, will be paid on the 12th of the month from January.

Workers are learning that they can pay rents, insurance premiums, utilities and telephone bills through local banks and withdraw cash outside banking hours through an increasing number of automated teller machines.

The government is also proposing that different categories are paid at different times.

The Interbank Giro system was introduced only in April, following the start just 18 months earlier of the Automated Clearing House for customers' Singapore dollar cheques. The operation is run by Banking Computer Services. This is a joint venture between Overseas-Chinese Banking Corporation, one of the "big four" domestic banks, and Hongkong and Shanghai Banking Corporation, which also offers retail services.

Early next year this automated cheque-clearing system will be expanded to include all Singapore dollar interbank payments, which are currently cleared through accounts held at the Monetary Authority of Singapore, the country's quasi-central bank. The scheme also involves Tele-clear, the Singapore telecommunications authority.

This so-called Shift system (a System for Handling Interbank Funds Transfer) is based on Hong Kong's successful Cheque scheme. Its introduction, though welcome, has limited some banks, partly because of the fees involved and partly because of the way it is being pushed on them by the authority.

About 350 teller machines have been introduced across the island and the number is growing. Regulations are being relaxed, and the machines can be set up in department stores, government buildings and recreational centres as well as banks and companies. But they are costly, so the banks want to be sure before installing them that they will be used.

The Post Office bank, which offers personal current and deposit accounts as well as its traditional savings facilities, has been the pace-setter with 416,000 users of its 146 machines at the end of 1983. Mr Tan Chak Kian, the chairman, estimates that 88 per cent of cash withdrawals up to \$31,000 from the POBS are done through machines.

About 350 teller machines have been introduced and the number is growing.

POBS also plans to start a "home banking" scheme, allowing depositors to pay bills, transfer money between accounts or request a balance by keying a personal code from a push-button telephone. United Overseas Bank, another of the big four domestic banks, already operates such a "teletank" service.

Looking ahead, a big step towards the cashless society is due next year when an even more sophisticated system is scheduled to start. It is called EFTPOS—Electronic Funds Transfer at Point of Sale.

This allows customers to pay for goods in a shop using a plastic card. Funds are instantaneously transferred from the customer's account to the retailer's account. This cuts the need for cash and cheques on the part of customers, and guarantees payment for the retailer.

Hong Kong has a similar scheme and is likely to begin operating it before Singapore, where a feasibility study is due to be completed before the end of the year. The study involves all the big four banks and the POBS. The



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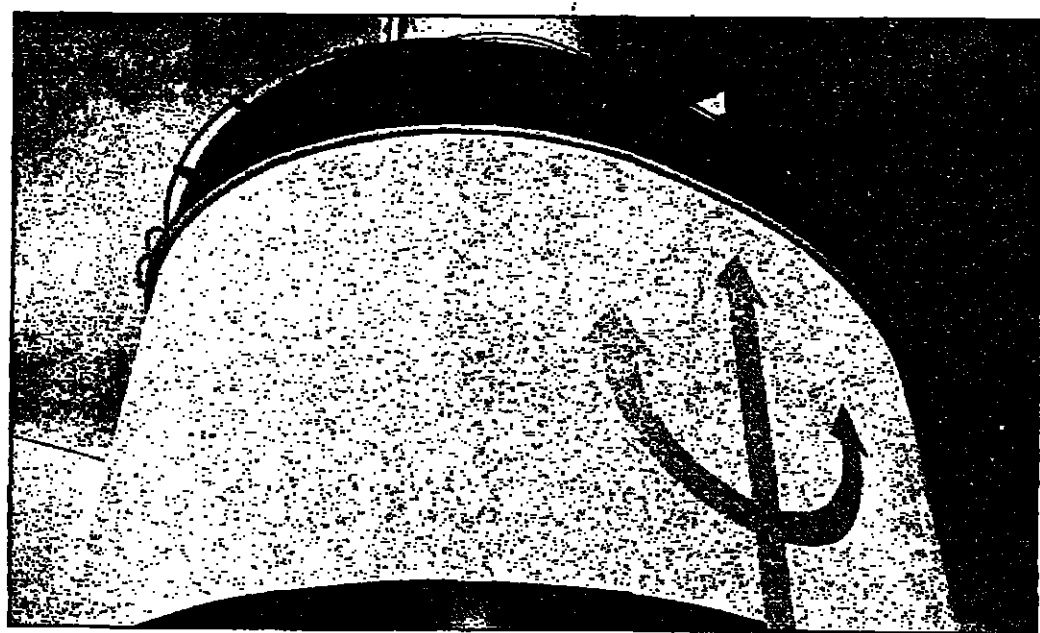
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Singapore 5

Trading tricky as prices fall

Stock Market

FOR STOCK market buffs and fund managers, investing or trading on the Singapore market this year has been a tricky business. In spite of an envious set of figures on the country's performance, share prices have moved primarily downwards.

Rosy forecasts at the beginning of the year of a buoyant economic performance for 1984 helped propel the market to a record high. The Straits Times Industrial Index, the widely followed market barometer, broke through the 1,000 psychological barrier to reach an all-time high of 1071.81 on February 8.

The trend was not sustained, however, and in the following five months the market made a slow descent. The index retreated 20 per cent from the peak to 887.26 on July 12. A brief but spectacular rally in late July rekindled hopes of a market resurgence: aided by speculative interest in selected stocks, the index was back within whispering distance of the 1,000 barrier when it reached 994.87 on August 6.

But the index soon lost more than all the gains achieved in the rally, and by November 30 it was down to a 21-month low of 817.

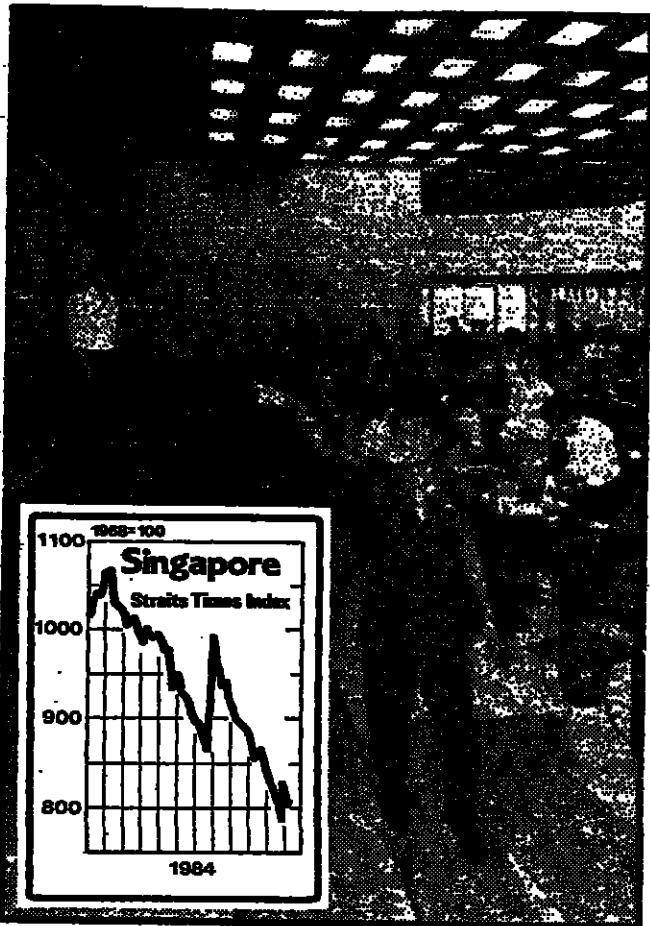
Plantations

The August rally provided the only respite for brokers, when turnover on a single trading day hit an all-time high of 39.6m on August 6. But in the past month or so of falling prices, the volume has slumped to about 5 to 8m daily.

For the plantations sector, the fall in prices affected all sectors of the market. The Straits Times Finance Index is 15 per cent lower than at the beginning of this year. The Property Index is down 30 per cent and the Hotel Index unchanged.

The plantations sector, which comprises Malaysian rubber and oil palm companies, has good reasons for moving against the market trend.

The Straits Times Plantations Index started the year at about 1,610 and soared to a peak of 3,349 in May before declining to its current 2,523. The stimulus came from the surge in rubber and, more importantly,



palm oil prices. The rubber price reached a peak of about \$82.45 per kilo in January but has declined to about \$81.70.

The palm oil price similarly started the year at about 1,640 Malaysian ringgit per tonne and then reached a peak of 2,650 in the same month. The current price is about 1,240. Even at current prices plantation companies can still enjoy an attractive rate of return in view of the high yield from oil palm acreage.

Many plantation companies posted significant improvement in earnings but the same could not be said of the rest of the market. Corporate earnings were either lower or grew more slowly, in spite of 9.7 per cent real growth in Singapore's gross domestic product in the first half of this year and expectations of only slightly slower growth in the second half.

Listed companies were not the direct beneficiaries of the strong economic expansion, as the main impetus came from the construction and electronics sectors. Neither have major representation on the market.

Construction companies made their debut on the Singapore market in the past three months, when two were granted listing.

Quoted construction-related companies such as steel mills, building materials and cement manufacturers, on the other hand, suffered heavily from intense competition. The property glut has also set the industry on a declining trend, although big public construction projects such as the Mass Rapid Transit metro system and a second airport terminal buildings could provide some cushion.

Main beneficiaries of the upsurge in the electronics industry, particularly computer peripheral manufacturing, were multi-national companies and foreign manufacturers not listed on the Singapore Stock Exchange.

The real estate slump has been one of the most negative factors pervading the market as many listed companies are involved in property-based activities and many stock market punters are involved in property speculation.

Banks also suffered from slower growth, with earnings cut back at the interim stage. The depressed state of the property market kindled fears of over-exposure on property loans and provoked official pressure to increase bad debt provisions. Troubles in other areas — tourism, hotels, retailing, shipping, and shipbuilding and re-

pairing — also hung over the market. So did political events in Malaysia, including a split in the main Chinese political party, a keenly contested election for party posts in the dominant United Malays National Organisation, and the Bank Bumiputra scandal over bad property loans in Hong Kong. Rumours of possible devaluation of the Malaysian ringgit, denied by the Malaysian Government, accelerated the decline of the market.

Some brokers and analysts are unenthusiastic about prospects but others are more optimistic that the depressed market presents a buying opportunity for recovery. The Singapore economy has invariably demonstrated tremendous resilience, especially in turbulent times, they say.

Guidelines

Only four companies have made it to the Stock Exchange Board for new listing this year. More sought listing but tight retesting and stringent requirements caused rejections. Concern over difficulties in obtaining a listing were expressed by some merchant bankers and prompted the Stock Exchange to make a formal statement spelling out its criteria for assessing companies.

The criteria had been decided after consultations with the Securities Industry Council, the government's watchdog for the local equity market. Many features are not new, but the statement was seen as an attempt to clear the air over various interpretations of listing guidelines laid down in the Listing Manual revised earlier this year.

The Exchange nevertheless reiterated that it reserves the power to turn down an application for listing without giving reasons, even if, on the face of it, the criteria are met.

Government involvement is increasingly being felt in the regulation of the securities industry. The Securities Industry Council, though functioning as an advisory body, has more muscle than officially described and its "advice" is usually enforced.

An amendment to the Monetary Authority of Singapore Act has transferred the powers, functions and duties of administering the Securities Industry Act to the authority, which is Singapore's quasi-central bank. This move places the industry under greater government surveillance, and gives the authority the power to issue licences for dealing in securities and performing investment advice. Previously this was in the hands of the Registrar of Companies.

Georgie Lee

Architect of a miracle bows out

Profile

Goh Keng Swee

A TOWERING figure in Singapore public affairs will retire from politics after the forthcoming general election. He is Dr Goh Keng Swee, First Deputy Prime Minister and Minister of Education, and chairman of both the Monetary Authority of Singapore and the Board of Commissioners of Currency.

Dr Goh, who was 66 in October, is the widely-acknowledged architect of Singapore's economic miracle. He tends to shun such sobriquets, but no one except Prime Minister Lee Kuan Yew has wielded greater power for such a sustained period in Singapore. His retirement sets an important standard for the country's politics.

Dr Goh is well-known for his hard-nosed, commonsense view of the world. He once wrote that there was no reason why other underdeveloped countries should not join Asia's high-flying "gang of four" — South Korea, Taiwan, Hong Kong and Singapore.

"All they have to do is provide a firm, stable and efficient administration, stop the habit of dipping their hands into the public till, discipline their workforce, provide the infrastructure and introduce the kind of economic policies we have," he said.

He is an economist by training, taking a first and completing his doctorate at the London School of Economics, but

for guidance on economics, he believes you have to look no further than Alfred Marshall and David Ricardo. In public affairs, though, non-economic factors are far more important — specifically the government, which he sees as the most important factor determining the rate of economic progress.

Indeed, his speeches down the years reflect his belief about the difference between the theoretician's view and the practitioner's. "A practitioner is not judged by the rigour of his logic or by the elegance of his presentation," he once said. "He is judged by results."

Cabinet government was not a debating society or academic seminar. "In political life there is no alibi for failure."

Governments therefore had to confront nasty problems and take unpopular steps. They

had to be scrupulously honest and ensure that the man-in-the-street derived visible material benefits from growth. Equally, ordinary people had to be made to save, and should not be slackers or shirkers. Trade unions had to recognise the limits of their action.

Dr Goh became Minister of Finance after winning a parliamentary seat in the 1959 election. In 25 years of government he has won a reputation as a superb administrator who staffed his departments with the best people he could find, framed policies to deal with identified problems and saw his policies through.

He initiated Singapore's



Dr Goh Keng Swee, First Deputy Prime Minister

highly successful industrialisation plan, establishing the Economic Development Board, the Development Bank of Singapore and the Jurong Industrial Estate.

In 1965, after the traumatic break with Malaysia, Dr Goh set about building up Singapore's armed forces as Minister of Defence. He started national service and equipped a modern military establishment to deter — but not provoke — any ambitious aggressor.

Between 1965 and 1980 he returned to the Ministry of Finance and then did a second stint at defence before becoming Deputy Prime Minister. He oversaw the genesis of Singapore as an international financial centre, taking advantage of its favourable location as markets in money, foreign exchange and capital grew.

In 1979 he took over the Ministry of Education to revamp the country's schooling, and this year initiated the controversial switch to all-English teaching which will be completed by 1987. In 1981 he unexpectedly became chairman of the Monetary Authority, where he ordered a shake-up and gave the institution its awesome reputation as a no-nonsense bank regulator.

Three pieces of legislation on the financial sector have emerged this year as a result, reflecting the government's concerns about the implications of the debt crisis for Singapore. But Dr Goh's views about the origins of that crisis are typical: "Where large sums of money are lent to governments which are notoriously corrupt and whose civil servants are conspicuously incompetent there

will be a problem getting the money back," he told a London audience last year.

Dr Goh is also clear now what he and his colleagues have done for the country. "The contribution of my generation has been, after winning independence, to wipe out poverty in its worst forms — mass unemployment, wretched housing, widespread illiteracy."

"We have provided a solid basis for future generations to build upon, to create a better society which everyone believes is worth preserving — one that is more educated, more cultivated and possesses greater internal cohesion and harmony."

Younger leaders, however, still had to win their spurs. As he told a gathering of the ruling party elite recently, the real test would come when the country ran into a crisis: "For this, their ability remains untested."

As for the future, the changes of leadership and in the electorate would mean both the style of government and substance of policy would probably change.

News of Dr Goh's planned retirement came as a surprise.

He gave the Monetary Authority its awesome reputation.

when it was revealed by Mr Lee during a rally in August. Even more surprising was one of the reasons: Dr Goh had been in hospital for treatment last year, and got "a remission," Mr Lee said.

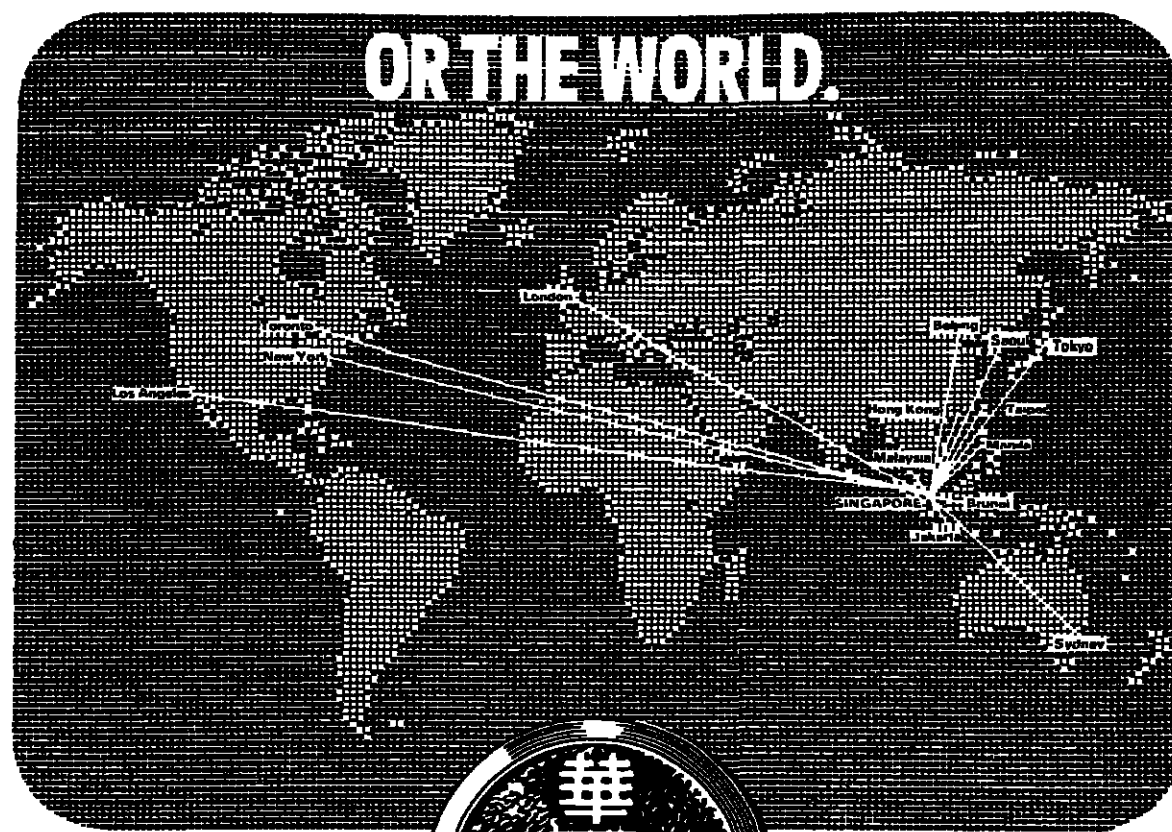
To many, his decision to leave public life helps explain why he has seemed so energetic this past year. He even found time for an assault on the Singapore pig, taking over the primary production department and encouraging new arrangements with Singapore's neighbours to assure future pork supplies.

Dr Goh's seat in the Kreta Ayer constituency will be contested by Dr Richard Hu, who is 58 and has been managing director of the Monetary Authority under Dr Goh.

Dr Hu is expected to take over Dr Goh's MAS chairmanship role as a minister after the election. Dr Goh hopes to spend a quiet retirement indulging his favourite hobby, photography. No one doubts, however, that he will be available as a troubleshooter at any time his old comrade Mr Lee needs him.

Chris Sherwell

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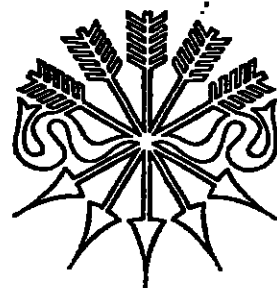
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Singapore 6

Misleading label for economic future

High-Tech.

HIGH TECH has become an overworked phrase in Singapore, and the Government acknowledges it. The term is supposed to encapsulate the country's economic future, but it has become misleading.

The 1980s growth strategy is clear enough: Singapore wants to jettison labour-intensive low-value-added manufacturing activities which more populous competitors can perform, and "upgrade" to high-value-added activity which demands more skills and brings higher pay.

This is the high-tech path, and it has conjured an image embracing computers, electronics, automation, robotics, telecommunications and biotechnology. Already Singapore is being dubbed Silicon Island after five years of rapid progress.

But Singapore's growth will come as much from its development as a regional services centre as from its sophisticated manufacturing sector, for there

are limits on what such a small country can achieve in this field. The work in assembling an expensive computer or making an exclusive fashion gown may be less sophisticated than manufacturing a cheap colour television or mass-producing colouring frilly underwear.

Mr Lee Kuan Yew, the Prime Minister, recognises these limits. He acknowledges that Singapore could only hope to keep abreast with what industrialised countries are doing, and service them at the peripheries or little niches that are left open.

"If the Europeans can't muscle in on computers, I don't see how we can," he said.

The Economic Development Board, the start-up successful government agency responsible for attracting foreign manufacturers into Singapore, is just as frank.

"We're not going to create an IBM," says Mr P. Y. Hwang, its chairman. "And the Government certainly cannot foster an Apple. But we must climb the technological ladder. Things are moving fast in the indus-

trialised countries, and we can't be left behind or it will affect our ability to make a living."

None of this means the basic strategy is unsound. At its heart lies the recognition that Singapore, being a small place, must automate, computerise and "robotise" its worthwhile existing activity to maintain its growth rate without depending on help from an even larger foreign workforce.

'If the Europeans can't muscle in on computers, I don't see how we can.'

"Our industry must be more efficient; lean, mean and modern," an official says. "So we provide attractive incentives to mechanise."

Even the civil service is computerising. So is the domestic banking systems, in a move to the "cashless society." Whereas only 400 business establishments used computers in 1979, 1,800 did so in 1982 and the forecast for 1985 is 3,600. The

number of computerised machine tools has climbed from 53 (in 20 companies) in 1979 to 564 (in 157 companies) this year. There are 800 robots in operation compared with 250 in 1982.

Industries which cannot cope with the high-wage policy imposed to enforce these changes go to the wall. Textiles is one, plywood another. New businesses making computers, machine tools and robots are springing up. Even in the all-important petroleum sector, which still accounts for more than one-third of manufacturing output, refiners have upgraded installations over three years to make Singapore one of the world's most modern as well as one of the biggest refining centres.

The oil refining industry, to attract more industries with real growth prospects. Even the oil refining outlook is dismal with new complexes coming on stream in neighbouring countries. Singapore also does not want obsolescent "hand-me-down" industries creating a temporary prolongation of life.

Greatest progress has been seen in electronics. Cumulative foreign investment in the sector — machinery, appliances and supplies — stood at \$862m in 1979. By mid-1983 the figure was close to \$2bn, and the sector accounted for almost one quarter of manufacturing output. Apart from refining, only chemicals showed comparable growth.

Last year, the electronics sector received a boost from the U.S. recovery. Output rose 26.5 per cent to \$86.7bn with only a

1.5 per cent increase in employment, resulting in a 15.6 per cent increase in value added per worker, to \$329,300. This is the sort of development the authorities like.

More than 95 per cent of the 1983 output was exported. Components — semiconductors, printed circuit boards, resistor networks and connectors — continued to make marginally more than half the exports of electronic products.

But there was a trebling of the proportion of industrial electronic goods — computer systems, sub-assemblies and peripherals — from 6 per cent to 18.8 per cent. This was at the expense of consumer goods, value colour televisions and cassette records than monochrome sets, radios and calculators.

No leading electronic name

'Our industry must be more efficient; lean, mean and modern. So we provide incentives to mechanise.'

seems to be absent from Singapore. One of the biggest constraints they face is supply of skilled manpower. The Government recognises this, knowing that only increases in skills and productivity will keep Singapore attractive to foreign investors, in electronics or otherwise.

To increase computer literacy and training of computer skills, the Government has established the National Computer Board. Three training institutions have been set up, and a computer

science department at the National University. By next year Singapore will have the capacity to train 700 professionals a year. The board says there were about 2,800 in 1982, and another 2,800 will be needed by next year.

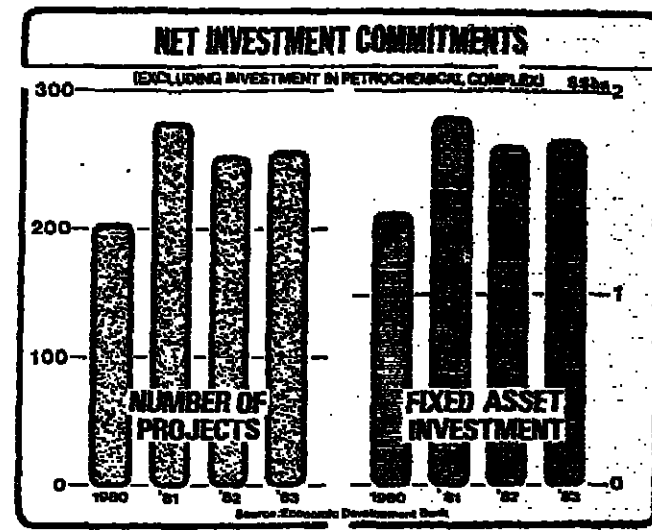
Looking ahead, the newest area being developed is bio-engineering. Spearheading the effort is a new Institute of Molecular and Cell Biology being set up at the university to do research in a dozen areas of biotechnology. The Government has given the institute a five-year budget of \$85m. A Singaporean is returning from Canada to head it, and biologists from the U.S., Europe and Japan will be encouraged to visit.

The hope is that biotech companies will follow, using the graduates and the experience built in Singapore. "We will encourage any biotech company with a product it can make," says Mr P. Y. Hwang of the Economic Development Board.

Three projects are already on the drawing board, one big government venture to produce hepatitis-B vaccine.

On top of the many existing incentives, the Government introduced a Bill in parliament in October offering more to encourage investment in new technology. This would allow any Singapore-controlled corporation to deduct three years of losses and unabsorbed capital allowances by a new technology company it sets up, up to 50 per cent of the company's paid-up capital.

The idea is to persuade cash-rich Singapore companies looking for new opportunities to



Manufacturing sector

	1980	1981	1982	1983	1984*	1985*
Establishments	548	1,000	1,747	2,385	3,355	3,743
Employment	27,416	47,334	120,569	191,528	284,558	370,251
Output \$m	1,086	1,986	3,891	12,610	31,458	34,679
Input \$m	320	731	2,745	8,949	22,423	24,722
Remuneration \$m	67	122	386	1,187	2,522	3,490
Value added \$m	142	248	1,094	3,411	8,532	9,049
Direct exports \$m	164	349	1,523	7,201	19,173	21,017

p provisional

Source: Singapore Department of Statistics.

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Property

EXPECT MORE than one Singapore property company to crash in the coming months: that is the gloomy view of estate agents, bankers, brokers and accountants as the island state's commercial and residential property market continues its seemingly inexorable decline.

Opinion is divided on whether such a development would be bad. Even senior officials who acknowledge the problem, appear not to be worried. "The welcome" plunge in office rents and hotel-room rates, because it makes Singapore a more attractive place in which to set up business or to visit.

It may be going too far, however, to suggest that the government has engineered the trend. On the contrary, there have been bad errors in the past few years. Developers are paying for these and for their own misjudgments.

The most significant official mistakes have been the decision of the Urban Redevelopment Authority, a governing agency, to continue selling development land up to 1982, and the upbeat forecasts by the Singapore Tourist Board, also an official agency, for the growth in visitors to Singapore in the 1980s.

The past four years have seen more houses, shops, offices and hotels built in Singapore than at any time. Developers and bankers rushed to cash in on the boom, which began in 1978-1979 after a slump over the period from 1974. The latest downward trend was clearly visible last year, but predictable even earlier.

The URA acquires land at the price of a decade ago, offers it at special sales and penalises developers if work goes too slowly. It is the main supplier of development land in Singapore, but it overcompensated for the space shortage of the late 1970s with large sales in 1979-80. These continued into 1981 and 1982, and its rules made the glut inevitable.

Only last year did the URA

More houses, shops, offices and hotels built than at any time.

cancel its annual sale. And only four months ago, after developers for the first time began handing land back, did the Ministry of National Development, which controls the agency, relax its rules to allow up to 35 per cent more time for completion of work on scores of projects.

The URA is reported also to have stepped up its purchases of private land, partly for the mass rapid transit metro project but also to influence overall supply.

Existing hoteliers and retailers have suffered, but their plight has been worsened because more hotels and shopping complexes have come on the market or been planned. The number of hotel rooms in Singapore at the end of 1983, for example, was 14,468; no less than 15,363 were under construction.

The main additions will come from the three hotels which make up the Marina Centre development, and two more at the nearby Raffles City. One completed hotel has delayed opening. Room tariffs at established hotels have been slashed and occupancy rates, at their lowest for years, will fall

further, though probably not below break-even levels.

Retail space is expected to come on the market in coming years at twice the historic demand rate, and this will follow a period in which several department stores have opened their first outlets in Singapore. Private shopping space is estimated to have increased by 39 per cent in the past two years, and the weak tourist market has hit retailers further.

In the office sector, rents are 40 per cent off their peaks, more if parking and rent concessions are taken into account. Space can be found in good locations for less than \$8 a sq ft and less than \$4 in prime

Something deep-rooted which will not go away with world recovery.

areas, and Singapore is already slipping in the world league table for office rents.

The ultra-modern, 48-storey Chartered Bank building at one end of the financial district was only 54 per cent let when officially opened in October — and at rents far below original estimates.

Like retail space, total office space to be completed in 1984-85 will come on the market at about double the historic demand rate.

Similar situations of supply outstripping demand also prevail in the factory and warehouse sectors and in the private residential sector. Some analysts point out that the problem in office and warehouse space is less one of supply than of demand, which has been below trend.

Differences of view are also apparent over whether the overall problem of Singapore's property market is simply cyclical. Government ministers believe it is, and the market tends to forget that historically it has been so.

Changes in demand would quickly lift some of the gloom, and a bid property collapse is thought unlikely because the bigger development projects are solidly backed.

Nevertheless, some agents doubt that matters are so simple, and have begun urging the Government to take more steps to prevent the glut becoming critical. So has Mr C. N. Watson, who heads a government-controlled company and chairs the Singapore International Chamber of Commerce.

In a speech to the Institute of Planners, he said Singapore was witnessing an oversupply "which is not part of a typical property cycle. We face something more deep-rooted which will not just go away as the world recovery picks up."

The degree of imbalance in the property market was too great to be left to find its own equilibrium through market forces, he said. He called on the government to deter or cancel public sector projects to avoid pumping more property into an "oversaturated" market, to suspend the URA supply of land and to consider buying back some sites and temporarily re-zoning cleared sites.

Inevitably, growth in the construction sector — a big contributor to Singapore's robust economic performance in the past three years — has started slowing.

In spite of this, the property market is expected to get worse before it gets better.

Chris Sherwell

Gloomy warnings of more crashes

Property market: Cumulative supply and demand

	(000's sq. metres)									
	1978	1979	(+ = excess supply, - = shortfall)		1983	1984*	1985*	1986*	1987*	
			1980	1981						
Office	+48.4	+8.6	-117.2	-88.9	-9.7	+63	+168.6	+211.5	+488	+573.7
Retail	+43	+61	+81	+77.3	+80.7	+125	+171.8	+265.3	+389.4	+382.1
Residential ..	+2,312	+1,387	+508	-242	-626	+161	+4,127	+8,475	+8,489	+5,415
Warehousing ..					+104	+87.2	+323.7	+222.4	+257.4	+34.4
Factories					+858	+638	+748	+852	+1,018	+1,179

* Forecasts. † Units.

Source: Simon Lim, Oh and Partners.

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MSF-PIC

Singapore 7

Recession and taxes take toll



Celebrating the Lion Dance

Tourism

TRAVEL AGENTS, tour operators, resident expatriates and even some local people have voiced complaints about Singapore as a tourist spot over the past couple of years. The problem is that the place has become too expensive, and there is not enough to see or do.

In August the government, impressed by the criticism and alarmed by last year's fall in the number of visitors, reacted by setting up an 11-member "tourism task force" to suggest ways Singapore could regain its image as an attractive place to stay and see.

Three months later the panel produced an 84-page report with 93 recommendations—some bright, some surprising.

Tourism is important to Singapore's economic well-being: it contributes 16 per cent (\$82.19m last year) of foreign exchange earnings and 6 per cent of gross domestic product. The number of visitors has grown an average 15.7 per cent in 20 years, but in 1982 the growth was only 4.5 per cent and last year the number contracted 3.5 per cent.

This year, though, better will still see growth well below half the average, reaching a total of 3m people.

The bad news from the task force, however, is that this poor performance is not cyclical. It is the result of punitive exit taxes imposed on residents in neighbouring countries, high hotel rates and retail prices—made firmer by a strengthening Singapore dollar. Also contributing is the erosion of Singapore's Oriental mystique and charm by rapid modernisation.

The Western recession did not help either. Hoteliers and retailers have also been hit by a flood of hotel rooms and shopping space on the market, largely the result of exaggerated expectations about future numbers of visitors.

The impact of this should weaken prices and help Singapore regain some of its com-

petitiveness, but the task ahead lies in making the island state more attractive.

As the task force indicates, Singapore must not only maintain its positive attributes—fine shopping and food, good facilities and a clean environment—it must also overcome the negative image of Singapore as a dull place for tourists.

Perhaps the most important proposal is for a restoration of old Chinatown in the city centre. Previously Singapore has appeared determined to tear down its heritage, and attracted volatile criticism as a result. Now it proposes not only a restoration but an infusion of new life.

If this seemingly obvious idea works, it will be extended to other historical areas like "Little India." The report also suggests that the government acquire Haw Par Villa—the subject of a legal dispute—and further develop modest attractions like Sentosa and the Botanic Gardens.

Tribulations

The main proposals for new attractions are a world-class exposition, Expo Asia, to be held in 1989, a Latin Quarter-style development of the Singapore River area, and the transformation of offshore islands into resorts.

The trials and tribulations of shopping in Singapore attract the task force's attention. It recommends mandatory price-tagging to end the discount and bargaining mentality, lower margins from wholesalers, and better sales service.

An end to the lamentable lack of good entertainment is also proposed, by making Singapore a regional centre for world-class cultural performances. The task force suggests a reduction in entertainment duties of 25 to 35 per cent—among the highest in the world—to 10 per cent, and the creation of a large concert hall.

The report encourages further promotion of Singapore as a modern convention and exhibition centre, to bring in still more "high yield" (heavier spending) visitors. It says the government, which has already agreed to waive

professional visit pass requirements, should build large convention and exhibition halls.

Little of this is likely to produce adequate returns unless Singapore diversifies its tourist market. As the report says, half of Singapore's foreign visitors come from four countries—Malaysia, Indonesia, Japan and Australia—and two-thirds come purely for holidays.

The aim, plainly, should be to bring in a wider range of people who stay longer than the typical 3.6 days and spend more than the average \$850.

The establishment of the task force and the detail of its report are an implicit recognition that all is not well with the tourist industry. But the government has quickly endorsed the findings and says the recommendations will be implemented "in the next few years."

The acid test will be the future number of visitors, and the task force has named a target: 5m in 1990.

Chris Sherwell

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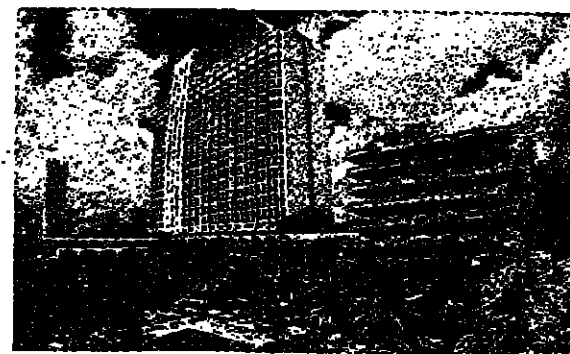


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Terry Povey

Pains of rampant employment

Manpower

SINGAPORE is suffering from "rampant employment," claims President C. V. Devan Nair, its tight labour market plus the commitment to phase out foreign workers by 1991 has made a sharp increase in productivity essential if high rates of real growth are to be maintained.

In 1981 a target of 8 to 10 per cent real growth per year for the decade was mooted, but over the last three years this has been recognised as on the high side so a more modest 4 to 5 per cent is now expected.

One of the main reasons for the rethink has been the massive implications of "the original target"—which was the subject of controversy and some scepticism from the moment it was announced. A 10 per cent growth rate would have implied either a wave of foreign workers entering the country or an equally big leap in the rate of growth in productivity from the 3.7 per cent per year achieved over the decade to 1980 to around 8 per cent per annum.

The more modest new targets set make it easier (but not easy) to fit the various policies together. Nevertheless, to achieve a 6 per cent growth rate per year and to phase out most foreign workers at the same time will require productivity to rise by 5.5 per cent per year: a 4 per cent growth rate implies a 3.5 per cent rise in productivity.

This year's "productivity month" (November) was launched by Mr Lee Kuan Yew, Singapore's Prime Minister.

Before the November campaign, a survey of attitudes to productivity was taken among workers. Premier Lee made much of the fact that they blamed bosses for not being interested in ideas to promote productivity from the shop floor. The workers also spoke of bad relations with management—although in the Singapore context that meant bad personal relations rather than industrial troubles and disputes.

Mr Tay Kwang Seng, chairman of the Singapore Manufacturers' Association, claimed: "A far higher percentage of workers are interested in talking about hindrances to productivity and less are interested in productivity itself." He was concerned at the falling interest in training schemes, at the lack of company loyalty and at the fact that only 20 per cent of those surveyed were interested in "job development."

In spite of these arguments over who should take the lead in the productivity effort, few doubt its importance to the future of the economy. However, because part of the campaign involves a shakeout from

labour intensive sectors, frequent complaints are heard on the way the policy affects companies and sectors.

In the first half of 1984, some 20,100 net new workers were employed, which compares with 33,300 for the same period last year. Thanks to the government-financed projects (MRT plus public housing), there were some 25,000 more construction workers.

Manufacturing gained 10,700 (against a loss of 28,500), trade lost 15,500 (mainly due to the failure of tourism to grow) and transport and communications lost 5,000, including 1,200 redundancies at Singapore Bus Company.

In spite of this, evident slack-out, the labour market remains tight. "I spend \$830,000 a month advertising for workers," says Mr W. S. Nakamura, managing director of NMB (Singapore), a subsidiary of Japan's Mitsubishi which employs some 4,000.

Growing productivity

	Economic	over	GDP per	
	ally active	1982	worker	increase
	(000s)	(%)	(\$000s)	%
Manufacturing	324.4	-3.5	9.45	5.8
Construction	84.0	16.8	14.98	10.1
Trade	265.0	4.5	13.84	—
Transport and communications	131.9	1.6	24.15	6.0
Financial and business services	95.0	5.8	35.35	10.0
Other services	243.1	3.2	6.91	4.9
Other	24.2	0.8	27.79	8.0
Unemployed	38.8	29.8	—	—
Total	1,206.4	3.1	12.72	4.7

† GDP in 1982 prices. Does not add up due to bank charges.
 Source: Economic Survey of Singapore 1982 and 1983.

Gaps in the labour force have traditionally been filled by importing workers from neighbouring states—mostly Malaysians—who enter with limited-duration work permits, and from developed state's professionals who come under the employment pass scheme.

The 1983 Economic Survey of Singapore registered 1.2m economically active workers. Officials say that about 150,000 are permit-holders and 25,000 pass-holders. With the domestic work force rising by only 1.8 per cent a year—the country has a replacement-only birth control policy—most of the natural increase would be required to replace the foreign workers over the rest of this decade.

The commitment to phasing out the permit holders is a highly sensitive issue. It is as much a social and political priority as an economic one. Singapore's leaders see immigration as one of the main causes of political instability

worldwide and from the tops of their skyscrapers they can easily see their populous neighbours.

Given the difficulty of raising productivity by such rates, will the policy of expelling the foreign workers be adhered to? "It's not going to be easy. Obviously the rate of economic growth cannot be maintained," says Prof S. Jayakumar, Minister of Labour. But the 1991 target would not be officially abandoned as "we must keep up the pressure on employers to automate and mechanise, even to bring in higher-paid workers from abroad."

The trade unions support this policy. Mr Ong Teng Cheong, secretary-general of the National Trades Union Congress and Minister without Portfolio says: "As a union leader I say that the foreign workers must be phased out. But the cost in terms of lost production could hurt our domestic workers and so it may not be possible to

achieve the 1991 target." Mr Ong accepts that lower growth is one consequence of getting rid of the unskilled migrants.

However, the policy as it is developing seems to be a flexible one, in which the threat of 1991 is used to keep employers moving in the right direction. Concessions are made to keep the growth pot simmering. For example, the increase in workers in the first half of this year was mainly in construction, thanks to the government's pump-priming. Most of the 25,000 new construction workers are foreigners.

Other recent concessions have been an extension by five years of the 1984 deadline for phasing permit-holders out of manufacturing industry and the promotion of recruitment from three new countries—Hong Kong, South Korea and Taiwan.

The government is waging a campaign to persuade the domestic workforce to accept longer working life (many

Singapore 8

BUSINESS GUIDE

ENTRY REQUIREMENTS

Passport: required by all with few exceptions (eg. certain pilgrims and members of Commonwealth Forces).
 Visa: not required by UK and Commonwealth citizens, certain document holders and nationals of certain other countries. Nationals of France, West Germany, Japan, U.S. do not require visas for short stays (except for employment, residence), most other nationals do not in general require visas if stay is brief and onward passage assured.

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 Equatorial, 429 Bukit Timah Road (tel: 2560431; telex: 21578).
 Excelsior, Coleman Street (tel: 3389644; telex: 28284 — opening 1984).
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BASIC DATA

Area (1983)	618.1 sq km
Population (1983)	2,502m
Chinese (74.7%)	1,917m
Malay (14.7%)	368,500
Indian (6.4%)	160,600
Other (2.2%)	55,800
GDP (1983) at current market prices	\$535.17bn
"Indigenous" GDP (1983)	\$525.27bn
Exports (1983)	\$546.15bn
Imports (1983)	\$539.50bn
Exports to EEC (1983)	\$54.21bn
Imports to EEC (1983)	\$56.12bn
Reserves (June 1984)	\$520.6bn
Exchange rate (Nov. 30, 1984)	£ S\$2.59
	US\$ S\$2.17

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 Ladyhill, 1 Ladyhill Road (tel: 7372111; telex: 23157).
 Lion City, 15 Tanjong Katong Road (tel: 3458111; telex: 21789).
 Mandarin, Orchard Road, PO Box 135 (tel: 7374411; telex: 21528).
 Marco Polo, Tanglin Road (tel: 4747141; telex: 21476).
 Meridien, 100 Orchard Road (tel: 7338655; telex: 50163).
 Meridien Changi, 1 Netheravon Road, Upper Changi Road (due to open 1984).
 Meridien, Beach Road/Golden Mile (tel: 2580011; telex: 22150).

Ming Court, Tanglin Road (tel: 7371133; telex: 21438).
 Miramar, 401 Havelock Road (tel: 733022; telex: 24704).
 Nakhle, Outram Road/Granges Avenue (tel: 7330188; telex: 30141).
 New Otani, River Valley Road (tel: 20299).
 Novotel Orchard Inn, 214 Dunearn Road (tel: 2503322; telex: 21756).
 Oberoi Imperial, 1 Jalan Rumbia (tel: 7371666; telex: 21654).
 Orchard, 443 Orchard Road (tel: 7377766; telex: 35228).
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 Peninsula, 3 Coleman Street (tel: 3378091; telex: 21169).
 Phoenix, Scotts Road/Orchard Roads (tel: 7378666; telex: 23718).
 Plaza, Beach Road (tel: 2980011; telex: 22150).
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 Raffles, 1-3 Beach Road (tel: 7378041; telex: 21586).
 Royal, 36 Newton Road (tel: 2534411; telex: 21644).
 Sea View, Amber Close (tel: 4461122; telex: 21555).
 Shangri-La, 22 Orange Grove Road (tel: 7373844; telex: 21505).
 Singapore Forum, 585 Orchard Road (tel: 7371122; telex: 21322).
 Supreme, 15 Kramat Road (tel: 7378333; telex: 33283).
 Tel-Fun, 101 Victoria Street (tel: 3360811; telex: 21151).
 York, 21 Mount Elizabeth (tel: 7370511; telex: 21683).

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 Autohams: G-27, Oub Bldg., Collyer Quay (tel: 2244155; telex: 26740).

INTERNATIONAL AIRPORT
 Avis: tel: 5428855/5428877.
 Autohams: tel: 806111.

INTERNAL TRAVEL
 Road: 2,285 km of roads in 1980 — 1,957 km surfaced.
 Area Licence Scheme: The Central Business District is a restricted zone for private vehicles and taxis 0730-2215, Mon-Sat.

Bus: scheduled services 0600-2330; timetable widely available, eg. at news stands.
 Rail: regular express services to Kuala Lumpur.

TELECOMMUNICATIONS

Telephone dialling code for Singapore (all places): prefix plus 65. Approximately 814,000 telephones 1981; 100 per cent automatic service; over 8,700 public telephones; approximately 329,000 business telephones. Local calls free except from public telephones. IDD access code: 005. IDD service available to over 50 destinations including Australia, U.S., most of Europe. Telex automatic keying to over 130 destinations 1979. Telefax introduced 1978 (eg. to U.S., Australia, Switzerland). International telephone, telex generally available at good hotels.

TELEPHONE NUMBERS

All emergency services (fire, police, ambulance) 999; International calls 104; Airport flight information (available 0800-2230) 5421234; Directory inquiries 103.

BANKING HOURS

1000-1500 (exceptions: Sat. 0930-1130, Sun. closed).

GOVERNMENT AND BUSINESS HOURS

0900-1300, 1400-1700 (exceptions: Sat. 0900/0900-1200/1300; Sun. closed).

DEVELOPMENT AGENCIES

Economic Development Board, 9th Floor, World Trade Centre, Maritime Square, Telok Blangah Road.
 Ministry of National Development, National Development Bldg., Maxwell Road 0106.

BUSINESS ADDRESSES

Singapore International Chamber of Commerce, Denmark House (tel: 981255; telex: 25235). (Issues information on imports.)
 Singapore Federation of Chambers of Commerce and Industry, Room 201, 2nd Floor, Chinese Chamber of Commerce Bldg., Hill Street.

Singapore Manufacturers' Association, Suite 118, World Trade Centre, Maritime Square, Telok Blangah Road (tel: 353444).
 Dept. of Trade, Suite 201, 2nd Floor, World Trade Centre, Telok Blangah Road.
 Customs and Excise Dept., Customs House, Maxwell Road, Essex. Tel: 0799 21150. Telex: 817197.



Lack of fun for your money

court promises to be more congenial. You will also meet some interesting people.

If you must go shopping—for Singaporeans it's an obsession—you ought to be prepared for generally disappointing service, a tedious bargaining session to discover prices, and for a long march in search of the best buy.

If you know in advance what you want and who stocks it, however, shopping is a treat. You can phone and have your purchase delivered. Check prices at home before coming.

Singaporeans also love to eat out, and you'll soon see why. Local hawkers offer food which is cheap, clean and well cooked. Try everything, especially what you can't recognise. Don't expect the trappings, food is served on plastic plates and in chipped stoneware bowls. Pay in cash.

If you prefer to eat expensively, Singapore is just the place, especially if you like wine, on which taxes are

high. All Chinese styles of cooking are available, and some exotic dishes (including civet cat). Along with other Asian styles (Japanese to Indian), you can eat West European (Scottish to Italian), American and Mexican. Fast food is big here; it fits in with Singaporean efficiency.

Tame

Cultural diversions are disappointing by the standards of a large city. Films are heavily censored, theatre is mostly amateur (professional shows on tour are prohibitive), and concerts are rare. Yet, an annual arts festival attracts good crowds, and the New Philharmonic was a sell-out for an open-air performance. The orchestra's sponsors lost money because of high duties.

The alternative is to make your own music. Singapore is a record pirate's paradise, and the latest audio-cassettes are available in stereo from US\$1 upwards until the copyright law is established.

Otherwise you can tune in almost round-the-clock to the BBC World Service, on local FM radio. Local television will not keep you in, or up.

Unfortunately, nights are quite tame in Singapore. If you must go to Bangs Street, a famous haunt, it's best to go late at night. Chinese nightclubs or "lounges" are quite an exception: good samples are the Golden Million Theatre nightclub and the Car Park Cabaret. Locals suggest you should take a bodyguard.

Live music is available at many places, mostly hotels but also, Raffles Rainbow Theatre Lounge and the Peppermint Park. A popular jazz spot is the Bistrot Toulouse-Lautrec, which also serves late-night suppers.

Should you decide on a day off to do "the tourist bit," you shouldn't miss the zoo or bird park, Chinatown or Little India. And of course Raffles Hotel—now dwarfed by the vast Raffles City complex which houses the tallest hotel in the world (70

storeys). Have a Singapore Sling.

For something offbeat, however, take the trouble to locate the Tanjong Pagar kampong, perhaps the last Malay fishing village of its kind, located on the north-east side of the island opposite the jungle mainland of Malaysia. It is a magical contrast to Orchard Road, which is the tourist hub.

For a taste of grassroots Singapore, try a visit to one of the numerous housing estates where 70 to 80 per cent of the country's population live in high-rise apartments. These "flying cabinets in the sky" are as close to the real Singapore as you can get.

The alternative to all this is to do something the Singaporeans do: get out. Malaysia's beaches are a stone's throw away. Indonesia is a short hop and the whole region is easily accessible by air.

But remember, most places have the same things in common: they are hot, humid and expensive.

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SECTION III - INTERNATIONAL MARKETS
FINANCIAL TIMES

Wednesday December 12 1984

NEW YORK STOCK EXCHANGE 24-26
AMERICAN STOCK EXCHANGE 25-26
U.S. OVER-THE-COUNTER 26-27
WORLD STOCK MARKETS 28
LONDON STOCK EXCHANGE 29-31
UNIT TRUSTS 32-33
COMMODITIES 34 CURRENCIES 35
INTERNATIONAL CAPITAL MARKETS 36

WALL STREET

Forward movement falters

ENCOURAGED by predictions of a sharp fall in U.S. money supply and by signs that oil prices might decline again, Wall Street financial markets tried to move forward but faltered as the bond market ran out of steam by mid-session, writes Terry Byland in New York.

The blue chip stocks made further attempts to advance during the session, but could make only fitful progress, while the broader range of the stock market showed little change.

An uptick in the final half hour left the Dow Jones Industrial average with a net gain on the day of 6.07 points at 1,178.33. Turnover was moderate, with 80.5m shares traded.

A feature of late trading was a gain of 3/4 to 3 1/2% in Union Carbide, the first sign of recovery in the chemical group's stock since first news of the Bhopal disaster reached New York. Selling of Union Carbide stock has wiped 27 per cent off the company's stock market capitalisation since the tragedy at the Indian plant.

The prediction by a leading capital markets service that tomorrow's M-1 statistics will show a fall of around \$20n suggested a return to the downward

trend in money supply which would strengthen chances of an easing in Federal Reserve credit policies.

Federal funds traded comfortably at 8 1/2 per cent for most of yesterday's session. The Fed provided only modest help to liquidity, however, by purchasing \$450m bills on customer account.

Norway's suspension of its pricing system, with the attempts by British National Oil Corporation (BNOC) to re-shape pricing mechanisms, boosted bonds at first. The likelihood of further deflationary pressures from the oil industry weakened, however, after BNOC denied reports of discount pricing.

The initial recovery in the stock market again featured blue chips. Turnover remained moderate and many second-line issues were trading hardly changed. Most analysts ascribed the improvement to technical considerations, pointing out that the market had become oversold as the Dow average dipped through the 1,170 range.

The short-term outlook for the U.S. economy continued to unsettle investors. The latest straw in the wind was a report from San Francisco, a generally prosperous, consumer-oriented city, of weak Christmas sales. The New York stores have yet to comment on December sales progress which will provide a significant pointer to economic well-being in the U.S.

Among department store stocks J.C. Penney, which has underperformed in the stock market since the end of last month, lost a further 3/4 to \$49.4. K mart, the leading discounter, lost 3/4 to \$34 1/2. But food retailers improved.

Industrial blue chips benefited from

renewed support for IBM, which rose 1 1/4 to \$119 1/4.

Prominent in the actives was AT & T, which eased 3/4 to \$18 1/2 after a block of 1.3m shares traded at that price.

Uncertainty over bid prospects at Phillips Petroleum, now that Mr Boone Pickens has delayed his tender offer and the Phillips board has taken to the courts, took \$2 1/4 off the Phillips stock price to \$50 1/4, against Mr Pickens' \$60 terms. More than 1m Phillips shares traded.

Other oil stocks shaded lower amid the confused outlook for spot prices. Exxon at \$44 1/4 shed 3/4, and Atlantic Richfield at \$45 was 3/4 off. Motor stocks firmed but airlines, the other typical beneficiaries of lower fuel prices, shaded lower.

In the credit market short-term rates edged lower behind the federal funds rate but the mood remained cautious. Longer-dated certificates of deposit continued to slide with the June dates down by 12 basis points.

Early gains in the bond market ranged to half a point but these were reduced to around one quarter at mid-session. Retail interest was still thin and traders were awaiting the data on retail sales and money supply due tomorrow.

LONDON

Money data make for a reversal

THE WORST set of UK money supply statistics for more than four years transformed a previously confident London stock market late yesterday afternoon.

Before the 2.30pm announcement, leading equities had moved to fresh all-time peaks and even recently overlooked government securities had revived. Moments after the news, gilt-edged stocks were lower on balance and leading shares were backtracking in sympathy.

Analysts had predicted a sharp increase in November money growth owing to the huge subscription for British Telecom, but the rise exceeded all estimates.

Earlier gains extending to 1/4 among longer-dated gilts were wiped out and selected longer maturities closed a net 1/4 down. Index-linked gilts had their rises pared to minimal amounts.

Telecom again consumed equity market interest. Throughout the session brokers reported a stream of selling orders from investors in receipt of allotment letters for the first time. The sales were eagerly mopped up by institutional investors. BT rose to a peak of 88p before settling a penny up on balance at 98 1/4p.

The FT Ordinary index, 4.3 higher at 2pm, closed 0.2 easier at 930.1. Chief price changes, Page 26; Details, Page 28; Share information service, Pages 30-31.

AUSTRALIA

SELLING PRESSURE persisted but failed to make a significant impact during Sydney trading. Although falls held a clear advantage over rises, price movements were marginal.

Gold stocks were again the focus of most attention after a further weakness in the international bullion price. Gold Mines of Kalgoorlie fell 16 cents to A\$5.74 and Renison 15 cents to A\$2.50.

Of the industrials, ICI Australia firmed 8 cents to A\$2.05 on improved annual results and James Hardie added 5 cents to A\$3.04. Banks were mixed, and National Australia standing out with a 10 cents rise to A\$3.45.

HONG KONG

AN EVAPORATION of overseas buying failed significantly to damage Hong Kong share values. No selling pressure developed and a thinly-traded session was left with a mixed finish.

Hutchison Whampoa surrendered Monday's 10-cent gain at HK\$18.10 ahead of a statement planned on a property development. Cheung Kong picked up 15 cents to HK\$8.90 but SHK Properties at HK\$7.30 lost the same amount.

Elsewhere, Hang Seng Bank shed 50 cents to HK\$40.75 while TV-B continued 8 cents lower at HK\$4.62.

SOUTH AFRICA

A RECOVERY by Johannesburg golds from losses earlier in the session left a mixed finish, which showed Randfontein off R2.50 to R194 but President Brand R2 ahead at R57.

Gold Fields of SA held at R23 as it announced dividends for group mines. Anglo held shed R3 to R163, while away from the gold boards De Beers edged 2 cents higher to R4.17.

Rembrandt tobacco group lost 25 cents to R15.75 but retailer OK Bazaars added the same amount to R15.75.

CANADA

A NARROW trading range was established in Toronto, with little immediate impetus for a substantial shift in either direction. Golds traded nervously, and weakness was evident among forestry issues.

A firm undertone was maintained in Montreal.

EUROPE

Technical pressures prevail

TECHNICAL pressures combined with isolated features - notably among financials, chemicals and foods - to leave European bourse trading mixed yesterday.

Allianz dominated a subdued Frankfurt that nudged the Commerzbank 1 point higher to 1,088. The insurer's rights and restructuring moves were met with a DM 20 drop to DM 1,020 while Bayerische Vereinsbank continued weaker by DM 1 to DM 325 after a disappointing profits performance.

Commerzbank turned DM 2.30 weaker to DM 167.70 on the passing of a dividend by Banco Hispano Americano, in which it holds a 10 per cent stake.

Veba's major investment plans for the next five years still failed to impress, and it moved 10 pf lower to DM 168.80.

Preussag, forecasting a 1984 dividend of at least an unchanged DM 8, rose DM 2.50 to DM 253.50 while Lufthansa's cargo investment plans arrived after trading which took the airline DM 1.40 higher to DM 179.90.

A favourable forecast from MAN took the engineer 20 pf up to DM 145.20.

Bonds lacked excitement amid sales of DM 34m in paper by the Bundesbank against purchases of DM 69.5m on Monday.

Profit-taking hit Zurich bank and chemical shares, with Union Bank SwFr 20 cheaper at SwFr 3,580 and Sandoz SwFr 150 lower at SwFr 7,000.

New highs were recorded yet again in the food and insurance sectors as Nestlé added SwFr 35 to SwFr 5,440 in active trading while Swiss Re surged SwFr 100 to SwFr 8,250.

Internationals featured a firmer Amsterdam while banks lost some ground. The ANP-CBS index edged 0.2 higher to 178.3. Sentiment was largely influenced by the overnight Wall Street gains again.

KLM gained Fl 1.10 to Fl 43.10 ex scrip while Royal Dutch managed a 70-cent rise to Fl 173. Unilever, however, moved against the trend with its 80-cent fall to Fl 302.

Domestic bonds remained largely at overnight levels. The softening of domestic money market rates fuelled a broad improvement in Paris, with Carrefour, FF 58 up to FF 1,774, leading a somewhat stronger retail sector although sustained interest

in food and drink issues was translated into a FF 5 rise to FF 1,825 for Moët-Hennessy and a FF 4 advance to FF 749 for Pernod.

Thomson-CSF proved a feature with its FF 12 advance to FF 387 as CIT-Alcatel moved FF 10 ahead to FF 1,280.

Peugeot improved FF 6 to FF 241.10 ahead of industry sales figures that showed a setback in new car registrations for the first 11 months of the year.

Light Brussels trading showed mainly small price movements, whereas a technical downturn emerged in Milan as Fiat surrendered L10 of its recent gains to L1,909 and Montedison fell L27 to L1,315.

Bastogi-IRBS, the troubled holding company, slipped L5.50 to L135 prior to plans to dispose of its electronics unit Siel.

Heavy profit-taking tore away some of the recent advances in Stockholm, with Electrolux, a dominant feature, shedding SKr 2 to SKr 242 and Ericsson SKr 4 down to SKr 256 after its Malaysian venture plans.

Moderate rises were scored in Madrid, with chemicals sought. Banco Hispano Americano recovered some of its recent sharp losses with a three-point rise to 180 per cent of nominal value.

TOKYO

Favourite speculative issues fade

A SLIDE in recent speculative favourites combined with a bearish tone among financial issues to trigger a market pull-back in Tokyo yesterday for the third day running, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei-Dow market average tumbled by 111 from the previous day at one point but regained some ground in late trading to close at 11,250.83, down 66.04. Turnover increased slightly to 294.46m shares from 254.94m.

Bargain-hunters and a modest overnight rally on Wall Street brought early gains, particularly among vehicle parts manufacturers, in light trading. Investor disappointment about the slow tempo of the market recovery, with a plunge in pharmaceuticals, sent prices lower across the board towards mid-session, however.

Pharmaceuticals staged a strong comeback in late trading. Mochida Pharmaceutical suffered a maximum allowable daily loss of ¥500 to ¥8,870 at one stage but finished ¥270 higher at ¥9,640.

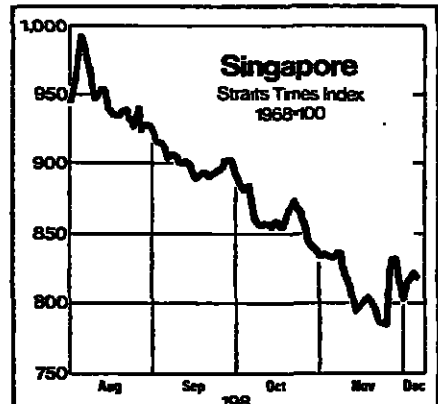
In sympathy, other drug makers rebounded rapidly, with Yamanouchi Pharmaceutical improving ¥120 to ¥1,850 and Daiippon Pharmaceutical ¥110 to ¥4,590. Kaken Pharmaceutical scored a limit rise of ¥400 to ¥3,300.

Conversely, financial stocks remained weak. Sumitomo Bank shed ¥20 to ¥1,610 and Fuji Bank ¥30 to ¥1,210. Securities companies and non-life insurance houses also eased, with Nomura Securities dropping ¥24 to ¥841.

Japan Storage Battery topped the list of active stocks with 13.31m shares changing hands, due to interest in the rapid sales growth of its new products including a battery-powered oxygen sensor and an ultraviolet system. The stock put on ¥43 to ¥400.

Investor hopes for a year-end upsurge began to fade, but Nikko Securities and other major brokerage houses remained bullish, saying more bargain-hunters are expected in the market.

The bond market eased on a lack of fresh incentives. Although small-lot dealings by city and trust banks occurred on the over-the-counter market, institutional investors and securities houses kept a low profile. The yield on the benchmark 7.3 per cent government bond due in December 1993 rose to 6.615 per cent from 6.595 per cent.



SINGAPORE

THE SHIFT towards profit-taking which started to make itself felt in Singapore on Monday spread more widely but gained no great pace. The Straits Times industrial index, which managed to end firmer on the previous session despite the downward pressures, relinquished 3.89 at 817.58.

Banks remained depressed by the possible consequences of the Chop Hoo Thy failure. DBS, among its creditors, shed 10 cents to S\$6 and OUB 15 cents to S\$4.

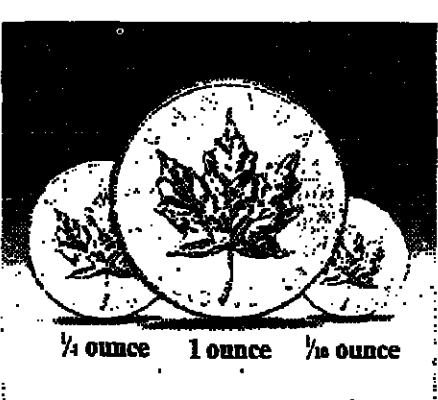
Volume leader, Faber-Merlin lost 2 cents to S\$1.37. It was followed in volume by General Lumber, off 9 cents at S\$2.16, and Sime Darby, a cent easier at S\$1.90. Plantation issues lost Monday's strength, taking KL Kepong 3 cents lower at S\$2.41.

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What does that mean for you? In contrast to ordinary gold coins which



Canada's Maple Leaf

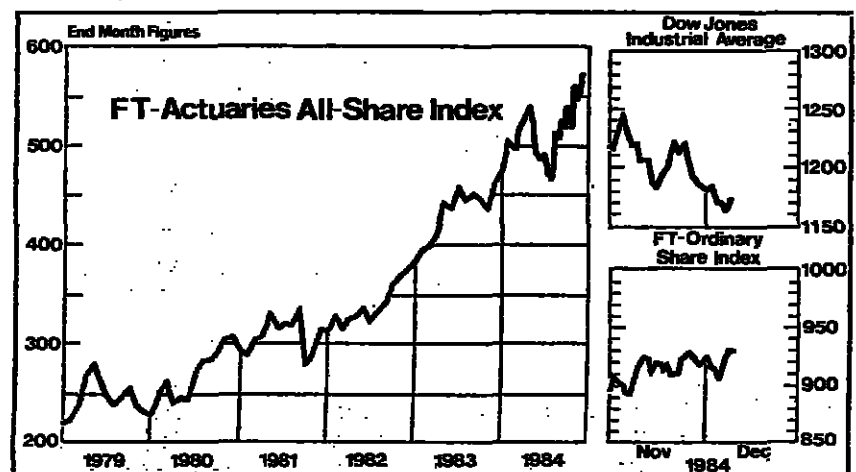
are 22-carat gold, you get the purity of 24-carat gold for your money with Maple Leaf. And, a high degree of assurance that you can trade it easily anytime, anywhere in the world.

Therefore, prudent investors can follow the example of the ancient Egyptians. Whoever wants to acquire long-term value should choose gold of the highest purity. And today, that is the 999.9/1000 of the Canadian Maple Leaf - a purity for which there is no substitute.

Canada's Maple Leaf

MAPLE LEAF. THERE IS NO SUBSTITUTE FOR PURITY.

KEY MARKET MONITORS



STOCK MARKET INDICES			
	Dec 11	Previous	Year ago
NEW YORK			
DJ Industrials	1,178.33	1,172.28	1,280.08
DJ Transport	526.24	525.58	604.91
DJ Utilities	144.54	144.54	133.91
S&P Composite	183.07	182.83	185.06

LONDON			
	Dec 11	Previous	Year ago
FT 100	930.1	930.3	-
FT-Actuaries	574.96	572.94	483.6
FT-A 500	630.82	628.79	494.55
FT Gold mines	529.8	532.3	584.3
FT-A Long gilt	10.11	10.09	10.03

TOKYO			
	Dec 11	Previous	Year ago
Nikkei-Dow	11,250.83	11,216.87	9,448.9
Tokyo SE	889.21	874.50	688.74

AUSTRALIA			
	Dec 11	Previous	Year ago
All Ord.	728.7	724.2	735.8
Metals & Mins.	417.4	419.5	528.3

AUSTRIA			
	Dec 11	Previous	Year ago
Credit Aktien	58.78	58.89	54.2

BELGIUM			
	Dec 11	Previous	Year ago
Belgian SE	158.42	159.32	130.94

CANADA			
	Dec 11	Previous	Year ago
Toronto	1,872.5	1,856.5	2,475.0
Metals & Mins.	2,352.0	2,347.1	2,551.9
Composite	117.13	116.59	124.67

DENMARK			
	Dec 11	Previous	Year ago
Copenhagen SE	167.41	167.31	193.79

FRANCE			
	Dec 11	Previous	Year ago
CAC Gen	181.0	n/a	150.6
Ind. Tendance	120.1	119.5	96.7

WEST GERMANY			
	Dec 11	Previous	Year ago
FAZ-Aktien	375.79	372.82	343.24
Commerzbank	1,088.0	1,087.0	1,014.3

HONG KONG			
	Dec 11	Previous	Year ago
Hang Seng	1,118.38	1,115.01	858.39

ITALY			
	Dec 11	Previous	Year ago
Banca Com.	213.84	214.68	186.46

NETHERLANDS			
	Dec 11	Previous	Year ago
ANP-CBS Gen	178.3	178.1	147.9
ANP-CBS Ind	141.0	140.8	121.2

NORWAY			
	Dec 11	Previous	Year ago
Oslo SE	283.72	281.63	209.93

SINGAPORE			
	Dec 11	Previous	Year ago
Straits Times	817.56	821.63	968.59

SOUTH AFRICA			
	Dec 11	Previous	Year ago
Gold	997.3	n/a	841.7
Industrials	922.3	n/a	922.3

SPAIN			
	Dec 11	Previous	Year ago
Madrid SE	137.38	136.99	122.5

SWEDEN			
	Dec 11	Previous	Year ago
J & P	1,374.81	1,368.63	1,520.99

SWITZERLAND			
	Dec 11	Previous	Year ago
Swiss Bank Ind	385.4	386.0	371.0

WORLD			
	Dec 11	Previous	Year ago
Capital Int'l	183.5	183.4	180.7

GOLD (per ounce)			
	Dec 11	Previous	Year ago
London	\$328.75	\$328.75	\$328.75
Zurich	\$328.55	\$328.75	\$328.75
Paris (Bldg)	\$328.43	\$328.48	\$328.48
Luxembourg	\$328.50	\$328.40	\$328.40
New York (Feb)	\$329.30	\$329.40	\$329.40

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Continued on Page 25

Continued on Page 26

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

**WORLD VALUE OF
THE DOLLAR**
every Friday

WORLD STOCK MARKETS

AUSTRIA				GERMANY				NORWAY				AUSTRALIA (continued)				JAPAN (continued)				OVER-THE-COUNTER				LONDON					
Dec. 11	Price	± or		Dec. 11	Price	± or		Dec. 11	Price	± or		Dec. 11	Price	± or		Dec. 11	Price	± or		Dec. 11	Price	± or		Dec. 11	Price	± or			
Creditanstalt	226	-2		AEG Tele	102.9	-0.6		Bergen's Bank	158	+2		Gen Prop Trust	2.16	-0.05		MHI	240	-1		Stock	High	Low	Last	Chg	Stock	High	Low	Last	Chg
Gesellschaft	330	-1		Allianz Ver	1,020	+0.5		Borgermeier	154	+0.5		Hardie James	3.04	-0.05		Mitsui Bussan	255	-21		Sales	High	Low	Last	Chg	Stock	High	Low	Last	Chg
Internat. Bank	226	-1		BASF	177.8	+0.9		Den Norske Cred	158.5	+2.5		Herzog Energy	2.45	-0.08		Nippon Cement	205	-5		High	Low	Last	Chg	Stock	High	Low	Last	Chg	
Landesbank	226	-1		Bayer	165.3	-1		Elkem	117.5	-2		ICI Aust.	3.05	-0.08		Nippon Denso	1,210	+10		Low	High	Last	Chg	Stock	High	Low	Last	Chg	
Paribas	359	-1		Bayer Hypo	318	-0.5		Elkem	117.5	-2		Kimberly-Clark	0.35	-0.01		Nippon Electric	1,450	+10		Close	High	Low	Last	Chg	Stock	High	Low	Last	Chg
Sparinvest	262	-1		Bayer Hypo	318	-0.5		Elkem	117.5	-2		Kimberly-Clark	0.35	-0.01		Nippon Giken	1,450	+10		Change	High	Low	Last	Chg	Stock	High	Low	Last	Chg
Veritas	244	-2		Bayer Hypo	318	-0.5		Elkem	117.5	-2		Kimberly-Clark	0.35	-0.01		Nippon Giken	1,450	+10		Change	High	Low	Last	Chg	Stock	High	Low	Last	Chg
				Bayer Hypo	318	-0.5		Elkem	117.5	-2		Kimberly-Clark	0.35	-0.01		Nippon Giken	1,450	+10		Change	High	Low	Last	Chg	Stock	High	Low	Last	Chg
				Bayer Hypo	318	-0.5		Elkem	117.5	-2		Kimberly-Clark	0.35	-0.01		Nippon Giken	1,450	+10		Change	High	Low	Last	Chg	Stock	High	Low	Last	Chg
				Bayer Hypo	318	-0.5		Elkem	117.5	-2		Kimberly-Clark	0.35	-0.01		Nippon Giken	1,450	+10		Change	High	Low	Last	Chg	Stock	High	Low	Last	Chg
				Bayer Hypo	318	-0.5		Elkem	117.5	-2		Kimberly-Clark	0.35	-0.01		Nippon Giken	1,450	+10		Change	High	Low	Last	Chg	Stock	High	Low	Last	Chg
				Bayer Hypo	318	-0.5		Elkem	117.5	-2		Kimberly-Clark	0.35	-0.01		Nippon Giken	1,450	+10		Change	High	Low	Last	Chg	Stock	High	Low	Last	Chg
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New Issue

These Bonds having been sold, this announcement appears as a matter of record only.

December 1984



BTR FINANCE B.V.

Rotterdam, The Netherlands

DM 150 000 000

7 3/4 % Bearer Bonds of 1984/1994

Issue Price: 100 %

Guaranteed by

BTR plc

London, England

Berliner Handels- und Frankfurter Bank

Hill Samuel & Co. Limited

Commerzbank
Aktiengesellschaft

Credit Suisse First Boston
Limited

Kreditbank International
Group

Morgan Guaranty Ltd

Swiss Bank Corporation International Limited

Abu Dhabi Investment Company	Bergen Bank A/S	Hambros Bank Limited	Den norske Creditbank
Algemene Bank Nederland N.V.	Berliner Bank Aktiengesellschaft	Hamburgische Landesbank - Girozentrale -	Österreichische Länderbank Aktiengesellschaft
Al-Mal International Limited	BHF-BANK (Schweiz) AG	Handelsbank N.W. (Overseas) Limited	Sal. Oppenheim Jr. & Cie.
Amro International Limited	Caisse des Dépôts et Consignations	Orion Royal Bank Limited	Orion Royal Bank Limited
Arab Banking Corporation - Daus & Co. GmbH	Cazenove & Co.	Georg Hauck & Sohn Bankiers Kommanditgesellschaft auf Aktien	PaineWebber International
Julius Baer International Limited	Chase Manhattan Capital Markets Group	Hessische Landesbank - Girozentrale -	Pierson, Heidring & Pierson N.Y. Limited
Banca Commerciale Italiana	Chase Manhattan Limited	Industriebank von Japan (Deutschland) Aktiengesellschaft	PK Christiana Bank (UK) Limited
Banca del Gottardo	Chemical Bank International Group	Isituro Bancario	Postipankki
Banco di Roma per la Svizzera	CIBC Limited	Isituro Bancario San Paolo di Torino	N.M. Rothschild & Sons Limited
BankAmerica Capital Markets Group	Citicorp Capital Markets Group	Kansallis-Osake-Pankki	J. Henry Schroder Wagg & Co. Limited
Bankers Trust International Limited	Copenhagen Handelsbank A/S	Kidder, Peabody International Limited	Smith Barney, Harris Upham & Co. Incorporated
Bank für Gemeinwirtschaft Aktiengesellschaft	County Bank Limited	Kleinwort, Benson Limited	Société Générale
Bank Gutzwiller, Kurz, Buegner (Overseas) Limited	Creditanstalt-Bankverein	Kreditbank S.A. Luxembourg	Société Générale de Banque S.A. Luxembourg
Bank Leu International Ltd.	Crédit Commercial de France	Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)	Standard Chartered Merchant Bank Limited
Bank Mees & Hope NV	Crédit Lyonnais	Kuwait International Investment Co. S.A.K.	Strauss Turnbull & Co. Limited
Bank of Tokyo International Limited	Daiwa Europe Limited	Kuwait Investment Company (S.A.K.)	Sumitomo Finance International
Bank J. Vontobel & Co. AG	Deutsche Bank Aktiengesellschaft	Landesbank Rheinland-Pfalz - Girozentrale -	Sumitomo Trust International Limited
Banque Bruxelles Lambert S.A.	Deutsche Genossenschaftsbank	Lloyds Bank International Limited	Svenska Handelsbanken Group
Banque Française du Commerce Extérieur	- Deutsche Kommunalbank -	LTCB International Limited	Trinkaus & Burkhardt
Banque Générale du Luxembourg S.A.	Domination Securities Pitfield Limited	Manufacturers Hanover Limited	Union Bank of Finland Ltd.
Banque Indosuez	Dresdner Bank Aktiengesellschaft	Mercer, Finck & Co.	Union Bank of Switzerland (Securities) Limited
Banque Internationale à Luxembourg S.A.	DSI Bank	Merrill Lynch International & Co.	Verband Schweizerischer Kantonalbanken
Banque Nationale de Paris	Deutsche Siedlungs- und Landesrentenbank	B. Metzler seel. Sohn & Co.	Vereins- und Westbank Aktiengesellschaft
Banque de Neulize, Schlumberger, Mallet	Efficientbank-Warburg Aktiengesellschaft	Mitsubishi Finance International Limited	S.G. Warburg & Co. Ltd.
Banque Paribas	Enskilda Securities Skandinaviska Enskilda Limited	Samuel Montagu & Co. Limited	M.M. Warburg-Brinckmann, Wirtz & Co.
Banque Populaire Suisse S.A. Luxembourg	European Banking Company Limited	Morgan Grenfell & Co. Limited	Wardley
Barclays Bank Group	Fuji International Finance Limited	Morgan Stanley International	Westdeutsche Landesbank Girozentrale
Baring Brothers & Co., Limited	Gefina International Limited	Nederlandsche Middenstandsbank N.V.	Westfälenbank Aktiengesellschaft
Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft	Genossenschaftliche Zentralbank AG - Vienna	The Nikko Securities Co., (Europe) Ltd.	WILLIAMS & GLYNN'S BANK plc
Bayerische Landesbank Girozentrale	Girozentrale und Bank der Österreichischen Sparkassen Aktiengesellschaft	Nomura International Limited	Wood Gundy Inc.
Bayerische Vereinsbank Aktiengesellschaft	Goldman Sachs International Corp.	Norddeutsche Landesbank Girozentrale	Württembergische Kommunale Landesbank Girozentrale
			Yamaichi International (Europe) Limited

FT COMMERCIAL LAW REPORTS

Damage to steel coil cargo cannot be recovered by risk-bearing non-owner

LEIGH AND SULLIVAN LTD v ALIAKMON SHIPPING CO LTD (Court of Appeal (Sir John Donaldson, Master of the Rolls, Lord Justice Oliver and Lord Justice Robert Goff): December 7 1984)

WHERE A c & f seller retains the right to dispose of cargo so that the property does not pass to the buyer until payment, any right under the bill of lading to sue the shipowners for damage to goods in transit remains with the seller, notwithstanding that the bill of lading has been endorsed and is held by the buyer. Also, though in some circumstances the buyer may have a right to sue in tort for economic loss resulting from the damage, he has no such right where the shipowners' liability would thereby be rendered greater than his contractual liability under the bill of lading contract.

The Court of Appeal so held when allowing an appeal by shipowners, Aliakmon Shipping Co Ltd, from Mr Justice Staughton's decision that buyers of cargo, Leigh and Sullivan Ltd, were entitled to sue them for damage to the cargo which occurred on a voyage from Korea to Immingham.

SIR JOHN DONALDSON said that the issue in the appeal was whether it was the buyers or the sellers who were entitled to sue the shipowners.

Under a c & f contract of sale, steel coils were to be shipped from Korea to Immingham. The price was payable by a 180-day bill of exchange to be endorsed by the buyers' bank in exchange for a bill of lading. The shippers delivered the bill of lading to the sellers and the vessel sailed.

The buyers had intended to resell the steel before the bill of lading was tendered and before they had to produce the bill of exchange in payment of the price. Steel prices fell and they were unable to effect a sale. The bank considered there would be insufficient security if it backed the bill and it declined to do so.

The buyers and sellers, who were both substantial and respectable concerns, got together to resolve the problem. It was agreed that the sellers would not insist on endorsement of the bill of exchange by the bank. Both parties wished to convert the goods into money as soon as possible. The sellers would do their best to help the buyers resell the goods. They would be held "to the order" or "at the disposal of" the sellers, whose approval would be obtained before they were sold.

The endorsed bill of lading was sent by the sellers to the buyers with a letter dated October 11, which stated that the goods were to be "at the disposal of the sellers" until further notice.

On a claim by the buyers against the shipowners for damage to the goods on the voyage, Mr Justice Staughton held that the property in the goods passed to the buyers on the bill of lading was transferred and vested in him all rights of suit. Accordingly, the judge held, the right of suit on the bill of lading was transferred and became vested in the buyers.

He must have overlooked the effect of section 19(1) of the Sale of Goods Act 1979 which provided that where there was a contract for sale of specific goods the seller might reserve the right of disposal until certain conditions were fulfilled; "and in such a case, notwithstanding the delivery of the goods to the buyer or to a carrier for disposal, the property in the goods does not pass to the buyer until the conditions imposed by the seller are fulfilled."

Section 19(1) precisely fitted the facts of the present case and, no notice having been given revoking the sellers' right of disposal, the property in the steel remained in the sellers, notwithstanding delivery of the bill of lading to the buyers.

It followed that section 1 of the Bills of Lading Act, the operation of which was conditional on the passing of property, did not operate to transfer to the buyers any right of suit under the bill of lading contract.

The buyers could not rely on any implied contract between them and the shipowners on the terms of the bill of lading. The only contract which could be implied was between the sellers and the shipowners. That was of no assistance to the buyers, as the judge rightly held.

The conclusion disposed of all contractual claims by the buyers against the shipowners; but it still left a claim in tort. If there was any breach of tortious duty on the part of the shipowners, it took place when the steel was in their custody. At that time the buyers were neither owners, nor had they any right in possession other than as persons who held the bill of lading on behalf of the sellers.

Their only connection with the steel was that they had agreed to buy it on c & f terms, the seller having reserved a right of disposal pending payment of the price.

Under such a contract the duty of a seller was to ship goods conforming with the contract, and to secure a contract of affreightment in customary terms. Provided that he did that, the buyer was bound to pay the price, irrespective of whether the goods had been lost or damaged in transit.

In the *Wear Breeze* [1983] 1 QB 219, Mr Justice Roskill reviewed all the authorities and said that when parties to a contract for the sale of goods contemplated risk passing, they were contemplating that should the goods be lost or damaged, the buyer "must bear the resulting loss himself."

It was held in the *Irene's Success* [1981] 2 Lloyd's Rep 635 and the *Nova Tyti* [1982] 1 Lloyd's Rep that the law had been changed by *Amis v Merton* [1978] AC 728, 731-2.

Applying the two-stage test formulated by Lord Wilberforce in *Amis*, the first question was whether, as between the buyers and the shipowners, there was sufficient relationship of proximity such that in the reasonable contemplation of the shipowners, carelessness on their part would be likely to cause damage to the buyers.

The answer was "yes" and accordingly *prima facie* the shipowners did owe the buyers a duty of care.

The second stage of the test was to ask whether there were any considerations which ought to negative or limit the scope of the duty or the class of person to whom it was owed.

Mr Staughton put forward the considerations *inter alia* that the existence of a duty of care owed to others than the owners of cargo would impose on a shipowner most of the liabilities which he would generally assume by contract by virtue of the Hague Rules, without the protection of the Rules; and he would be potentially exposed to liability to anyone who might suffer loss because the nature of his contractual arrangements prevented him from recovering from anyone other than the shipowner.

Those considerations were wholly compelling. The relationship between buyer and seller on one hand and cargo-owner and shipowner on the other, were quite distinct. In the present case the buyers claimed the right to impose on the shipowners a higher duty of care than the shipowners owed to the seller under the bill of lading contract.

The appeal should be allowed. The buyers had no right to sue the shipowners.

LORD JUSTICE ROBERT GOFF agreeing that the appeal should be allowed, said that the *Wear Breeze* was founded primarily on authority of some antiquity (*Coats* (1842) 3 QB 483; *Coombes* (1858) 3 H & N 570; *de Charlotte* (1908) P 206; *Simpson* (1878) 2 App Cas 279).

One effect of more recent authorities was that there had been a gradual recognition of a right of recovery for purely economic loss in certain specific cases (*Greystoke Castle* (1847) AC 255; *Hedley Byrne* (1964) AC 468; *Ross* (1960) CA 287; *Calley* (1976) 136 CLR 529; *Junior Books* (1983) AC 620, 539).

There was no good reason in principle or policy why the c & f buyer should not have a direct cause of action against a shipowner in tort in such a case as the present. The *Wear Breeze* should now be regarded as wrongly decided and overruled.

The next question therefore was whether, on the facts of the case, the buyers had a good claim in tort against the shipowners.

Under the terms of a time charter between the shipowners and charterers, the charterers were responsible for stowage. The shipowners therefore owed no contractual duty of care. The negligent acts caused by stevedores employed by the charterers. There had been no breach by the shipowners of their duty of care to the buyers.

LORD JUSTICE OLIVER, also agreeing that the appeal should be allowed, said that nothing in the cases on recovery of damages for "economic loss" since 1969 led to the conclusion that the principles in the *Wear Breeze* no longer represented the law. There seemed to be extremely good reasons for adhering to the principle established by the *Wear Breeze* and the cases which preceded it. Particularly compelling was the consideration that to impose on a shipowner a duty of care to others than the owners of cargo would deprive him of the protection of the Hague Rules.

The *Wear Breeze* still represented the policy of the law by reference to which the existence of a duty of care in negligence was to be judged in the present circumstances. The *Irene's Success* was wrongly decided on that point.

For the shipowners: Jonathan Staughton (Hollins Fenwick & Williams).

For the buyers: Anthony Clarke QC and Nigel Teare (Anthony King & Co, Billerica).

By Rachel Davies Barrister

NZI Corporation Limited

INTERIM RESULTS

NET EARNINGS FOR FIRST HALF UP 53%

Extracts from the Report of Directors for the six months ended 30 September 1984

Unaudited consolidated net earnings after tax for the six months were \$37,818,000 compared with NZ\$24,709,000 for the first half year in 1983—an increase of 53%.

The profit was earned on gross revenues of NZ\$518,197,000, up 28.7% on the 1983 half year.

The improved trends shown in the last financial year have continued into the current year with a further substantial increase in operating earnings. Total Group operating earnings for the half year were \$24,127,000 compared with \$14,245,000 last year—an increase of 69.4%.

In the General Insurance Division the measures taken to improve underwriting out-turn and reduce costs are now having their full effect and producing substantially improved results despite a continuation of highly competitive business conditions. Our major territory, Australia, has produced a very pleasing result whilst New Zealand, Malaysia and Hong Kong have all shown considerable improvement. Singapore has been disappointing and in the U.S.A. we have suffered some serious losses during the run off of our former agency business.

The Life Insurance Division had operating earnings of \$1,365,000 and featured a particularly good performance in New Zealand.

The Finance Companies Division's operating earnings continue to grow at a substantial rate and at \$3,898,000 are 77.3% up on 1983. The realised gains on sale of investments for the Division included \$6,476,000 which arose from the sale of the interest in Bunting & Co. Ltd. to Brierley Investment Ltd.

Other Division are all trading well and ahead of budget.

The 20% devaluation of the New Zealand dollar on 18 July 1984 contributed to a large

increase in the value of the Group's offshore net assets, overseas insurance exposures and capital needs when expressed in New Zealand currency. Exchange fluctuations for the half year amounted to \$67,888,000.

With effect from 1 April 1984 the exchange fluctuations are accounted for in terms of a new accounting policy whereby the net gains and losses arising from the translation of overseas currencies to New Zealand currency are taken direct to Reserves and not through the Earnings Statement.

INTERIM DIVIDEND

The Directors announced on 18 October an interim dividend of 3.75 cents (7 1/2%) per share payable on 7 November 1984.

FUTURE PROSPECTS

The Directors expect that, in the absence of extraordinary claims affecting the General Insurance Division and allowing for the non-recurring capital gain which arose from sale of the interest in Bunting & Co. Ltd. to Brierley Investments Ltd., earnings of the Group should continue at a similar level in the second half-year.

SIR ALAN HELLABY

Chairman of Directors
5 November 1984

Unaudited Consolidated Results for the Half-Year ended 30 September 1984			
HIGHLIGHTS	Half year ended 30 September 1984	1983	
	(NZ\$)	(NZ\$)	
Revenues	518.2 million	402.6 million	
Consolidated Net Earnings after tax	37.8 million	24.7 million	
Dividend Paid	11.9 million	8.9 million	
Earnings per share	11.94 cents	9.78 cents	
Dividend per share	3.75 cents	3.00 cents	
* Adjusted for 1984 bonus issue			

NZI Corporation Limited

3-13 Shortland Street, P.O. Box 3478, Auckland 1, New Zealand
Facsimile No. (064) 9 794 931. Telex: NZ2928. Telephone: 778-820

This advertisement complies with the requirements of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland.



James Hardie Industries Limited

(Incorporated with limited liability in the State of New South Wales)

A\$30,000,000 13 per cent. Notes due 1989

Issue price 100 per cent.
(Payable in U.S. dollars)

The following have agreed to subscribe or procure subscribers for the Notes:-

S. G. Warburg & Co. Ltd.

Banque Bruxelles Lambert S.A.
Orion Royal Bank Limited
Algemene Bank Nederland N.V.
Banque Internationale à Luxembourg S.A.
Banque Paribas
County Bank Limited
Creditanstalt-Bankverein
Lloyds Bank International Limited
Westdeutsche Landesbank Girozentrale

Kreditbank N.V.
Société Générale de Banque S.A.
Amro International Limited
Banque Nationale de Paris
Baring Brothers & Co., Limited
Credit Suisse First Boston Limited
Dresdner Bank Aktiengesellschaft
The Nikko Securities Co., (Europe) Ltd.
Yamaichi International (Europe) Limited

The 30,000 Notes of A\$1,000 each constituting the above issue have been admitted to the Official List of The Stock Exchange of the United Kingdom and the Republic of Ireland, subject only to the issue of the Notes. Interest is payable annually on 19th December, the first such payment being due on 19th December, 1985.

Particulars of the Notes and of James Hardie Industries Limited are available from Erel Statistical Services Limited and may be obtained during normal business hours up to and including 27th December, 1984 from:-

Rowe & Pitman,
1 Finsbury Avenue,
London EC2M 6PA

11th December, 1984

1. *Journal of the American Medical Association*, 1997; 277: 1033-1038.

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<p> Performance Data 1983 1984 1985 1986 1987 1988 1989 1990 1991 1992 1993 1994 1995 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 2036 2037 2038 2039 2040 2041 2042 2043 2044 2045 2046 2047 2048 2049 2050 2051 2052 2053 2054 2055 2056 2057 2058 2059 2060 2061 2062 2063 2064 2065 2066 2067 2068 2069 2070 2071 2072 2073 2074 2075 2076 2077 2078 2079 2080 2081 2082 2083 2084 2085 2086 2087 2088 2089 2090 2091 2092 2093 2094 2095 2096 2097 2098 2099 2100 2101 2102 2103 2104 2105 2106 2107 2108 2109 2110 2111 2112 2113 2114 2115 2116 2117 2118 2119 2120 2121 2122 2123 2124 2125 2126 2127 2128 2129 2130 2131 2132 2133 2134 2135 2136 2137 2138 2139 2140 2141 2142 2143 2144 2145 2146 2147 2148 2149 2150 2151 2152 2153 2154 2155 2156 2157 2158 2159 2160 2161 2162 2163 2164 2165 2166 2167 2168 2169 2170 2171 2172 2173 2174 2175 2176 2177 2178 2179 2180 2181 2182 2183 2184 2185 2186 2187 2188 2189 2190 2191 2192 2193 2194 2195 2196 2197 2198 2199 2200 2201 2202 2203 2204 2205 2206 2207 2208 2209 2210 2211 2212 2213 2214 2215 2216 2217 2218 2219 2220 2221 2222 2223 2224 2225 2226 2227 2228 2229 2230 2231 2232 2233 2234 2235 2236 2237 2238 2239 2240 2241 2242 2243 2244 2245 2246 2247 2248 2249 2250 2251 2252 2253 2254 2255 2256 2257 2258 2259 2260 2261 2262 2263 2264 2265 2266 2267 2268 2269 2270 2271 2272 2273 2274 2275 2276 2277 2278 2279 2280 2281 2282 2283 2284 2285 2286 2287 2288 2289 2290 2291 2292 2293 2294 2295 2296 2297 2298 2299 2300 2301 2302 2303 2304 2305 2306 2307 2308 2309 2310 2311 2312 2313 2314 2315 2316 2317 2318 2319 2320 2321 2322 2323 2324 2325 2326 2327 2328 2329 2330 2331 2332 2333 2334 2335 2336 2337 2338 2339 2340 2341 2342 2343 2344 2345 2346 2347 2348 2349 2350 2351 2352 2353 2354 2355 2356 2357 2358 2359 2360 2361 2362 2363 2364 2365 2366 2367 2368 2369 2370 2371 2372 2373 2374 2375 2376 2377 2378 2379 2380 2381 2382 2383 2384 2385 2386</p>

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13 Treasury has new hooters to use (10)

15 Fairly rigid suits going up to angle (8)

16 Religious without parson earlier (8)

17 Get back like a dog? (8)

19 Making an effort is tiresome (6)

20 Be sorry when imprisoned again? (6)

21 Harmony that isn't? (6)

Solution to Puzzle No. 5,562

12 Treasury has new hooters to Continued from p. 11

15 Fairly rigid suits going up

OFFSHORE OVERSEAS

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COMMODITIES AND AGRICULTURE

UK prepares milk import ban defence

BY IVO DAWNEY IN BRUSSELS

BRITAIN was yesterday preparing its response to a charge by the European Commission that its ban on imports of fresh milk from the Continent may be an illegal restraint to trade.

A formal Commission letter to the UK Government concludes that the ban on imports of fresh milk from the Continent may be an illegal restraint to trade. The Commission's letter to the UK Government concludes that the ban on imports of fresh milk from the Continent may be an illegal restraint to trade.

The move is being seen in Brussels as a prelude to the opening of formal legal proceedings if the alleged infringement is not rectified. If an action in the European Court is successful, the UK dairy industry could face substantial competition from EEC producers.

Last year, a similar Commission legal action forced Britain to admit imports of ultra-heat-treated (UHT) long-life milk. Since January 600 tonnes of UHT milk, a tiny proportion of the UK market, has entered Britain.

In the case of fresh milk imports could be much higher, officials believe.

Last night, Mr John MacGregor, junior UK Farm Minister, said that Ministry of Agriculture officials would be preparing a response to the Commission's letter. However, it is understood that Britain is likely to base its defence on the fact that no objections to the continued exclusion of fresh milk were raised by its Community partners when health rules were adapted to accommodate imports of UHT.

Andrew Gowers adds: The Milk Marketing Board said it was too early to speculate on the results of the Commission's move, or whether fresh milk imports would pose a serious threat.

Privately, senior board executives view the prospect of such imports with alarm. They are particularly concerned about the results of the Commission's move, or whether fresh milk imports would pose a serious threat.

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Ralli Bros fined \$100,000

BY NANCY DUNNE IN WASHINGTON

THE Commodity Futures Trading Commission has issued its first fine against a foreign trader for refusing to co-operate with CFTC trading rules.

A commission administrative judge last week issued an initial decision fining Ralli Brothers, a Geneva-based private bank, \$100,000 (\$33,000) and banned it from trading in U.S. futures for two years for failing to provide information required by the commission.

Ralli contended that disclosure of the information sought—dealing with customers' identities and futures positions—would have violated Swiss banking laws. It said the commission's enforcement proceeding was unconstitutional and contrary to the principles of international law.

A CFTC spokesman said the complaint against Ralli dates back to 1982 and early 1983 when the bank was trading platinum on the New York Mercantile Exchange. The commission, under its wide trading rule, requires specific information from traders holding more than 50 platinum contracts.

when the bank was trading platinum on the New York Mercantile Exchange. The commission, under its wide trading rule, requires specific information from traders holding more than 50 platinum contracts.

Ralli refused to provide this information. "If they are going to use our markets, they are going to have to follow our rules," the official said.

This is the third case involving U.S. insistence on extra-territorial powers in which a foreign firm has been banned from U.S. markets.

In 1979, Swiss Volksbank refused to disclose information about silver trading and was prohibited from trading for three months.

In 1982, the CFTC issued a ban against Alan J. Ridge and his London-based Ridge refused access to its records on the transfer or deposit of coffee.

Further fall in world sugar price

WORLD SUGAR values came under renewed pressure yesterday.

In the morning the London daily raws price was fixed \$8.50 lower at \$12.4 a cwt, reflecting Monday's sharp decline in futures prices, and on the futures market nearby values slipped another couple of dollars.

Dealers said there were no new fundamental factors to explain this week's fall. Holders seem to have suddenly got fed up with waiting for prices to pick up," commented one trader. He said some operators had been holding on in the hope of the Soviet Union re-entering the market as a buyer, but there was still no sign of this happening.

JAPAN has officially accepted an agreement with the U.S. and the hunting of sperm whales in 1985, a Japanese Foreign Ministry official said.

In accordance with a recent U.S.-Japan compromise worked out in Washington, the Japanese Government decided to withdraw its objection to a ban on sperm whaling by the International Whaling Commission.

INDIA is likely to export 2m-3m tonnes of wheat to the Soviet Union and some East European countries in the 1984-85 agricultural year ending June, Mr Sawai Singh, chairman of the state-run Food Corporation of India, said.

BRAZIL'S 1984-85 cotton crop is forecast at 780,000 tonnes, up from a previous revised forecast of 561,000, the U.S. Agriculture Department's report in Sao Paulo said in a field report.

COMPOUND FEED production in Britain totalled 1.99m tonnes in the 13 weeks to September 29 this year, down from 2.41m in the corresponding period a year earlier, Ministry of Agriculture figures show.

COTTON yarn output by members of the Japan Cotton Spinners' Association, covering 85 per cent of Japanese output, fell to 156,969 bags of 400lbs in November, from 160,256 in October and 158,237 a year earlier.

George Milling-Stanley reports on a mining industry in trouble

Hard times for copper groups

THE WORLD market price of copper at less than 60 U.S. cents a pound is in real terms lower than it has been for 30 years, or in this century, or at any time since the French Revolution, depending on which prophet of doom one listens to.

Demand has recently shown some improvement from the depressed level of the past three years, but this has not been reflected in the price, which remains stubbornly below the estimated average production cost of more than 75 per cent of Western producers.

This poses two crucial questions for the copper industry: are present difficulties irreversible, and are they likely to prove terminal for anybody?

No one could accuse the industry of suffering in silence. The problems have been well-ventilated, especially by the big North American producers, and in such conclaves as the recent ministerial meeting of the International Council of Copper Exporting Countries, which represents most of the developing world's producers.

Cipee's response in plan to try to co-ordinate action by member countries on the world metal markets in support of prices. No one expects it to work.

The U.S., which last year was overtaken by Chile as the world's main producer, has made big production cuts, reducing mine output from 1981 level of 1.6m tonnes to just over 1m tonnes in 1983, with a further cut of 45,000 tonnes in prospect this year.

U.S. companies have also taken the lead in cutting operating costs, with reductions of up to a quarter in cash terms since 1981.

However, in spite of output cuts, prices still refuse to rise, partly because of the market's structure. Something over a third of annual demand is met not from primary mine output, but from recycled or scrap material, and supply from this source is expected to grow.

U.S. producers claim their actions have been undermined by mines in the developing world, which they say, have expanded their copper production to try to raise foreign exchange earnings.

The culprits most often mentioned include Chile, Peru, Zambia and the Philippines, but no one can say for sure. Output in all these countries, except Chile, has been either stable or falling since 1981.

Chile has increased its production by about 25 per cent over the period. Overall, copper output from the non-communist world has fallen by about 5 per cent.

Capacity utilisation in western copper mines is estimated at about 80 per cent, and even the more optimistic analysts predict increases of no more than five percentage points over the next two years.

A measure of the U.S. copper industry's desperation was its unsuccessful plea for import restrictions. Cipee members fear this threat could re-emerge if one of the big U.S. copper groups were to fail.

"If Phelps Dodge, for instance, goes under, we could see the other producers banding together to put pressure on Congress directly, and that could cause any amount of trouble for us," one delegate said.

In the wake of Atlantic Richfield's decision this year to take a \$75m write-off against the value of its mining and metals interests, acquired through the takeover of Anaconda in 1977, there is talk about the possible collapse of several U.S. copper companies.

However, Mr Jim Alinsworth, a consultant to the new financial services group Rowak and a respected analyst of the copper mining industry, says he is prepared to stake his reputation on there being no further big copper bankruptcies in the U.S.

More likely than bankruptcies are individual mine closures. Most at risk are the comparatively low-grade operations with high mining costs, mainly underground.

Mr Alinsworth feels that most companies will be able to avoid outright closures by raising the cut-off grade in their calculations of ore reserves.

This effectively ends the extraction of lower-grade material from a mine, and could guarantee an operation's profitable survival—but at the cost of shortening the overall mine life. This technique could rescue some higher-cost operations at Phelps Dodge and Asarco.

Some producers are also protected by their position within a larger corporate group, such as Kennecott within Sohio and ultimately BP. Others are able to subsidise marginal or loss-making copper operations through diversification into other products. Newmont, for example, has precious metal and energy interests.

A number of the more ambitious projects of the past few years have already been cancelled, such as the Cerro Colorado prospect in Panama. Several more could experience lengthy delays, notably Ok Tedi in Papua New Guinea, and the Olympic Dam in South Australia.

Texas, which owns the rich La Escondida deposit in Chile jointly with Broken Hill Proprietary, has been trying to sell its interest. And BHP wants outside finance to help with its \$1.5bn development cost.

In the present climate of selling even a project as rich as La Escondida is a struggle.

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Demand rise for strategic metals forecast

TECHNOLOGICAL developments will bring a sharp rise in demand for "strategic" metals, according to a report by an advisory council to the Japanese Ministry of Trade and Industry.

The Ministry's Strategic Metals Industry Council said Japan should encourage increased production for such metals whose volume is expected to triple in volume from current levels by the end of the century.

Meanwhile current markets for specialised metals remain seasonally quiet. All prices, as supplied by Metal Bulletin:

ANTIMONY: European free market, 90.6 per cent, \$ per tonne, in warehouse 3,200-3,275.

BISMUTH: European free market, min 99.99 per cent, \$ per lb, in warehouse 300-305.

CADMIUM: European free market, min 99.95 per cent, \$ per lb, in warehouse, ingots 1.09-1.15.

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse 11.45-11.55.

MERCURY: European free market, min 99.99 per cent, \$ per lb, in warehouse 300-305.

MOLYBDENUM: European free market, drummed molybdenic oxide, \$ per lb Mo, in warehouse 2.95-3.05.

SELENIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse 3.20-3.25.

TUNGSTEN ORE: European free market, standard min 65 per cent, \$ per tonne unit W03, cif 73-75.

VANADIUM: European free market, min 98 per cent, \$ per lb, in warehouse 2.00-2.15.

BISMUTH: UK: MCP-Peko, 99.99 per cent, \$ per lb, tonne lots, ex-warehouse 6.50.

COBALT: UK: Zaire, 99.99 per cent, \$ per lb, 12.50.

NICKEL: World, Ind, melting grade, \$ per lb, cif Far East and America, delivered rest of world 3.20.

URANIUM: Nucon exchange value, \$ per lb, 1984 15.00.

VANADIUM: Highpiled fused min 98 per cent V2O5, \$ per lb V2O5, cif 2.41.

ZINC: GOC producer basis, \$ per tonne, 200-210.

U.S. tobacco price supports attacked

BY NANCY DUNNE IN WASHINGTON

THE BEST "cure" for U.S. tobacco price supports, in particular, have been criticised, because one government department subsidises growers while others warn of the dangers of smoking and finance cancer research.

During the past few years output of cigarettes has increased slightly overall. Consumption has declined in the U.S., UK and Japan, but increased in Asia.

Some developing countries in North Africa and the Middle East are considered potential growth markets for U.S. flue-cured and burley tobacco.

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U.S. exports of unmanufactured tobacco and tobacco products is forecast at about \$2.5bn (\$2.3bn). Imports are running at about \$600m per year.

However, exports are being hurt by the strong dollar and the present price support system may result in "collapse or self-destruction of the programme," said Mr Kiger.

A market-oriented policy, he said, would enable the U.S. to compete internationally by producing higher volumes at market prices and increase both exports and domestic use.

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Drainage grants cut 50%

BY Andrew Gowers

THE GOVERNMENT yesterday detailed sweeping cuts in the grants it provides to help farmers.

The reduction in field drainage grants is the main feature in a package of changes to the Ministry of Agriculture's capital grants schemes which will bring overall savings of \$40m.

The standard rate of capital grant under the nationally-funded grant scheme is reduced by 15 per cent of the cost of lowland projects. The grant rate had been 30 per cent for most purposes and 30 per cent for field drainage.

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INTERNATIONAL CAPITAL MARKETS

Mexico to launch new 20bn peso petrobond

BY DAVID GARDNER IN MEXICO CITY

MEXICO is to launch a new petrobond issue on Monday, in the wake of last week's decision to accelerate the daily rate devaluation of the peso against the dollar, from 13 to 17 centavos.

The issue will be for pesos 20bn (\$97m) at the "free exchange rate" used for financial transactions and is the ninth since 1977.

Though equivalent to less than a week's trading in Treasury bonds, the new issue of what is from the Government's point of view an expensive money raising instrument, and for the investor the best domestic hedge against exchange rate fluctuations, is designed both to

top up some of the potential capital flight after last week's mini-devaluation and to demonstrate confidence in the future of the peso.

Petrobonds were originally introduced after the 1978 financial crisis as part of an attempt to restore confidence in Mexican instruments. Since the June 1982 issue they have been tied to a guaranteed oil price fixed at the beginning of the life of the bond which normally has a three-year maturity. The average yield on the bond is high - 73 per cent so far this year - against inflation running at over 80 per cent and peso depreciation of about 30 per cent.

They are therefore an alternative to buying dollars, in part replacing the old Mexdollar - the system of dollar-denominated accounts held in Mexico which disappeared with the 1982 financial collapse. When the Government, however, froze the Mexdollar accounts in August 1982 making them redeemable against what quickly became an unrealistic exchange rate, they held approximately \$12m.

● Pemex, the state oil monopoly has reached agreement with 82 U.S. banks to reduce the \$4bn bankers acceptance facility it holds with them by \$1bn.

Prudential America issue casts long shadow in market

BY MAGGIE URRY IN LONDON

EURODOLLAR bond syndicate managers are now wondering whether there is any room left for them to bring new issues to the market, following the \$1bn Prudential of America issue on Monday. That deal was generously priced, and with its size casting a long shadow in the market, it would be hard to price other issues on finer terms.

There were now new issues in the dollar sector yesterday, and secondary market trading remained quiet. Prices edged ahead on the back of a better New York bond market, but gains were limited. The three Prudential tranches, two fixed-rate issues and a zero coupon bond, were trading just inside their faces.

Yamaichi International set the terms on its \$30m issue with equity warrants for Komori Printing. The coupon is 8 per cent as indicated, and the exercise price is ¥2,456 compared with a stock market price of ¥2,390.

The final terms of the \$30m convertible for Toyo Menka Kaisha were also fixed, by Nomura International. The coupon is as indicated at 3 1/2 per cent, and the conversion price is ¥238 a share, 7.7 per cent above the stock market price.

In the European currency unit market, Swiss Bank Corporation International increased the issue for the EIB from Ecu 100m to Ecu 130m. It continues to be bid at par despite the rise.

Another Ecu issue appeared, lead managed by Banque Générale du Luxembourg. This Ecu 25m deal for CECA, the European Coal and Steel Community, is aimed at Benelux investors and has an all-Luxembourg group.

The 10-year issue has a 10 per cent coupon and a par issue price. The bonds were quoted around the par level, well inside the 2 per cent total fees.

All was quiet yesterday in the continental European markets. Swiss franc bonds were unchanged to 1/4 point lower, while D-Mark bonds were also as much as 1/4 point down in low turnover.

In the European market, Nomura International launched a ¥25bn issue for United Technologies, a frequent visitor to the Eurobond market recently. The ¥25bn issue has a seven-year life, with payment deferred until January 1985, and a 6 1/2 per cent coupon with a par issue price.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for December 11.

U.S. DOLLAR							Change in		Carrying		7 1/2 % 94		10 1/2 % 94		13 1/2 % 94		16 1/2 % 94		19 1/2 % 94		22 1/2 % 94		25 1/2 % 94		28 1/2 % 94		31 1/2 % 94		34 1/2 % 94		37 1/2 % 94		40 1/2 % 94		43 1/2 % 94		46 1/2 % 94		49 1/2 % 94		52 1/2 % 94																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
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